



# **AGENDA**

## **Extraordinary Council Meeting Tuesday, 30 June 2020**

**Date: Tuesday, 30 June 2020**

**Time: 5pm**

**Location: Council Chambers, Market Street Balranald**

**Michael Kitzelmann  
General Manager**

**BALRANALD SHIRE COUNCIL****AGENDA**

In Case of an emergency, for example a fire, please evacuate the building following the direction of the Administrator. The order to evacuate may be signified by a council officer or myself. Please proceed to the assembly area (in front of police station) or in the car park across the road. An instruction to evacuate to an area should be followed without delay to assist Council in ensuring the Health and Safety of all staff and visitors.

**LIVE STREAMING OF COUNCIL MEETINGS PLEASE NOTE: This Council meeting is being streamed live, recorded, and broadcast online via Facebook. To those present in the gallery today, by attending or participating in this public meeting you are consenting to your image, voice and comments being recorded and published. The Administrator and/or General Manager have the authority to pause or terminate the stream if comments or debate are considered defamatory or otherwise inappropriate for publishing. Attendees are advised that they may be subject to legal action if they engage in unlawful behaviour or commentary**

Notice is hereby given that an Extraordinary Meeting of Council will be held in the Council Chambers, Market Street Balranald on:  
 Tuesday, 30 June 2020 at 5pm

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**1 OPENING OF MEETING**

**The Council’s Charter**

(Chapter 3. Section 8 (1) Local Government Act 1993)

(1) A Council has the following charter:

- To provide directly or on behalf of other levels of government, after due consultation, adequate and appropriate services and facilities for the community and to ensure that those services and facilities are managed efficiently and effectively;
- To exercise community leadership;
- To exercise its functions in a manner that is consistent with and actively promotes the principles of multiculturalism;
- To promote and to provide and plan for the needs of children;
- To properly manage, develop, protect, restore, enhance and conserve the environment of the area for which it is responsible, in a manner that is consistent with and promotes the principles of ecologically sustainable development;
- To have regard to the long term and cumulative effects of its decisions;
- To bear in mind that it is the custodian and trustee of public assets and to effectively account for and manage the assets for which it is responsible;
- To facilitate the involvement of councillors, members of the public, users of facilities and services and council staff in the development, improvement and co-ordination of local government;
- To raise funds for local purposes by the fair imposition of rates, charges and fees, by income earned from investments and, when appropriate, by borrowings and grants;
- To keep the local community and the State government (and through it, the wider community) informed about its activities;
- To ensure that, in the exercise of its regulatory functions, it acts consistently and without bias, particularly where an activity of the council is affected;
- To be a responsible employer.

(2) A council, in the exercise of its functions, must pursue its charter but nothing in the charter or this section gives rise to, or can be taken into account in, any civil cause of action.

**2 ACKNOWLEDGEMENT OF COUNTRY**

**Acknowledgement of Country**

We pay our respect to the Traditional Custodians of the Lands where we hold this meeting and pay our respects to Elders past, present and emerging.



**3 APOLOGIES**

**4 DISCLOSURE OF INTEREST**

**GENERAL MANAGER'S REPORTS (INCORPORATING ALL STAFF REPORTS)****PART A – ITEMS REQUIRING DECISION****5 GENERAL MANAGER'S REPORTS****5.1 ADVISORY COMMITTEES COMMUNITY SURVEY FEEDBACK & ADOPTION OF THE ADVISORY COMMITTEE STRUCTURE****Record Number: D20.35470****Authorising Officer: Michael Kitzelmann, General Manager****Operational Plan Objective: Pillar 1: Our People – A community that is proactive, engaged, inclusive and connected.****OFFICER RECOMMENDATION**

That Council:

1. Notes and receives the survey responses and summary of the Community Survey on Advisory Committees and considers the feedback provided.
2. Adopt the Draft Advisory Committees structure as the final structure.
3. Requests the General Manager to conduct a four week expression of interest period inviting Balranald Shire community members to express interest in joining one or more of the adopted Advisory Committees (commencing Wednesday, 1st July).

**PURPOSE OF REPORT**

The purpose of this report is to:

1. Discuss community engagement and present the results of the community Advisory Committees survey (results attached) and a brief synopsis of these results.
2. Based on feedback from this community survey and the online engagement process undertaken in May, recommend any necessary changes to the proposed structure or strategic focuses.
3. Recommend the final draft of the Advisory Committee structure (attached) for adoption and outline the process for commissioning membership to the Advisory Committees in FY2020-21.

**REPORT****Community Engagement**

On consecutive Wednesdays (6<sup>th</sup> and 13<sup>th</sup> May) Council, with the assistance of a local contractor – Rachael Williams (Local Logic Place), conducted two online workshops per day (using Facebook live video and Zoom) to gauge our community's expectations and capture ideas around a new proposed structure for committees. Attendance on the Facebook live video peaked at around 30 people per session whereas Zoom attendance was limited with only 3-4 people per session.

It was decided during these workshops that a useful way of gauging the community ideas and opinions was to create a ten minute community survey. This was created using Survey Monkey. Its purpose was to:

- enable our community to rank and comment on areas of focus for Advisory Committees,

- classify respondents by age, gender, location, etc, and
- invite preliminary expressions of interest to maximise EOI response.

The survey was also printed and attached to the last edition of the newsletter (letterbox drop) for those who were unable to access the online version. It was advertised on:

- Facebook (hyperlink)
- Council's webpage (hyperlink)
- Multiple radio interviews (3SH) with the General Manager (directing people to hyperlinks on Facebook, Council's webpage, and the newsletter attachment).
- Emailed to the Community Panel (78 members) with the proposed Advisory Structure document (attached)

To date, there have been 42 survey respondents (including 5 mailed/dropped-off surveys). This survey was open for four weeks coinciding with the draft Advisory Committees Structure exhibition period (closed 16<sup>th</sup> June).

### **The Advisory Committees Community Survey: Results & Synopsis**

The following survey information is attached to this report:

- The survey questionnaire.
- Survey summary of responses (results analysis).
- All individual survey responses (with personal information removed).

Of the 43 respondents-to-date, thirteen have indicated they would be interested in joining one or more of the proposed Advisory Committees and have given contact details for the EOI. These respondents will be contacted individually to ensure they submit their EOIs once this opportunity is opened.

#### A Brief Synopsis

A classification of respondents:

- ~Two thirds of respondents were female,
- Over half were +55 years of age.
- ~Three quarters were from a town and the remainder were from the rural area.
- ~Three quarters resided in the township of Balranald; one fifth were from Euston.

When asked to rank the ten key areas of community focus, the most important area was Business and Industry Development & Investment (an economic aspect of committees) whereas Culture and Heritage as-well-as residential housing ranked the lowest in importance.

Respondents were also asked to offer importance to each of the proposed Advisory Committees in-line with the draft structure on exhibition. Six of the seven Committees were considered of similar importance with "Strengthening Community Access Inclusion & Well-being" and "Ageing Well, Aged Care and Facilities" committees being the most important (possibly reflective of the demographic bias of respondents). The Beautification Committee was considered the least important with one respondent noting the name "beautification" was an outdated reference. Despite this, it is worth acknowledging the towns' Beautification objective has historically attracted sustained communities-of-interest and has wrought a strong volunteership and advocacy.

There was also the suggestion to relocate the Culture & Heritage (C&H) objective away from Business, Industry & Tourism. Based on this feedback and in consultation with Shire's

management and executive, careful consideration has been given to the rightful place of C&H in the proposed committee structure. There certainly is merit in placing C&H alongside tourism (especially in terms of marketing and branding Shire’s C&H assets). Also, C&H considered in towns’ beautification in terms of developing public spaces to notify local places and stories.

In the end, it has been decided that ALL Advisory Committees will take on the responsibility of C&H in their agendas by:

1. Acknowledging and supporting the many C&H narratives that exist in our Shire.
2. Addressing the development and/or preservation of those associated historic or contemporary C&H physical assets.

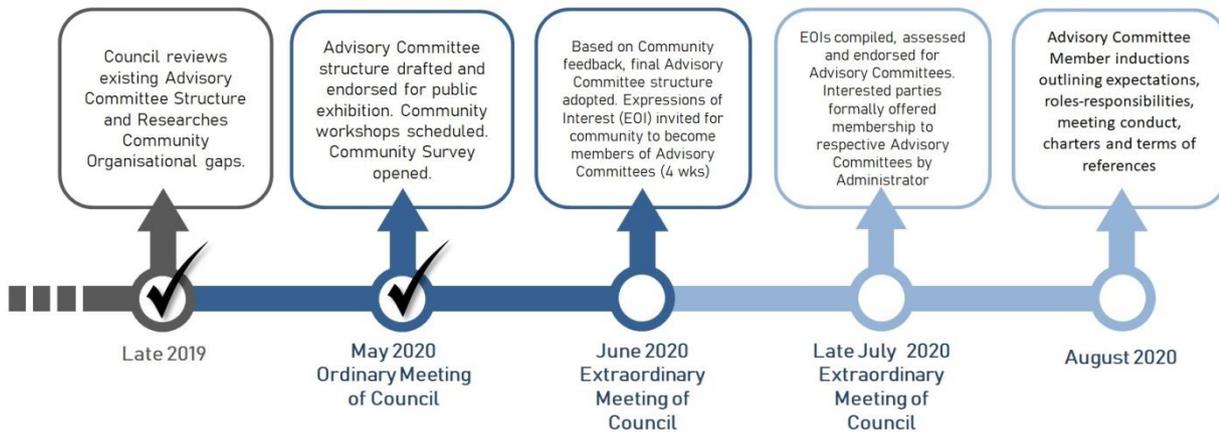
This will require a strong collaborative approach amongst advisory committees, enabling C&H to be developed through the social precepts of community identity and pride, where tourism is an economic partner to those assets/narratives that can be respectfully marketed.

Of the open questions (Q8, Q9, Q11) respondents generally were critical of both the perceived ability of Council to listen to community needs and sceptical of Committee recommendations being followed through by Council. Respondents were however, generally happy with the proposed structure.

**The Way Forward**

With the Advisory Committee structure adopted, the next stages will be:

- Invite our community to express interest (EOI) to become members of one or more of the Advisory Committees. The EOI period will run for a period of four weeks [1-29 July]
- Based on the EOI, Council holds an Extraordinary Meeting to assess and endorse membership to each of the Advisory Committees [~end of July].
- Facilitated by Council, executive and senior staff, undertake Advisory Committee member inductions covering expectations/roles-responsibilities, meeting conduct, charters, terms-of-reference [August].



**FINANCIAL IMPLICATION**

As per the approved budget (\$10,000 per town beautification at Euston and Balranald)

**LEGISLATIVE IMPLICATION**

*Local Government Act 1993*

*Local Government (General) Regulation 2005*

**POLICY IMPLICATION**

Balranald Shire Council Community Strategic Plan

Community Engagement Strategy

Code of Meeting Practice

Code of Conduct

**RISK RATING**

Moderate (significant community interest)

**ATTACHMENTS**

1. **Survey Questionnaire** 
2. **Proposed Advisory Committee Structure for adoption** 
3. **Individual Survey Responses** 
4. **Survey Summary Data** 

**6 CORPORATE & COMMUNITY SERVICES REPORTS****6.1 MAKING AND LEVYING RATES AND CHARGES - 2020/21**

<b>Record Number:</b>	<b>D20.37414</b>
<b>Authorising Officer:</b>	<b>Terri Bilske, Director Corporate &amp; Community Services</b>
<b>Operational Plan Objective:</b>	<b>Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.</b>

**OFFICER RECOMMENDATION**

That Council resolve to:-

1. Consider all submissions received relating to rates and charges during the public consultation period prior to making and levying rates and charges for 2020/21.

**Submission 1** (attached) – L Dalton, Balranald Motor Inn – Non Residential Sewer charges have been considered in detail at the extraordinary meeting of Council held on the 26<sup>th</sup> of May 2020 whereby it was resolved to increase non-residential access charges by 10%, continue with pedestal charges of \$100 for pedestal with the exception of the first two pedestals, and increase the volumetric sewer discharge rate to \$2.20 per kilolitre. It is recommended that no further changes be made to the Non Residential Sewer charges for 2020/21.

**Submission 2** (attached) – G Ugarte regarding pedestal charges (a) and the proposed Visitor Information Centre fees and charges (b).

- (a) Non-residential Sewer charges were resolved by Council's Administrator, Mr Mike Colreavy at the extraordinary meeting of Council on 26<sup>th</sup> May 2020. Non Residential Sewer charges have been considered in detail at the extraordinary meeting of Council held on the 26<sup>th</sup> of May 2020 whereby it was resolved to increase non-residential access charges by 10%, continue with pedestal charges of \$100 for pedestal with the exception of the first two pedestals, and increase the volumetric sewer discharge rate to \$2.20 per kilolitre. It is recommended that no further changes be made to the Non-residential Sewer charges for 2020/21.
- (b) Other neighbouring Councils do charge, in some form, a contribution to the cost of operating their Visitor Information Centres. In three of the neighbouring Councils mentioned in the submission a levy is placed on the rates and charges are applied for advertising in the visitor guide. Balranald Shire Council has structured the fees and charges to ensure a more equitable distribution of costs based on a user pay system. The Visitor Information Centre includes \$340,000 of rate payer funds for operations and it is considered fair and equitable for the recipients of this service to make a small contribution to offset some of this cost to Council.

**Submission 3** (attached) – T Ganci, Euston Motel - regarding non-residential sewer charges for the hospitality businesses. Non Residential Sewer charges have been considered in detail at the extraordinary meeting of Council held on the 26<sup>th</sup> of May 2020 whereby it was resolved to increase non-residential access

charges by 10%, continue with pedestal charges of \$100 for pedestal with the exception of the first two pedestals, and increase the volumetric sewer discharge rate to \$2.20 per kilolitre. It is recommended that no further changes be made to the Non Residential Sewer charges for 2020/21.

**Submission 4** (attached) – Tim and Maryanne O’Halloran – concerns regarding the Special Rate Variation (SRV) being extended beyond 2025. A letter has been sent out advising that the current SRV is only applicable until 2024/25. No action required.

2. Make and levy an ordinary rate to comprise of a base rate and an ad valorem rating structure for Farmland, Residential and Business under Section 534, 535 and 537 of the Local Government Act 1993 as recommended below for 2020-21 as follows:

CATEGORY	BASE AMOUNT	AD VALOREM RATE (Cents in the \$)
Farmland – General	\$550.00	0.16364
Farmland – Intense	\$550.00	0.64866
Farmland – Irrigable – Horticulture	\$550.00	0.57352
Residential – Balranald	\$180.00	0.46339
Residential – Euston	\$180.00	0.25915
Residential – Oxley	\$100.00	4.13119
Residential – General – Rural (0-2 Ha)	\$190.00	0.43174
Residential – Rural (2-40 Ha)	\$200.00	0.26862
Business – Balranald	\$450.00	2.48237
Business – Euston	\$450.00	1.77594
Business – Rural	\$190.00	1.38157
Business – Mining (Gavel & Sand)	\$100.00	1.46140
Business – Parishes of Paika, Woolpagerie, Majenta – Mining Gypsum Extraction	\$420.00	4.61752
Business – Parishes of Willibah, Bidura, Solferina – Mineral Sands	\$2,050.00	6.61855
Business – Parishes of Pitapunga, Crokee, Muckee & Lawrence – Mineral Sands Mine	\$3,300.00	14.5750
Business – Solar Farms	\$825.00	3.00170

3. Increase the Notional Yield between 0% and the maximum 10% as approved through the Special Rate Variation which includes the rate peg amount of 2.6% as determined by the Independent Pricing and Regulatory Tribunal of NSW (IPART).

4. Increase the residential Sewer Access charge for a 20mm connection from \$458.00 to \$510.00 per annum. Larger connections will increase as listed in the proposed Schedule of Fees and Charges.
5. Increase Raw and Filtered water access and Usage charges as per the proposed Schedule of Fees and Charges. Access charges for raw and filtered water for a 20mm connection will increase from \$291.00 to \$315.00 respectively. Raw water usage charges will increase from 80 cents to 90 cents for the first 600 kilolitres and \$1.20 to \$1.30 per kilolitre for usage over 600 kilolitres. Filtered water usage charges will increase from \$1.30 per kilolitre to \$1.45 per kilolitre up to 400 kilolitres and will increase from \$2.00 to \$2.20 per kilolitre for usage over 400 kilolitres.
6. Charge water usage on Community Land such as Parks and Gardens at 40 cents per kilolitre.
7. Increase domestic waste collection charges from \$338.00 per annum to \$345.00 per annum. The domestic waste access charge for vacant land will increase from \$50 per annum to \$55 per annum.
8. Increase tip fees as listed in the proposed Schedule of Fees and Charges.
9. Fix the fees and charges schedule for the 2020/21 year as set out in the Draft Annual Statement of Revenue.
10. To charge interest on overdue rates debtors at the maximum rate as determined by the Minister for Local Government with the exception of an interest free period from 1 June 2020 to 31 December 2020 due to COVID-19.
11. Increase all other Water and Sewer rates as listed in Fees and Charges.

## PURPOSE OF REPORT

Under Section 405 of the Local Government Act 1993, Council is required to adopt an annual statement of revenue prior to the end of each financial year for the following financial year.

The Draft Annual Statement of Revenue 2020-21 was placed on public exhibition on Wednesday, 27 May 2020 and closed for lodging of submissions on Thursday, 25 June 2020. All submissions will be considered prior to adoption of Annual Statement of Revenue 2019-2020 at the Extraordinary Meeting of Council Tuesday 30 June 2020.

## REPORT

The Draft Annual Statement of Revenue 2020-21 has been on public exhibition from 27 May 2020 to 25 June 2020 whereby the community can make submissions to be considered prior to the adoption of the Annual Statement of Revenue.

Submissions received are as follows:

**Submission 1** – L. Dalton Balranald Motor Inn – Non Residential Sewer charges have been considered in detail at the extraordinary meeting of Council held on the 26<sup>th</sup> of May 2020 whereby it was resolved to increase non-residential access charges by 10%,

continue with pedestal charges of \$100 for pedestal with the exception of the first two pedestals, and increase the volumetric sewer discharge rate to \$2.20 per kilolitre. It is recommended that no further changes be made to the Non Residential Sewer charges for 2020/21.

**Submission 2** – Submission received from G. Ugarte, regarding pedestal charges and the proposed Visitor Information Centre fees and charges. Non-residential Sewer charges were resolved by Council's Administrator, Mr Mike Colreavy at the extraordinary meeting of Council on 26<sup>th</sup> May 2020. In contrast to Mr Ugarte's statement regarding neighbouring Councils not charging for tourism contributions, other neighbouring Councils do charge fees and charges in other forms for example:-

- Wentworth Visitor Centre – has a permanent Special Rate Variation with each rateable assessment being levied, which equates to \$40,000 per annum as a contribution to operating their Visitor Information Centre.
- Mildura charges all business related to tourism a Tourism Levy on their rates which includes the promotion of their business through the Visitor Centre and also charge commission on accommodation and tour bookings.
- Swan Hill Visitor Centre are fully funded and charge for advertising in the visitor guide which includes distribution through the Swan Hill Visitor Centre. They also charge a special rate through Council for Accommodation providers, retailers and specific tourism industry properties with funds used to fund the tourism arm of the Swan Hill Council.

As demonstrated in the above points each Council charges fees to utilize the services of the VIC. The proposed fees and charges structure that have been proposed have been structured to ensure a more equitable distribution of the costs on a user pays basis. Should Balranald instead, adopt a levy on the rates it would not recover costs for the advertising of regional operators that are not within the Balranald Local Government Area. This consideration forms the basis of the proposed structure as a fee for advertising to ensure that all operators utilizing the service share the associated costs. The proposed 20/21 Budget includes \$340,000 of rate payer funds for the operation of the Visitor Information Centre.

**Submission 3** – Submission received from T. Ganci Euston Motel, regarding non-residential sewer charges for the hospitality businesses. Non Residential Sewer charges have been considered in detail at the extraordinary meeting of Council held on the 26<sup>th</sup> of May 2020 whereby it was resolved to increase non-residential access charges by 10%, continue with pedestal charges of \$100 for pedestal with the exception of the first two pedestals, and increase the volumetric sewer discharge rate to \$2.20 per kilolitre. It is recommended that no further changes be made to the non-residential Sewer charges for 2020/21.

**Submission 4** - Tim and Maryanne O'Halloran, expressed concerns regarding the Special Rate Variation (SRV) being extended beyond 2024/25. A letter was sent explaining that the current SRV is applicable only until 2024/25. For a further SRV to apply, a formal process would be followed including public consultation and approval by the Independent Pricing and Regulatory Tribunal before Council could implement another SRV.

In April 2017, Balranald Shire Council was issued with a Performance Improvement Order from the Minister for Local Government.

The Order specifically addressed 39 areas that need improvement and provided a obligation to review its business processes and the way it delivers its services which included the following:-

Item 19:- specifies “That Council undertake a rates review to ensure the correct categorisation of properties to ensure equity and income maximisation”. A full rating review was carried out prior to 2019/20 whereby many anomalies were evident were rectified. Council continues to review rating as an on-going process.

Item 20:- specified “That preparations commence for a general Special Rates Variation (SRV) and that Council look at the possibility of SRV’s for mines and solar farms approved or planned”. Council’s successful application of a Special Rate Variation of 10% inclusive of the Rate Peg amount for a period of seven years was applied from 1 July 2018 with 2020/21 being the third year with a cumulative effect on rates for this period and increasing Council’s notional yield by \$330,000 to June 2021.

Item 23:- specifies “That a review of all fees and charges be undertaken, before the next Budget, with a view to establishing full cost recovery or identifying the reasons for not pursuing full cost recovery”. A review of all fees and charges was undertaken and increased where appropriate with the view of recovering full cost gradually over a period of time. A review of all Council leases is currently being undertaken with the intention of incorporating a fair market rent. Consideration will be given in appropriate circumstances, to a rent rebate reflecting the level of community contribution performed by the lessee and its financial capacity.

The Performance Improvement Order was necessary in regard to establishing improvements in Business Practices, Governance and predominantly, increasing revenue to ensure the viability and sustainability of the Balranald Shire Council.

The Valuer General of New South Wales provided Council with new general re- valuations (recurring on a three year cycle) for all rating assessments. The new valuations were applied to all rating categories and will take effect on 1 July 2020.

There were significant increases in valuations of land in every category within the Balranald Shire Council as follows:-

<b>Category</b>	<b>Old Valuation</b>	<b>New Valuation</b>	<b>\$ Variation</b>	<b>% Variation</b>
<b>Farmland</b>	\$201,057,030	\$504,527,000	\$303,469,970	150.94%
<b>Residential</b>	\$40,746,260	\$54,526,499	\$13,780,239	33.82%
<b>Business</b>	\$18,453,820	\$27,426,900	\$8,973,080	48.62%
<b>Total</b>	<b>\$260,257,110</b>	<b>\$586,480,399</b>	<b>\$326,223,289</b>	<b>125.35%</b>

The Draft Annual Statement of Revenue 2020-2021 includes:

1. A statement with respect to each ordinary rate to be levied including the ad valorem amount (the amount in the dollar) of the rate.

- 2.1 All rating categories for the financial year 2020/21 include a base amount and an ad valorem rate.
- a) The percentage, in conformity with Section 500 of the Act,
    - i. of the total amount payable by the levying of the rate, or
    - ii. in the case of the rate, the rate for the category or sub-category concerned of the ordinary rate, that the levying of the base amount will produce;
  - b) the estimated yield of the rate; and
  - c) the categories or sub-categories of land in respect of which council proposes to levy the rate.

Council proposes to levy an ordinary rate for the following categories and sub-categories:

- Farmland – General
- Farmland – Irrigable – Horticulture
- Farmland – Intense
- Residential – Balranald
- Residential – Euston
- Residential – Oxley
- Residential – General – Rural (0-2 hectares)
- Residential – Rural ( over 2-40 hectares)
- Business - Balranald
- Business – Euston
- Business – Rural
- Business – Mining (Gravel & Sand)
- Business – Parishes of Paika, Woolpagerie, Penarie & Majenta – Mining Gypsum Extraction.
- Business – Parishes of Willibah, Bidura, Solferina – Mineral Sands
- Business – Parishes of Pitapunga, Crokee, Muckee & Lawrence – Mineral Sands
- Business – Solar Farms

Council is required to make and levy its ordinary rates and annual charges each year on land in the Balranald Shire area.

#### **Proposed Rating Structure for General Rates & Charges are listed below:**

- (i) a **FARMLAND – GENERAL** rate of zero point one six three six (0.1636) cents in the dollar on the land value of all rateable land in the area which has been categorised by the Council as **Farmland General** with dominant use being generally cropping or grazing over significant land area pursuant to Section 515 of the Local Government Act 1993, subject to a base amount of five hundred and fifty dollars (\$550.00) in respect of each separate parcel with the base amount producing sixteen point four one (16.41%) of the total amount of the rate levy for the Farmland General rate sub-category; and

(ii) a **FARMLAND – IRRIGABLE - HORTICULTURE** rate of zero point five seven three five (0.5735) cents in the dollar on the land value of all rateable land in the area which has been categorised by the Council as **Farmland – Irrigable - Horticulture** to include nut farms and other irrigable intensive horticulture land use and has significant and substantial commercial purpose or character pursuant to Section 515 of the Local Government Act 1993, subject to a base amount of five hundred and fifty dollars (\$550) in respect of each separate parcel with the base amount producing two point seven eight percent (2.78%) of the total amount of the rate levy for the Farmland – Irrigable - Horticulture rate sub-category; and

(iii) a **FARMLAND – INTENSE** rate of zero point six four eight seven (0.6487) cents in the dollar on the land value of all rateable land in the area which has been categorised by the Council as **Farmland Intense** to have medium to high intensity of land use and an intermediate to major economic benefit pursuant to Section 515 of the Local Government Act 1993, subject to a base amount of five hundred and fifty dollars (\$550.00) in respect of each separate parcel with the base amount producing twenty four point zero six (24.06%) of the total amount of the rate levy for the Farmland Intense rate sub-category; and

(iv) a **RESIDENTIAL – BALRANALD** rate of zero point four six three four (0.4634) cents in the dollar on the land value of all rateable land in the centre of the population being the Balranald Village Zone, being land which has been sub-categorised by the Council as **Balranald Residential** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of one hundred and eighty dollars (\$180.00) in respect of each separate parcel with the base amount producing forty six point nine three (46.93%) of the total amount of the rate levy for the Residential Balranald rate sub-category; and

(v) a **RESIDENTIAL – EUSTON** rate of zero point two five nine two (0.2592) cents in the dollar on the land value of all rateable land in the centre of the population being the Euston Village Zone, being land which has been sub-categorised by the Council as **Euston Residential** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of one hundred and eighty dollars (\$180.00) in respect of each separate parcel with the base amount producing forty six point five two percent (46.52%) of the total amount of the rate levy for the Residential Euston rate sub-category; and

(vi) a **RESIDENTIAL – OXLEY** rate of four point one three one two (4.1312) cents in the dollar on the land value of all rateable land in the centre of the population being the Oxley Village Zone, being land which has been sub-categorised by the Council as **Oxley Residential** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of one hundred dollars (\$100.00) in respect of each separate parcel with the base amount producing thirty nine point six three percent (39.63%) of the total amount of the rate levy for the Residential Oxley rate sub-category; and

(vii) a **RESIDENTIAL – GENERAL – RURAL (0-2 hectares)** rate of zero point four three one seven (0.4317) cents in the dollar on the land value of all rateable land used for residential purposes and not located within the Balranald and Euston or Oxley Village Zones, being land which has been sub-categorised by the Council as **Residential General – Rural (0-2 hectares)** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of one hundred and ninety dollars (\$190.00) in respect of each separate parcel with the base amount producing forty seven point five three percent (47.53%) of the total amount of the rate levy for the Residential General – Rural (0-2 hectares) rate sub-category; and

(viii) a **RESIDENTIAL – RURAL (2-40 hectares)** rate of zero point two six eight six (0.2686) cents in the dollar on the land value of all rateable land used for residential purposes and not located within the Balranald and Euston or Oxley Village Zones, being land which has been sub-categorised by the Council as **Residential General – Rural (2-40 hectares)** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of two hundred dollars (\$200.00) in respect of each separate parcel with the base amount producing thirty six point two five percent (36.25%) of the total amount of the rate levy for the Residential General – Rural (2-40 hectares) rate sub-category; and

(ix) a **BUSINESS – BALRANALD** rate of two point four eight two four (2.4824) cents in the dollar on the land value of all rateable land in the Balranald Business Area, being land which has been sub-categorised by the Council as **Business Balranald** pursuant to Section 518 and 529 of the Local Government Act 1993, subject to a base amount of four hundred and fifty dollars (\$450.00) in respect of each separate parcel with the base amount producing twenty four point seven one percent (24.71%) of the total amount of the rate levy for the Business Balranald rate sub-category; and

(x) a **BUSINESS – EUSTON** rate of one point seven seven five nine (1.7759) cents in the dollar on the land value of all rateable land in the Euston Business Area, being land which has been sub-categorised by the Council as **Business Euston** pursuant to Section 518 and 529 of the Local Government Act 1993, subject to a base amount of four hundred and fifty dollars (\$450.00) in respect of each separate parcel with the base amount producing thirteen point three five percent (13.35%) of the total amount of the rate levy for the Business Euston rate sub-category; and

(xi) a **BUSINESS – RURAL** rate of one point three eight one six (1.3816) cents in the dollar on the land value of all rateable land outside of any of the Shires Residential Village Zones, being land which has been sub-categorised by the Council as **Business - Rural** pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of one hundred and ninety dollars (\$190.00) in respect of each separate parcel with the base amount producing thirty four point three four (34.34%) of the total amount of the rate levy for the Business Rural rate sub-category; and

(x) a **BUSINESS – MINING (GRAVEL & SAND) EXTRACTION** rate of one point four six one four (1.4614) cents in the dollar on the land value of all rateable land in the area which has been sub-categorised by the Council as **Business - Mining (Gravel & Sand) Extraction** (excluding mineral sands and gypsum extraction) pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of one hundred dollars (\$100.00) in respect of each separate parcel with the base amount producing thirty two point eight three percent (43.83%) of the total amount of the rate levy for the Business – Mining (Gravel & Sand) Extraction sub-category; and

(xi) a **BUSINESS – PARISHES OF PAIKA, PENARIE, WOOLPAGERIE & MAJENTA – MINING GYPSUM EXTRACTION** rate of four point six one seven five (04.6175) cents in the dollar on the land value of all rateable land in the area which has been sub-categorised by the Council as **Business – Parishes of Paika, Penarie, Woolpageri & Majenta – Mining Gypsum Extraction** (excluding mineral sands, gravel and sand extraction) pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of four hundred and twenty dollars (\$420.00) in respect of each separate parcel with the base amount producing three point two four zero percent (3.24%) of the total amount of the rate levy for the Business – Parishes of Paika, Penarie, Woolpagerie & Majenta – Mining Gypsum Extraction sub-category; and

(xii) A **BUSINESS – PARISHES OF WILLILBAH, BIDURA, SOLFERINA – MINERAL SANDS MINES** rate of six point six one eight five (6.6185) cents in the dollar on the land value of all rateable land within the Balranald Shire area which will be sub-categorised by the Council as **Business – Parishes of Willilbah, Bidura, Solferina – Mineral Sands Mines** pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of two thousand, and fifty dollars (\$2,050.00) in respect of each separate parcel with the base amount percentage producing zero point three six percent (0.36%) of

the total amount of the rate levy for the Business – Parishes of Willilbah, Bidura, Solferina – Mineral Sands Mines sub-category; and

(xiii) A **BUSINESS – PARISHES OF PITAPUNGA, CROKEE, MUCKEE & LAWRENCE – MINERAL SANDS MINES** rate of fourteen pointfive seven five zero (14.5750) cents in the dollar on the land value of all rateable land within the Balranald Shire area which will be sub-categorised by the Council as **Business – Parishes of Pitapunga, Crokee, Muckee & Lawrence – Mineral Sands Mines** pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of three thousand three hundred dollars (\$3,300.00) in respect of each separate parcel with the base amount percentage producing point four five percent (0.45%) of the total amount of the rate levy for the Business – Parishes of Pitapunga, Crokee, Muckee & Lawrence – Mineral Sands Mines sub-category; and

(xiv) a **BUSINESS – PARISH OF CHADWICK – SOLAR FARMS** rate of three zero zero one seven (3.0017) cents in the dollar on the land value of all rateable land within the Balranald Shire area which will be sub-categorised by the Council as **Business – Parish of Chadwick – Solar Farms** pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of eight hundred and twenty five dollars (\$825.00) in respect of each separate parcel with the base amount percentage producing one point eight seven percent (1.87%) of the total amount of the rate levy for the Business – Parish of Chadwick – Solar Farms sub category; and

(xv) a **BALRANALD RAW WATER** fixed annual access charge for each property having access to the **BALRANALD RAW WATER SUPPLY SYSTEM**, and a **EUSTON RAW WATER** fixed annual access charge for each property having access to the **Euston Raw Water Supply System**:

All Access and Water Usage charges have been calculated in accordance with the following scale, subject to the proviso that where a property has more than one connection each connection shall be charged separately:

#### Raw Water Access Charges

Connection Size	Annual Charge
20 mm connection	\$ 315.00
25 mm connection	\$ 492.20
32 mm connection	\$ 806.40
40 mm connection	\$ 1,260.00
50 mm connection	\$ 1,968.75
80 mm connection	\$ 5,040.00
100 mm connection	\$ 7,875.00

Usage Charges for Raw water will be \$0.90 per kilolitre up to 600 kilolitre usage and \$1.30 per kilolitre for usage over 600 kilolitres.

Note:- that Flats, Units, Multiple Dwellings will be charged with a Connection Charge plus 50% of the connection charge for each additional dwelling thereafter.

(xvi) a **BALRANALD FILTERED WATER** fixed annual access charge for each property having access to the **Balranald Filtered Water Supply System** and a **EUSTON FILTERED WATER** fixed annual access charge for each property having access to the **Euston Filtered Water Supply System**:

All Access and Water Usage charges have been calculated in accordance with the following scale, subject to the proviso that where a property has more than one connection each connection shall be charged separately:

#### Filtered Water Access Charges

Connection Size	Annual Charge
20 mm connection	\$ 315.00
25 mm connection	\$ 492.20
32 mm connection	\$ 806.40
40 mm connection	\$ 1,260.00
50 mm connection	\$ 1,968.75
80 mm connection	\$ 5,040.00
100 mm connection	\$ 7,875.00

Usage Charges for Filtered water will be \$1.45 per kilolitre up to 400 kilolitre usage then \$2.20 per kilolitre for usage over 400 kilolitres.

Note:- that Flats, Units, Multiple Dwellings will be charged with a Connection Charge plus 50% of the connection charge for each additional dwelling thereafter.

All other Water Charges are listed in the Fees and Charges document and incorporated into Council's Operational Plan.

(xvii) a **BALRANALD DOMESTIC SEWERAGE** fixed annual access charge for each **Residential Property** having access to the **BALRANALD SEWERAGE** reticulation mains, and a **EUSTON DOMESTIC SEWERAGE** fixed annual access charge for each **Residential Property** having access to the **Euston Sewerage** reticulation mains.

Such charges being calculated in accordance with the following scale based on the size of the potable (filtered) water supply connection to the property, subject to the proviso that where a property has more than one sewer connection each connection shall be charged separately and provided further that in the event a residential property having access to the Balranald and Euston Sewerage Reticulation Mains that only has a raw water connection, the following scale of charges shall apply accordingly:

#### Sewer Access Charges

Connection Size	Annual Charge
20 mm connection	\$ 510.00
25 mm connection	\$ 796.85
32 mm connection	\$1,305.60
40 mm connection	\$2,040.00
50 mm connection	\$3,187.50
80 mm connection	\$8,160.00
100mm connection	\$12,750.00

Note:- that Flats, Units, Multiple Dwellings will be charged with a Connection Charge plus 50% of the Connection charge for each additional dwelling thereafter.

(xviii) a **BALRANALD NON-RESIDENTIAL SEWERAGE** fixed annual access charge for each **Non-Residential Property** having access to the **BALRANALD SEWERAGE** reticulation mains, and a **EUSTON NON-RESIDENTIAL SEWERAGE** fixed annual access

charge for each **Non-Residential Property** having access to the **Euston Sewerage** reticulation mains such charges being calculated in accordance with the following scale based on the size of the potable (filtered) water supply connection to the property, subject to the proviso that where a property has more than one sewer connection each connection shall be charged separately and provided further that in the event a non-residential property connected to the Balranald and Euston Sewerage Reticulation mains only has a raw water connection the Non-Residential Sewerage Charge shall apply. The Volumetric Sewer Discharge usage charges of \$2.20 per kilolitre shall also apply to which a SDF (Sewer Discharge Factor) has been applied. The SDF is determined by the Office of Water according to each type of industry.

#### Sewer Access Charges

<b>Connection Size</b>	<b>Annual Charge</b>
20 mm connection	\$510.00
25 mm connection	\$796.85
32mm connection	\$1,305.60
40 mm connection	\$2,040.00
50 mm connection	\$3,187.50
80 mm connection	\$8,160.00
100 mm connection	\$12,750.00

It is proposed that the Pedestal Charge for all Non-Residential will also include Non-Rateable community facilities, including schools, hospitals, community halls and sporting facilities. Properties with more than two Pedestals will be levied at \$100.00 per Pedestal.

A Pedestal charge of \$200.00 per Pedestal will apply to all Accommodation Camps with the exception of the first two Pedestals.

(xix) a **DOMESTIC WASTE MANAGEMENT ACCESS CHARGE** of fifty dollars (\$55.00) per assessment for all rateable, unoccupied residential land to which the weekly collection service is available to, and a **DOMESTIC WASTE MANAGEMENT SERVICE CHARGE** of three hundred and forty five eight dollars (\$345.00) for all assessments which are rateable occupied residential land to which the weekly collection service is available provided that where more than one weekly bin collection service is provided to a property that charge shall be three hundred and forty five dollars (\$345.00) for each bin collection after the first.

(xx) a **COMMERCIAL WASTE MANAGEMENT SERVICE CHARGE** as scheduled hereunder

<b>Commercial &amp; other waste management charges</b>	<b>Annual Charge \$ per bin</b>
Commercial Waste Management On the basis of one weekly lift per 240litre MGB (mobile garbage bin)	\$390.00
Subsequent <b>bins</b> - one weekly lift per bin per week	\$390.00
Commercial Waste Collection – Balranald only – On the basis of 2 weekly lifts per 240 litre MGB.	\$490.00

(xxi) **INTEREST CHARGE ON OVERDUE RATES AND CHARGES**

## **INTEREST ON OVERDUE RATES AND CHARGES – Section 566, *Local Government Act, 1993***

In accordance with the provisions of Section 566 of *the Local Government Act, 1993*, the proposed **interest rate** to apply to overdue rates and charges for the period **1<sup>st</sup> July 2020 to 30<sup>th</sup> June 2021** will be the maximum rate as set by the Minister of Local Government with the exception of an interest free period from 1 June 2020 to 31 December 2020 due to COVID-19.

## **INTEREST ON OVERDUE DEBTORS**

The proposed **interest rate** to apply to overdue **DEBTORS** for the period **1<sup>st</sup> July 2020 to 30<sup>th</sup> June 2021**, will be the maximum rate as set by the Minister of Local Government with the exception of the interest free period from 1 June 2020 to 31 December 2020 due to COVID-19.

## **FEES AND CHARGES**

A review of fees and charges has seen, on average, an increase of between 2.00% to 3.00%. Some fees have not increased which is attributed to reasons mainly relating to affordability or statutory fees and charges. Fees and charges are a combination of statutory, partial cost recovery and full cost recovery:

- Statutory fees are set by government legislation and cannot be amended by Council.
- Partial cost recovery fees are those fees where every resident can access the service and Council only charges a partial fee to enable fair, affordable and equitable access for all residents.
- Full cost recovery fees are charged at the cost to Council and are based on a user pays system.

## **Conclusion**

Under section 405 of the Local Government Act 1993, Council is required to adopt a Revenue Policy for the following financial year by 30 June each year.

Council is required to prepare and adopt a Revenue Policy, which outlines the proposed 2020/21 rates, annual charges, and fees and charges. The Revenue Policy has been advertised for a period of 28 days. The Revenue Policy was advertised along with Council's Four Year Delivery Program, 2020/21 Operational Plan & Budget and the Ten Year Long Term Financial Plan.

As part of the 2020/21 budget process, Council has reviewed all Categories of rates, particularly analysing the impact on ratepayers through the Valuer General's new valuations which will be applicable on 1 July 2020. The Proposed rating structure was deemed to be the fair and equitable. Valuations have risen across the Balranald Shire Council area by 125% overall which will impact on ratepayers within each Category. The maximum allowable increase on Council's notional yield is 10% inclusive of the 2.6% rate peg, as per the approved Special Rate Variation which commenced on 1 July 2018 for a period of seven years.

A major review of Sewerage Charges has identified that Sewer Charges have to increase over a number of years to enable Council to maintain and operate the Sewer Infrastructure for Balranald and Euston. The Sewer Fund should not be cross subsidised from the General Fund or the Water Fund and should aim to raise adequate revenue to be self-funded for operating and maintaining the Sewer Infrastructure Network. This will impact on Sewer Charges over the next 10 years with necessary increases between 10-15% on a yearly basis.

All submissions will be considered prior to the adoption of the Rating Policy.

### **FINANCIAL IMPLICATION**

The adoption of the 2020/21 Revenue Policy, including rates, annual charges and fees and charges allows Council to levy rates and annual charges in accordance with budget expectations.

### **LEGISLATIVE IMPLICATION**

Local Government Act Sections (404,494,496,501,515,516,518,533-535)

### **POLICY IMPLICATION**

Nil

### **RISK RATING**

Moderate

### **ATTACHMENTS**

1. ICOR - Balranald Motor Inn 
2. ICOR - German Ugarte - Objection to Proposed Charges 2020-21 
3. ICOR - Tony Ganci - Euston Motel - Objection to Proposed Non-Residential Sewer Charges 20-21 
4. ICOR - Marianne O'Halloran - 2020 2021 - SRV - Draft Revenue Policy Inc. Fees and Charges Balranald 

**6.2 ADOPTION OF THE BALRANALD SHIRE COUNCIL OPERATIONAL PLAN 2020/2021, THE LONG TERM FINANCIAL PLAN 2020/2021 TO 2029/30, THE 20/21 ANNUAL STATEMENT OF REVENUE AND THE 20/21 FEES AND CHARGES.**

**Record Number:** D20.37435

**Authorising Officer:** Michael Kitzelmann, General Manager

**Operational Plan Objective:** Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.

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**OFFICER RECOMMENDATION**

That Council:

1. Considers all submissions received as follows: -
  1. **Submission 1** (attached), received from T Moore regarding sealing of Purton Lane with petition attached. This work is included in scheduled works for 2020/21.
  2. **Submission 2** (attached), received from A Lodge regarding lengthening of culvert across McCabe Street near Nelson's yard behind Rescue Squad shed. This has been communicated to the Infrastructure Department for consideration in future works.
  3. **Submission 3** (attached), received from T & M O'Halloran regarding Private Works biosecurity and contract spraying. Fees for contract spraying states that each request would be quoted individually. The Operational Plan includes a Noxious weeds budget of \$85,920 in the Health Department. There is no need for contract spraying as Council's Weeds Officer is an employee of Council who carries out weed spraying duties.
  4. **Submission 4** (attached), received from M Grisdale requesting toilet to be built at Balranald Cemetery. Council is preparing a Master Plan for the Cemetery which will identify the preferred location for a toilet. Funding opportunities will be investigated after adoption of the Master Plan.
  5. **Submission 5** (attached), received from L Bruton requesting additional capital works for Janelle Masters Memorial Swimming Pool. Capital Works completed for 2019/20 totalled approximately \$220,000. Council will explore further funding opportunities to enable additional works to be completed in the future.
  6. **Submission 6** (attached), received from D Woolhouse and D Blake requesting a contribution of \$3,500 for fireworks for the New Year Eve's party. Suggested that funds may be available through Drought Community Event Grant Funding.
  7. **Submission 7** (attached), received from I Lindsay-Field regarding financial information explanations and matching budgets to the six pillars listed in the Delivery Plan. A letter will be sent to Mr Lindsay-Field addressing all the issues raised in his submission.
2. Adopts the Balranald Shire Council Operational Plan 2020/21, the 20/21-29/30 Long Term Financial Plan, the 2020/21 Annual Statement

of Revenue and the 2020/21 Proposed Fees and Charges inclusive of the following amendments: -

1. Lions Park Upgrade – Council was unsuccessful in securing grant funding for this project. As a consequence, both revenue and expenditure will be reduced by \$737,940.
2. Insurance Adjustment advised through Council’s insurers resulting in an increase of \$16,260.
3. Additional \$60,000 required for mandatory training for outdoor staff previously not included in budget.
4. Reduction in noxious weeds of \$55,000. Total budget reduced from 140,920 to \$85,920 due to a reduction in private works not required as works for Crown lands has not been carried out for many years, and other works budgeted in programs.
5. An increase in revenue and expenditure for an additional grant for local roads and community infrastructure of \$832,930. Expenditure has been included in Capital Works.
6. An additional Capital Work for the amount of \$240,000 to be added for safety works to be carried out on MR67. Tronox will contribute one third towards these works which equates to \$80,000.

#### **PURPOSE OF REPORT**

To seek Council’s adoption of the 2020/21 Operational Plan, the 2020/21 to 2029/30 Long Term Financial Plan, the 2020/21 Annual Statement of Revenue and the 20/21 Fees and Charges.

The Operational Plan, incorporating the Annual Statement of Revenue, the Fees and Charges and Long Term Financial Plan (Budget) was placed on public exhibition as required under Sections 405 and 406 of the Local Government Act, 1993 from 27 May 2020 to 25 June 2020 with several submissions received for consideration prior to the adoption of the Operational Plan.

#### **REPORT**

The Local Government Act (the Act) requires Council to have an annual Operational Plan, adopted before the beginning of each financial year, outlining the activities to be undertaken in that year, as part of the Delivery Program. The Local Government Regulations (the Regulations) require that:-

- the Operational Plan includes the Statement of Council’s Revenue Policy, prepared as a sub-plan of the previously adopted 2017-2021 Delivery Program.
- the Operational Plan directly addresses the actions outlined in the Delivery Program and identifies projects, programs or activities that Council will undertake within the financial year towards addressing these actions.

There have been 7 Submissions received in relation to the Operational Plan and 4 Submissions directly relating to 'Rates and Charges which have been included for consideration in the previous report on Making and Levying Rates and Charges for 2020/21.

Submissions received are as follows:-

1. Submission received from T Moore regarding sealing of Purton Lane with petition attached. This work is included in scheduled works for 2020/21 and funded from budgeted works.
2. Submission received from A Lodge regarding lengthening of culvert across McCabe Street near Nelson's yard behind Rescue Squad shed. This has been communicated to the Infrastructure Department for consideration in future works.
3. Submission received from T & M O'Halloran regarding Private Works biosecurity and contract spraying. Fees for contract spraying states that each request would be quoted individually. The Operational Plan includes a Noxious weeds budget of \$85,920 in the Health Department. There is no need for contract spraying as Council's Weeds Officer is an employee of Council who carries out weed spraying duties.
4. Submission received from M Grisdale requesting toilet to be built at Balranald Cemetery. Council is preparing a Master Plan for the Cemetery which will identify the preferred location for a toilet.
5. Submission received from L Bruton requesting additional capital works for Janelle Masters Memorial Swimming Pool. Capital Works for 2019/20 totalled approximately \$220,000. Council will explore funding opportunities to enable additional works to be completed.
6. Submission received from D Woolhouse and D Blake requesting a contribution of \$3,500 for fireworks for the New Year Eve's party. Suggested that funds may be available through Drought Funding.
7. Submission received from Mr. Lindsay-Field regarding financial information explanations and matching budgets to the six pillars listed in the Delivery Plan. A letter will be sent to Mr Lindsay-Field addressing all the issues raised in his submission.

It has been necessary to make 6 adjustments to the advertised Operational Plan as follows:-

1. Lions Park Upgrade – A grant application had been made to upgrade works at Lions Park. During the exhibition period, Council was advised that they were unsuccessful in securing grant funding for this project. As a consequence, both revenue and expenditure will be reduced by \$737,940.

2. Insurance Adjustment advised through Council's insurers (JLT) resulting in an increase of \$16,260 to Council's insurance premiums.
3. Additional \$60,000 required for mandatory training for outdoor staff previously not included in budget. A comprehensive training budget was completed which highlighted additional funds required for training.
4. Reduction in noxious weeds of \$55,000. Total budget reduced from 140,920 to \$85,920 due to a reduction in private works not required as works for Crown lands has not been carried out for many years, and other works budgeted in weed programs.
5. An increase in revenue and expenditure for an additional grant for local roads and community infrastructure of \$832,930. Expenditure has been included in Capital Works.
6. An additional Capital Work for the amount of \$240,000 to be added for safety works to be carried out on MR67. Tronox will contribute one third towards these works which equates to \$80,000.

Key highlights in the draft 2020/2021 Operational Plan include:-

- Projected Income from Continuing Operations excluding capital income of \$14.591 million;
- Capital Grant funding of \$9.384 million;
- Total Revenue of \$23.975 million;
- Projected Expenditure from Continuing Operations excluding unfunded Depreciation of \$10.824 million;
- Projected Net Operating Result from Continuing Operations excluding Depreciation surplus of \$3,768 million;
- Planned Capital expenditure of \$15.391 million and Capital Loan repayments of \$257,740 funded by Grant funding, own source funding from Reserves and Investments;
- Council is proposing to borrow \$1.0 million for Water Infrastructure Upgrades if successful in obtaining significant grant funding for a major upgrade project.

**Major projects included within the capital expenditure budget include:-**

• Major Plant Replacement	\$ 465,000
• MR67 North Heavy Patching	\$ 615,460
• MR67 Safety Works Co-funded by Tronox	\$ 240,000
• MR514 Construction & Seal	\$ 509,180
• Local Roads and Community Infrastructure	\$ 832,930
• Grid Maintenance and Replacement	\$ 350,000
• Gravel Re sheeting	\$ 103,550

• Roads to Recovery	\$1,355,610
• Resilience to Climate Change Project Works	\$ 102,500
• Retirement Hostel Extension	\$4,680,000
• Art Gallery – Creative Community Learning Centre	\$ 284,380
• Balranald Tennis Court Upgrade	\$ 287,510
• Greenham Park Football Club Change rooms	\$ 500,000
• Ben Scott Birdwalk	\$ 100,000
• Purchase of Buildings and Facilities	\$ 360,000
• Joint Organisation Discovery Centre Complex	\$1,000,000
• Caravan Park Upgrade	\$ 59,850
• Euston Sporting Grounds Entrance	\$ 30,000
• Water Services Capital Works	\$2,432,300
• Sewer Services Capital Works	\$ 440,000
• IT Architecture Refresh	\$ 200,000

This draft operational plan aligns with Council's Delivery Plan 2017-2021 and incorporates Council's proposed budget and revenue policy to fund this plan.

It is recommended that Council adopt the draft 2020-2021 Operational Plan, incorporating Council's proposed Revenue Policy and Budget as a draft and advertise for public comment prior to formal adoption.

#### FINANCIAL IMPLICATION

Operational Plan will allocate resources required to deliver goals and strategies to be achieved in 2020-21.

#### LEGISLATIVE IMPLICATION

Local Government Act (s) 402 - 406

#### POLICY IMPLICATION

Operational Plan and Budget is part of the Integrated Planning & Reporting Framework

#### RISK RATING

Moderate

#### ATTACHMENTS

1. Submission - T Moore - sealing Purton Lane 
2. Submission - A Lodge 
3. Submission - Marianne O'Halloran - 
4. Submission - Toilets at cemetery - Mary Grisdale 
5. Submission - Louise Bruton - Swimming Club 
6. Submission - D Woolhouse & D Blake - NYE fireworks 
7. Submission - I Lindsay Field - letter 
8. Capital Works Program 
9. Draft Operational Plan 2020/2021 
10. Long Term Financial Plan - 2020/2021 - 2029/2030 

**7 CLOSURE OF MEETING**