AGENDA

Extraordinary Council Meeting
Thursday, 27 May 2021

Date: Thursday, 27 May 2021
Time: 4pm
Location: Council Chambers, Market Street Balranald

Oliver McNulty
General Manager

BALRANALD SHIRE COUNCIL

AGENDA

In Case of an emergency, for example a fire, please evacuate the building following the direction of the Administrator. The order to evacuate may be signified by a council officer of myself. Please proceed to the assembly area (in front of police station) or in the car park across the road. An instruction to evacuate to an area should be followed without delay to assist Council in ensuring the Health and Safety of all staff and visitors.

LIVE STREAMING OF COUNCIL MEETINGS PLEASE NOTE: This Council meeting is being streamed live, recorded, and broadcast online via Facebook. To those present in the gallery today, by attending or participating in this public meeting you are consenting to your image, voice and comments being recorded and published. The Administrator and/or General Manager have the authority to pause or terminate the stream if comments or debate are considered defamatory or otherwise inappropriate for publishing. Attendees are advised that they may be subject to legal action if they engage in unlawful behaviour or commentary.

Our Vision

To create a better, more vibrant, more resilient and more engaged community, by capitalising upon its human, cultural, environmental and business assets and encouraging a strong sense of civic participation and price.

Our Mission

"Committed to Balranald Shire, Providing for our People, Protecting our Heritage, and Planning for our Future."

Our Values

Honesty:	We will be transparent, frank and truthful to ourselves, each other and with other people we deal with.
Respect:	We will treat others as we want to be treated ourselves, we will be tolerant of each other and accept that people have different opinions.
Enjoyment:	We will create a pleasant and enjoyable working environment with satisfying jobs.
Teamwork:	We will cooperate and support each other to achieve common goals.
Openness:	We will collaborate openly and provide opportunities to communicate and network regularly with each other.
Leadership:	We will provide a clear strategy and direction and support all to achieve organisational and community goals.
Customer Focus:	We will constantly strive to be responsive to our customers' needs and preferences by providing high quality services.

Notice is hereby given that an Extraordinary Meeting of Council will be held in the Council Chambers, Market Street Balranald on:
Thursday, 27 May 2021 at 4pm

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1 OPENING OF MEETING

The Council's Charter

(Chapter 3. Section 8 (1) Local Government Act 1993)

(1) A Council has the following charter:

- To provide directly or on behalf of other levels of government, after due consultation, adequate and appropriate services and facilities for the community and to ensure that those services and facilities are managed efficiently and effectively;
- To exercise community leadership;
- To exercise its functions in a manner that is consistent with and actively promotes the principles of multiculturalism;
- To promote and to provide and plan for the needs of children;
- To properly manage, develop, protect, restore, enhance and conserve the environment of the area for which it is responsible, in a manner that is consistent with and promotes the principles of ecologically sustainable development;
- To have regard to the long term and cumulative effects of its decisions;
- To bear in mind that it is the custodian and trustee of public assets and to effectively account for and manage the assets for which it is responsible;
- To facilitate the involvement of councillors, members of the public, users of facilities and services and council staff in the development, improvement and co-ordination of local government;
- To raise funds for local purposes by the fair imposition of rates, charges and fees, by income earned from investments and, when appropriate, by borrowings and grants;
- To keep the local community and the State government (and through it, the wider community) informed about its activities;
- To ensure that, in the exercise of its regulatory functions, it acts consistently and without bias, particularly where an activity of the council is affected;
- To be a responsible employer.

(2) A council, in the exercise of its functions, must pursue its charter but nothing in the charter or this section gives rise to, or can be taken into account in, any civil cause of action.

2 ACKNOWLEDGEMENT OF COUNTRY

Acknowledgement of Country

We pay our respect to the Traditional Custodians of the Lands where we hold this meeting to Elders past, present and emerging.

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3 APOLOGIES

4 DISCLOSURE OF INTEREST
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GENERAL MANAGER'S REPORTS (INCORPORATING ALL STAFF REPORTS)

PART A – ITEMS REQUIRING DECISION

5 CORPORATE & COMMUNITY SERVICES REPORTS

5.1 DRAFT REVENUE POLICY 2021/22

File Number:	**D21.51287**
Reporting Officer:	**Terri Bilske, Director Corporate & Community Services**
Responsible Officer:	**Oliver McNulty, General Manager**
Operational Plan Objective:	**Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.**

OFFICER RECOMMENDATION

That Council give notice of its intention to:

1. Make and levy the following Ordinary rates in accordance with s.534, s535 and s.537 of the Local Government Act 1993, as amended, for the 2021/22 financial year incorporating year 4 of the Special Rate Variation of 10% per annum over the Farmland, Residential and Business categories:

RATES & CHARGES
Proposed 2021/2022

	No of Properties for 2021/22	Property Valuations 2021/22	Ad Valorem Rate 2021/22	Ad Valorem Value	Base Rate 2021/22	Base Rate Amount	Notional Income Yield	Base Rate %	Average Rate per Property
Farmland - General	254	$443,203,500	0.00187	$827,904	$600	$152,400	$980,304	15.55%	$3,859
Farmland - Irrigable Horticulture	6	$22,665,000	0.00640	$145,056	$605	$3,630	$148,686	2.44%	$24,781
Farmland - Intense	120	$33,419,300	0.00714	$238,614	$605	$72,600	$311,214	23.33%	$2,593
Farmland Total	380	$499,287,800		$1,211,574		$228,630	$1,440,204		$3,790
Residential - Balranald	532	$23,436,000	0.00500	$117,180	$200	$106,400	$223,580	47.59%	$420
Residential - Euston	253	$20,232,000	0.00290	$58,673	$185	$46,805	$105,478	44.37%	$417
Residential - Oxley	32	$118,000	0.04500	$5,310	$100	$3,200	$8,510	37.60%	$266
Residential - General 0-2ha	70	$3,383,000	0.00520	$17,592	$182	$12,740	$30,332	42.00%	$433
Residential Rural - 2-40ha	56	$7,274,500	0.00280	$20,369	$230	$12,880	$33,249	38.74%	$594
Residential - Total	943	$54,443,500		$219,123		$182,025	$401,148		$425
Business - Balranald	69	$3,572,000	0.02800	$100,016	$450	$31,050	$131,066	23.69%	$1,900
Business - Euston	16	$2,632,000	0.01850	$48,692	$450	$7,200	$55,892	12.88%	$3,493
Business - Rural	83	$2,290,300	0.01200	$27,484	$195	$16,185	$43,669	37.06%	$526
Business - Solar Farms	2	$4,139,000	0.03300	$136,587	$850	$1,700	$138,287	1.23%	$69,144
Business -Mining Gravel	5	$70,000	0.01600	$1,120	$110	$550	$1,670	32.93%	$334
Business - Parishes of Paida, Penarie, Woolpagerie & Majenta - Mining Gypsum	3	$782,000	0.05200	$40,664	$460	$1,380	$42,044	3.28%	$14,015
Business - Parishes of Willibah, Bidura, Solferina - Mineral Sands Mines	1	$8,520,000	0.07290	$621,108	$2,050	$2,050	$623,158	0.33%	$623,158
**Business - Parishes of Pitapunga, Crokee, Muckee & Lawrence - Mineral Sands Mines*	*0*	*$5,000,000*	*0.16000*	*$800,000*	*$2,050*	$2,050			*$802,050*
Business - Total	179	$27,005,300		$1,775,671		$62,165	$1,035,786		$5,787
GRAND TOTAL	**1502**	**$580,736,600**		**$1,610,874**		**$472,820**	**$2,877,138**		$1,916

* $802,050 is expected rate revenue when property assessment is provided through supplimentary, increasing the notional yield by this amount.

2. Increase the Notional Yield as approved through the 10% Special Rate Variation which includes the rate pegged amount of 2.0% for 2020/21 as determined by the Independent Pricing and Regulatory Tribunal of NSW (IPART).

3. Increase the residential Sewer Access charge for a 20mm connection from $510.00 to $580.00 per annum. Larger connections will increase as listed in the proposed Schedule of Fees and Charges.

4. Increase Raw and Filtered water Access charges from $315.00 to $345.00 per annum for a 20mm connection.

5. Increase Raw water usage charges will increase from 90 cents to $1.00 for the first 600 kilolitres and from $1.30 to $1.40 per kilolitre for usage over 600 kilolitres.

6. Increase Filtered water usage charges from $1.45 to $1.55 per kilolitre up to 400 kilolitres and from $2.20 to $2.30 per kilolitre for usage over 400 kilolitres.

7. Charge water usage on Community Land such as Parks and Gardens at 40 cents per kilolitre.

8. Increase domestic waste collection charges from $345.00 per annum to $355.00 per annum and increase the domestic waste access charge for vacant land from $55 to $60 per annum.

9. Charge Tip fees as set out in the proposed Schedule of Fees and Charges.

10. Fix the fees and charges schedule for the 2021/22 year as set out in the Draft Annual Schedule of Fees and Charges.

11. Charge interest on overdue Rates, Domestic Waste, Water, Sewer and Debtors at 6% being the maximum rate determined by the Minister for Local Government for 2021/22.

12. Endorse and place the Draft Annual Statement of Revenue 2021/2022 incorporating Council's Revenue Policy and Schedule of Fees and Charges, on public exhibition for a period of 28 days pursuant to Sections 405 and 406 of the Local Government Act, 1993 from Friday, 28th May 2021 to Friday, 25th June 2021.

13. Increase all other Water and Sewer rates as listed in Fees and Charges.

14. Consider all submissions received during the public consultation period prior to the adoption of the Operational Plan for 2021/22.

15. Adopt the detailed Structure for General Rates & Charges as detailed in the Report.

PURPOSE OF REPORT

Under Section 405 of the Local Government Act 1993, Council is required to adopt an Annual Statement of Revenue by 30 June each year.
The Annual Statement of Revenue for the 2021/22 has been prepared and a resolution of Council is required to place the document on public exhibition for a period of 28 days. All submissions received will be considered prior to the document being adopted.

REPORT

BACKGROUND

Council has prepared a Statement of Revenue Policy, which outlines the proposed 2021/22 rates, annual charges, and fees and charges. The Revenue Policy is required to be advertised for a period of 28 days before Council can adopt the proposed rates, annual charges, and fees and charges. The Revenue Policy will be advertised along with Council's Four Year Delivery Program, 2021/22 Operational Plan & Budget and the Ten Year Long Term Financial Plan from Wednesday, 26th 2021 May and closing at 5.00pm on 24th June 2021.

DISCUSSION

Rates and annual charges, with the exception of the Stormwater levy (unchanged from 2020/21 year), have been increased by an average of 10% inclusive of the 2% rate peg increase. 2021/22 will be Year 4 of the 10% Special Rate Variation period approved by the Independent Pricing and Regulatory Tribunal.

A review of fees and charges has seen, on average, an increase between 2.00% to 3.00%. Some fees have remained the same due to reasons mainly relating to affordability or statutory charges. Fees and charges are a combination of statutory, partial cost recovery and full cost recovery:

- Statutory fees are set by government legislation and cannot be amended by Council.
- Partial cost recovery fees are those fees where every resident can access the service and Council only charges a partial fee to enable fair, affordable and equitable access for all residents.
- Full cost recovery fees are charged at the cost to Council and are based on a user pays system.

Proposed Rates have been set within the Rating Categories as follows:-

a. **FARMLAND – GENERAL** rate of zero point one eight seven (0.187) cents in the dollar on the land value of all rateable land in the area which has been categorised by the Council as **Farmland General** with dominant use being generally cropping or grazing over significant land area pursuant to Section 515 of the Local Government Act 1993, subject to a base amount of six hundred dollars ($600.00) in respect of each separate parcel with the base amount producing sixteen point four one (11.80%) of the total amount of the rate levy for the Farmland General rate sub-category; and

b. **FARMLAND – IRRIGABLE - HORTICULTURE** rate of zero point six four (0.64) cents in the dollar on the land value of all rateable land in the area which has been categorised by the Council as **Farmland – Irrigable - Horticulture** to include nut farms and other irrigable intensive horticulture land use and has significant and substantial commercial purpose or character pursuant to Section 515 of the Local Government Act 1993, subject to a base amount of six hundred and five dollars ($605) in respect of each separate parcel with the base amount producing two point four four percent (2.44%) of the total amount of the rate levy for the Farmland – Irrigable - Horticulture rate sub-category; and

c. **FARMLAND – INTENSE** rate of zero point seven one four (0.714) cents in the dollar on the land value of all rateable land in the area which has been categorised by the Council as **Farmland Intense** to have medium to high intensity of land use and an intermediate to major economic benefit pursuant to Section 515 of the Local Government Act 1993, subject to a base amount of six hundred and five dollars ($605.00) in respect of each separate parcel with the base amount producing thirteen percent (13.00%) of the total amount of the rate levy for the Farmland Intense rate sub-category; and

d. **RESIDENTIAL – BALRANALD** rate of zero point five (0.50) cents in the dollar on the land value of all rateable land in the centre of the population being the Balranald Village Zone, being land which has been sub-categorised by the Council as **Balranald Residential** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of two hundred dollars ($200.00) in respect of each separate parcel with the base amount producing forty seven point five nine percent (47.59%) of the total amount of the rate levy for the Residential Balranald rate sub-category; and

e. **RESIDENTIAL – EUSTON** rate of zero point two nine (0.29) cents in the dollar on the land value of all rateable land in the centre of the population being the Euston Village Zone, being land which has been sub-categorised by the Council as **Euston Residential** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of one hundred and eighty five dollars ($185.00) in respect of each separate parcel with the base amount producing forty four point three seven percent (44.37%) of the total amount of the rate levy for the Residential Euston rate sub-category; and

f. **RESIDENTIAL – OXLEY** rate of four point five (4.50) cents in the dollar on the land value of all rateable land in the centre of the population being the Oxley Village Zone, being land which has been sub-categorised by the Council as **Oxley Residential** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of one hundred dollars ($100.00) in respect of each separate parcel with the base amount producing thirty seven point six percent (37.60%) of the total amount of the rate levy for the Residential Oxley rate sub-category; and

g. **RESIDENTIAL – GENERAL – RURAL (0-2 hectares)** rate of zero point five two (0.52) cents in the dollar on the land value of all rateable land used for residential purposes and not located within the Balranald and Euston or Oxley Village Zones, being land which has been sub-categorised by the Council as **Residential General – Rural (0-2 hectares)** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of one hundred and eighty two ($182.00) in respect of each separate parcel with the base amount producing forty two percent (42.00%) of the total amount of the rate levy for the Residential General – Rural (0-2 hectares) rate sub-category; and

h. **RESIDENTIAL – RURAL (2-40 hectares)** rate of zero point two eight (0.28) cents in the dollar on the land value of all rateable land used for residential purposes and not located within the Balranald and Euston or Oxley Village Zones, being land which has been sub-categorised by the Council as **Residential General – Rural (2-40 hectares)** pursuant to Section 516 and 529 of the Local Government Act 1993, subject to a base amount of two hundred and thirty dollars ($230.00) in respect of each separate parcel with the base amount producing thirty eight point seven four percent (38.74%) of the total amount of the rate levy for the Residential General – Rural (2-40 hectares) rate sub-category; and

i. **BUSINESS – BALRANALD** rate of two point eight (2.80) cents in the dollar on the land value of all rateable land in the Balranald Business Area, being land which has been sub-categorised by the Council as **Business Balranald** pursuant to Section 518 and 529 of the Local Government Act 1993, subject to a base amount of four hundred and fifty dollars ($450.00) in respect of each separate parcel with the base amount producing twenty three point six nine percent (23.69%) of the total amount of the rate levy for the Business Balranald rate sub-category; and

j. **BUSINESS – EUSTON** rate of one point eight five (1.85) cents in the dollar on the land value of all rateable land in the Euston Business Area, being land which has been sub-categorised by the Council as **Business Euston** pursuant to Section 518 and 529 of the Local Government Act 1993, subject to a base amount of four hundred and fifty dollars ($450.00) in respect of each separate parcel with the base amount producing twelve point eight eight percent (12.88%) of the total amount of the rate levy for the Business Euston rate sub-category; and

k. **BUSINESS – RURAL** rate of one point two (1.20) cents in the dollar on the land value of all rateable land outside of any of the Shires Residential Village Zones, being land which has been sub-categorised by the Council as **Business - Rural** pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of one hundred and ninety five dollars ($195.00) in respect of each separate parcel with the base amount producing thirty seven point zero six percent (37.06%) of the total amount of the rate levy for the Business Rural rate sub-category; and

l. **BUSINESS – MINING (GRAVEL & SAND) EXTRACTION** rate of one point six (1.60) cents in the dollar on the land value of all rateable land in the area which has been sub-categorised by the Council as **Business - Mining (Gravel & Sand) Extraction** (excluding mineral sands and gypsum extraction) pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of one hundred and ten dollars ($110.00) in respect of each separate parcel with the base amount producing thirty two point nine three percent (32.93%) of the total amount of the rate levy for the Business – Mining (Gravel & Sand) Extraction sub-category; and

m. **BUSINESS – PARISHES OF PAIKA, PENARIE, WOOLPAGERIE & MAJENTA – MINING GYPSUM EXTRACTION** rate of five point two (05.20) cents in the dollar on the land value of all rateable land in the area which has been sub-categorised by the Council as **Business – Parishes of Paika, Penarie, Woolpageri & Majenta – Mining Gypsum Extraction** (excluding mineral sands, gravel and sand extraction) pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of four hundred and sixty dollars ($460.00) in respect of each separate parcel with the base amount producing three point two eight percent (3.28%) of the total amount of the rate levy for the Business – Parishes of Paika, Penarie, Woolpagerie & Majenta – Mining Gypsum Extraction sub-category; and

n. **BUSINESS – PARISHES OF WILLILBAH, BIDURA, SOLFERINA – MINERAL SANDS MINES** rate of seven point two nine (7.29) cents in the dollar on the land value of all rateable land within the Balranald Shire area which will be sub-categorised by the Council as **Business – Parishes of Willilbah, Bidura, Solferina – Mineral Sands Mines** pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of two thousand, and fifty dollars ($2,050.00) in respect of each separate parcel with the base amount percentage producing zero point three three percent (0.33%) of the total amount of the rate levy for the Business – Parishes of Willilbah, Bidura, Solferina – Mineral Sands Mines sub-category; and

o. **BUSINESS – PARISHES OF PITAPUNGA, CROKEE, MUCKEE & LAWRENCE – MINERAL SANDS MINES** rate of sixteen point zero (16.00) cents in the dollar on the land value of all rateable land within the Balranald Shire area which will be sub-categorised by the Council as **Business – Parishes of Pitapunga, Crokee, Muckee & Lawrence – Mineral Sands Mines** pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of two thousand and fifty dollars ($2,050.00) in respect of each separate parcel with the base amount percentage producing point zero two percent (0.02%) of the total amount of the rate levy for the Business – Parishes of Pitapunga, Crokee, Muckee & Lawrence – Mineral Sands Mines sub-category; and

p. BUSINESS – PARISH OF CHADWICK – SOLAR FARMS rate of three point three (3.30) cents in the dollar on the land value of all rateable land within the Balranald Shire area which will be sub-categorised by the Council as **Business – Parish of Chadwick – Solar Farms** pursuant to Section 515 and 529 of the Local Government Act 1993, subject to a base amount of eight hundred and fifty dollars ($850.00) in respect of each separate parcel with the base amount percentage producing one point two three percent (1.23%) of the total amount of the rate levy for the Business – Parish of Chadwick – Solar Farms sub category; and

q. **RAW WATER** fixed annual access charges for each property having access to the **Balranald Raw Water Supply System or a Euston Raw Water System.**

All Access and Water Usage charges have been calculated in accordance with the following scale, subject to the proviso that where a property has more than one connection each connection shall be charged separately:

Raw Water Access Charges

Connection Size	**Annual Charge**
20 mm connection	$ 345.00
25 mm connection	$ 539.00
32 mm connection	$ 883.00
40 mm connection	$ 1,380.00
50 mm connection	$ 2,156.00
80 mm connection	$ 5,520.00
100 mm connection	$ 8,625.00

Usage Charges for Raw water will be $1.00 per kilolitre up to 600 kilolitre usage then $1.40 per kilolitre for usage over 600 kilolitres.

Note:- that Flats, Units, Multiple Dwellings will be charged a Connection Charge plus 50% of a connection charge for each additional dwelling thereafter.

r. FILTERED WATER fixed annual access charge for each property having access to the **Balranald Filtered Water Supply System** or **a Euston Filtered Water Supply System.**

All Access and Water Usage charges have been calculated in accordance with the following scale, subject to the proviso that where a property has more than one connection each connection shall be charged separately:

Filtered Water Access Charges

Connection Size	**Annual Charge**
20 mm connection	$ 345.00
25 mm connection	$ 539.00
32 mm connection	$ 883.00
40 mm connection	$ 1,380.00
50 mm connection	$ 2,156.00
80 mm connection	$ 5,520.00
100 mm connection	$ 8,625.00

Usage Charges for Filtered water will be $1.55 per kilolitre up to 400 kilolitre usage then $2.30 per kilolitre for usage over 400 kilolitres.

Note:- that Flats, Units, Multiple Dwellings will be charged a Connection Charge plus 50% of a connection charge for each additional dwelling thereafter.

All other Water Fees are listed in the Fees and Charges document and incorporated into Council's Operational Plan.

s. **RESIDENTIAL SEWERAGE** fixed annual access charge for each Residential Property having access to the **Balranald Sewerage System or the Euston Sewerage System.**

Such charges being calculated in accordance with the following scale based on the size of the potable (filtered) water supply connection to the property, subject to the proviso that where a property has more than one sewer connection each connection shall be charged separately and provided further that in the event a residential property having access to the Balranald and Euston Sewerage Reticulation Mains that only has a raw water connection, the following scale of charges shall apply accordingly:

Sewer Access Charges

Connection Size	**Annual Charge**
20 mm connection	$ 580.00
25 mm connection	$ 906.00
32 mm connection	$1,485.00
40 mm connection	$2,320.00
50 mm connection	$3,625.00
80 mm connection	$9,280.00
100mm connection	$14,500.00
Unconnected	$435.00

Note:- that Flats, Units, Multiple Dwellings will be charged a Connection Charge plus 50% of the Connection charge for each additional dwelling thereafter.

t. NON-RESIDENTIAL SEWERAGE fixed annual access charge for each Non-Residential Property having access to the **Balranald Sewerage System or the Euston Sewerage System.**

Fixed annual access charges have been calculated in accordance with the following scale based on the size of the potable (filtered) water supply connection to the property, subject to the proviso that where a property has more than one sewer connection each connection shall be charged separately and provided further that in the event a non-residential property connected to the Balranald and Euston Sewerage Reticulation mains only has a raw water connection the Non-Residential Sewerage Charge shall apply.
The Volumetric Sewer Discharge usage charges of $2.20 per kilolitre shall also apply to which a Sewer Discharge Factor (SDF) has been applied. The SDF is determined by the Office of Water according to each type of industry.

Non-residential Sewer Access Charge

Connection Size	**Annual Charge**
20 mm connection	$580.00
25 mm connection	$906.00
32mm connection	$1,485.00
40 mm connection	$2,320.00
50 mm connection	$3,625.00
80 mm connection	$9,280.00
100 mm connection	$14,500.00
Unconnected	$435.00

A Pedestal Charge will apply for all Non-Residential including Non-Rateable community facilities, including schools, hospitals, community halls and sporting facilities. Properties with more than two Pedestals will be levied at $105.00 per Pedestal.

A Pedestal charge of $200.00 per Pedestal will apply to all Accommodation Camps with the exception of the first two Pedestals.

u. **A DOMESTIC WASTE MANAGEMENT SERVICE CHARGE** of three hundred and fifty five dollars ($355.00) will apply for all assessments which are rateable occupied residential land to which the weekly collection service is available. A second bin may be added for collection weekly with an annual charge of two hundred and fifty dollars ($250).

A WASTE MANAGEMENT ACCESS CHARGE of sixty dollars ($60.00) per assessment for all rateable, unoccupied residential land will apply to which the weekly collection service is available.

v. COMMERCIAL WASTE MANAGEMENT SERVICE CHARGE as scheduled hereunder

Commercial & other waste management charges	**Annual Charge $ per bin**
Commercial Waste Management – Balranald – two weekly pickup services.	$550.00
Subsequent **bins** – Balranald - two weekly lift per bin per week	$300.00
Commercial Waste Management – Euston – one weekly pickup available	$355.00
Subsequent **bins** – Euston - one weekly lift per bin per week	$250.00

w. STORMWATER MANAGEMENT

Stormwater Management will be charged as per the Act

Per Property within the Levee Bank	751 Properties	$25.00 per property
Per Strata	9 Properties	$12.50 per property

x. INTEREST CHARGE ON OVERDUE RATES AND CHARGES

INTEREST ON OVERDUE RATES AND CHARGES – Section 566, *Local Government Act, 1993*

In accordance with the provisions of Section 566 of *the Local Government Act, 1993,* the proposed interest rate to apply to overdue rates and charges for the period 1st July 2021 to 30th June 2022 will be the maximum rate of 6% as set by the Minister of Local Government.

INTEREST ON OVERDUE DEBTORS

The proposed interest rate to apply to overdue DEBTORS for the period 1st July 2021 to 30th June 2022, will be the maximum rate of 6% as set by the Minister of Local Government.

SUMMARY

The Revenue Policy, outlines the proposed 2021/22 rates, annual charges, and fees and charges and will be advertised for a period of 28 days before Council can adopt the final documents. The Revenue Policy will be advertised along with Council's Four Year Delivery Program, 2020/21 Operational Plan & Budget and the Ten Year Long Term Financial Plan.

The Revenue Policy is required to be adopted by resolution of Council prior to 30 June 2021 each year and will be adopted at the Extraordinary Meeting of Council on 29 June 2021.

The Draft Annual Statement of Revenue 2020-2021 includes:

- A statement with respect to each ordinary rate to be levied including the ad valorem amount (the amount in the dollar) of the rate.

- Whether the rate is to have a base amount and, if so the amount in dollars of the base amount.

a) The percentage, in conformity with Section 500 of the Act,
   i. of the total amount payable by the levying of the rate, or
   ii. in the case of the rate, the rate for the category or sub-category concerned of the ordinary rate, that the levying of the base amount will produce;

b) the estimated yield of the rate; and

c) the categories or sub-categories of land in respect of which council proposes to levy the rate.

Council proposes to levy an ordinary rate for the following categories and sub-categories:

- Farmland – General
- Farmland – Irrigable – Horticulture
- Farmland – Intense
- Residential – Balranald
- Residential – Euston
- Residential – Oxley
- Residential – General – Rural (0-2 hectares)
- Residential – Rural (over 2-40 hectares)
- Business - Balranald
- Business – Euston
- Business – Rural
- Business – Mining (Gravel & Sand)
- Business – Parishes of Paika, Woolpagerie, Penarie & Majenta – Mining Gypsum Extraction.
- Business – Parishes of Willibah, Bidura, Solferina – Mineral Sands
- Business – Parishes of Pitapunga, Crokee, Muckee & Lawrence – Mineral Sands
- Business – Solar Farms

Council is required to make and levy its ordinary rates and annual charges each year on land in the Balranald Shire area.

A detailed review of Sewerage Charges has identified that the Sewer Charges need to increase over a number of years to enable Council to maintain and operate the Sewer Infrastructure for Balranald and Euston. The Sewer Fund should not be cross subsidised internally between residential and non-residential, from the General Fund or the Water Fund and should aim to reach a positive economic real rate of return to maintain a sustainable level of service. This will impact on Sewer Charges over the next 10 years with necessary increases between 10-15% on a yearly basis.

A review of the Annual Schedule of Fees and Charges has seen, on average, an increase of between 2.00% to 3.00%. Fees and charges are a combination of statutory, partial cost recovery and full cost recovery.

All submissions received will be considered prior to the adoption of the Annual Statement of Revenue 2021-2022 at the Extraordinary Meeting of Council to be held at 9.00am on Tuesday, 29th June 2021.

FINANCIAL IMPLICATION

The adoption of the 2020/21 Revenue Policy, including rates, annual charges and fees and charges allows Council to levy rates and annual charges in accordance with budget expectations.

LEGISLATIVE IMPLICATION

Local Government Act Sections (404,494,496,501,515,516,518,533-535)

POLICY IMPLICATION

Nil

RISK RATING

The risks associated with the adoption of the rates and annual charges includes:

- Financial reputation
- Non-compliance with legislative requirements.

Draft Revenue Policy and Fees and Charges are included in the Draft 2021/22 Operational Plan

ATTACHMENTS

Nil

5.2 QUARTERLY BUDGET REVIEW - MARCH 2021

File Number:	**D21.51288**
Reporting Officer:	**Terri Bilske, Director Corporate & Community Services**
Responsible Officer:	**Oliver McNulty, General Manager**
Operational Plan Objective:	**Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.**

OFFICER RECOMMENDATION

1. That the Officers Report be received and noted;
2. That the proposed budget adjustments to reflect Council decisions since budget and quarterly budget adjustments be endorsed;
3. That the Council endorses the Statement acknowledging the financial position is considered satisfactory.

PURPOSE OF REPORT

To advise Council of the Quarterly budget review and financial position as at 31 March 2021.

REPORT

The Local Government (General) Regulation 2005 requires the Council to prepare and consider a budget review statement each quarter which shows:

- Estimates of Income and Expenditure
- Appropriate revision of these estimates

The statement must also include a report indicating changes in estimates for income and expenditure. This is completed in consultation with the responsible Director or Manager of the relevant department. The statement must comply with the Local Government Code of Accounting Practice and be considered by the Council no later than 2 months past the conclusion of the quarter.

The attached financial reports comply with the Council's statutory responsibilities and are presented using to comply with Australian Accounting Standards format, as presented in end of year financial reports, and the organisational structure approved by the Council.

The Statement includes:

- Budget Review Summary, including actuals to date, original budget, revised estimates, if applicable and remaining balance.
- Summary of significant variations and budget adjustments.
- Summary of cash restrictions and available cash.

Budget Adjustments Included in Quarterly Budget Report

Budget adjustments are listed in the attached quarterly budget report. Net result of the budget review as at 31 March 2021 is a projected Surplus of $1,392,000.

Summary

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

As Council's Responsible Accounting Officer, it is my opinion that the Quarterly Budget Review Statement for Balranald Shire Council for the March quarter indicates that Councils financial position as at 31 March 2021 is considered satisfactory, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

FINANCIAL IMPLICATION

Budget amends to a projected Surplus of $1,392,000.

LEGISLATIVE IMPLICATION

Local Government (General) Regulations 2005

POLICY IMPLICATION

Nil

RISK RATING

Low

ATTACHMENTS

1. Quarterly Budget Review Report - March 2021 ⇩

Balranald Shire Council

Quarterly Budget Review Statement
for the period 01/01/21 to 31/03/21

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This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/2020 and should be read in conjuction with the total QBRS report

Balranald Shire Council

Quarterly Budget Review Statement
for the period 01/01/21 to 31/03/21

Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for Balranald Shire Council for the quarter ended 31/03/21 indicates that Council's projected financial position at 30/6/21 will be Satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Reconciliation of budget movements up to the period ending 30 September 2020 are as follows:

	Original Budget 2020	Other Than by QBRS	Revised Sept 20 Qtr	Revised Dec 20 Qtr	Variations Mar 21 Qtr	Projected Year End Result
Total Income from Continuing Operations	14,591	-	152	183	-	14,926
Total Expenses from Continuing Operations	- 16,031	-	364	- 116	- 80	- 15,863
TOTAL OPERATIONAL SURPLUS/ (DEFICIT)	**- 1,440**	**-**	**516**	**67**	**- 80**	**- 936**
Total Capital Income	9,385	-	829	-	- 5,380	4,834
Total Capital Expenditure	- 15,392	-	510	2	6,154	- 8,726
TOTAL CAPITAL SURPLUS/ (DEFICIT)	**- 6,007**	**-**	**1,339**	**2**	**774**	**- 3,892**
Total Transfers From/ (To) Reserves	1,369	-	- 359	2	-	1,012
Total Loan Movements - Borrowings	1,000	-	- 1,000	-	-	-
Depreciation Contra Income	5,208	-	-	-	-	5,208
TOTAL OTHER FUNDS SURPLUS/ (DEFICIT)	**7,577**	**-**	**- 1,359**	**2**	**-**	**6,220**
TOTAL BUDGET SURPLUS/ (DEFICIT)	130	-	496	71	695	**1,392**

Signed: _____ **Date:** 24.05.2021

Terri Maguire
Responsible Accounting Officer

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/2020 and should be read in conjuction with the total QBRS report

Balranald Shire Council

Quarterly Budget Review Statement
for the period 01/01/21 to 31/03/21

Income & Expenses Budget Review Statement

Budget review for the quarter ended 31 March 2021
Income & Expenses - Council Consolidated

($000's)	Original Budget 2020/21	Approved Changes: Carry Forwards	Approved Changes: Other than by QBRS	Approved Changes: Sep QBRS	Approved Changes: Dec QBRS	Approved Changes: Mar QBRS	Revised Budget 2020/21	Variations for this Mar Qtr	Notes	Projected Year End Result	Actual YTD figures	Budget Remaining %
Income												
Rates and Annual Charges	4,274	-	-	- 5	-		4,269	-		4,269	4,271	0%
User Charges and Fees	2,231	-	-	60	19		2,310	-	2	2,310	1,337	42%
Interest and Investment Revenues	121	-	-	-	-		121	-		121	47	61%
Other Revenues	380	-	-	7	- 6		381	-	4	381	2,405	-531%
Grants & Contributions - Operating	7,585	-	-	90	170		7,845	-	5	7,845	3,684	53%
Grants & Contributions - Capital	9,385	-	-	829	-		10,214	- 5,380	6	4,834	7,027	-45%
Net gain from disposal of assets	-	-	-	-	-		-	-		0	-	0%
Total Income from Continuing Operations	**23,976**	**-**	**-**	**981**	**183**	**-**	**25,140**	**-5,380**		**19,760**	**18,771**	5%
Expenses												
Employee Costs	4,520	-	-	- 83	76		4,513	-	7	4,513	3,285	27%
Borrowing Costs	126	-	-	-	-		126	-		126	76	40%
Materials & Contracts	3,919	-	-	- 273	40		3,686	80	8	3,766	3,485	7%
Depreciation	5,208	-	-	-	-		5,208	-		5,208	3,950	24%
Other Expenses	2,258	-	-	- 8	-		2,250	-	9	2,250	2,211	2%
Net Loss from disposal of assets	-	-	-	-	-		-	-		-	-	0%
Total Expenses from Continuing Operations	**16,031**	**-**	**-**	**-364**	**116**	**-**	**15,783**	**80**		**15,863**	**13,007**	18%
Net Operating Result from Continuing Operations	**7,945**	**-**	**-**	**1,345**	**67**	**-**	**9,357**	**-5,460**		**3,898**	**5,764**	-48%
Net Operating Result from All Operations	**7,945**	**-**	**-**	**1,345**	**67**	**-**	**9,357**	**-5,460**		**3,898**	**5,764**	-48%
Net Operating Result before Capital Items	**-1,440**	**-**	**-**	**516**	**67**	**-**	**-857**	**-80**		**-936**	**-1,263**	-35%

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/03/2020 and should be read in conjunction with the total QBRS report

Balranald Shire Council

Quarterly Budget Review Statement
for the period 01/01/21 to 31/03/21

Income & Expenses Budget Review Statement

Budget review for the quarter ended 31 March 2021
Income & Expenses - Council Consolidated

($000's)	Original Budget 2020/21	Approved Changes: Carry Forwards	Approved Changes: Other than by QBRS	Approved Changes: Sep QBRS	Approved Changes: Dec QBRS	Approved Changes: Mar QBRS	Revised Budget 2020/21	Variations for this Mar Qtr	Notes	Projected Year End Result	Actual YTD figures	Budget Remaining %
Income												
Corporate Governance	162	-	-	60	-	-	222	-	2	222	1,011	-355%
Administration	190	-	-	-	-	-	190	-	4	190	2,183	-1049%
Health Services	36	-	-	-	-	-	36	-		36	7	81%
Public Order & Safety	256	-	-	109	-	-	365	-	5	365	218	40%
Environment	24	-	-	- 5	-	-	19	-	2,4	19	72	-278%
Community Services & Education	5,998	-	-	21	- 6	-	6,013	- 4,380	4	1,633	1,462	10%
Housing & Community Amenities	515	-	-	5	-	-	520	-		520	530	-2%
Recreation & Culture	2,181	-	-	947	-	-	3,128	-	5,6	3,128	716	77%
Building Control	6	-	-	-	-	-	6	-		6	11	-79%
Roads, Bridges & Airport	4,045	-	-	- 194	170	-	4,021	-	5,6	4,021	6,049	-50%
Business Undertakings	1,659	-	-	-	19	-	1,678	- 1,000	2,6	678	405	40%
Water Services	1,633	-	-	38	-	-	1,671	-	8	1,671	1,271	24%
Sewer Services	676	-	-	-	-	-	676	-		676	638	6%
General Purpose	6,595	-	-	-	-	-	6,595	-	1,2	6,595	4,200	36%
Total Income from Continuing Operations	**23,976**	**-**	**-**	**981**	**183**	**-**	**25,140**	**-5,380**		**19,760**	**18,771**	**5%**
Expenses												
Corporate Governance	1,329	-	-	- 23	57	-	1,363	80	7	1,443	938	35%
Administration	2,544	-	-	- 170	-	-	2,374	-	7,8	2,374	3,550	-50%
Health Services	55	-	-	-	-	-	55	-		55	36	35%
Public Order & Safety	519	-	-	-	-	-	519	-		519	396	24%
Environment	327	-	-	34	4	-	365	-	8	365	182	50%
Community Services & Education	1,381	-	-	19	55	-	1,455	-		1,455	984	32%
Housing & Community Amenities	988	-	-	-	-	-	988	-		988	490	50%
Recreation & Culture	1,179	-	-	-	-	-	1,179	-	9	1,179	816	31%
Building Control	70	-	-	-	-	-	70	-		70	43	38%
Roads, Bridges & Airport	5,132	-	-	- 224	-	-	4,908	-	8	4,908	4,081	17%
Business Undertakings	916	-	-	-	-	-	916	-	7,8	916	643	30%
Water Services	1,082	-	-	-	-	-	1,082	-	8	1,082	612	43%
Sewer Services	510	-	-	-	-	-	510	-		510	236	54%
General Purpose	-	-	-	-	-	-	-	-		-	0	0%
Total Expenses from Continuing Operations	**16,032**	**-**	**-**	**- 364**	**116**	**-**	**15,784**	**80**		**15,864**	**13,007**	**18%**
Net Operating Result from Continuing Operations	**7,944**	**-**	**-**	**1,345**	**67**	**-**	**9,356**	**-5,460**		**3,897**	**5,764**	**-48%**
Net Operating Result from All Operations	**7,944**	**-**	**-**	**1,345**	**67**	**-**	**9,356**	**- 5,460**		**3,897**	**5,764**	**-48%**

[illegible]

Balranald Shire Council

Quarterly Budget Review Statement
for the period 01/01/21 to 31/03/21

Income & Expenses Budget Review Statement
Recommended changes to revised budget

Budget Variations being recommended include the following material items:

		$'000
Summary Adjustments	Total Revenue Adjustments	(5,380)
	Total Expense Adjustments	80
	Net Adjustment for Operational	(5,460)

Notes	Details				$'000
1	**Rates and Annual Charges**			**Total**	**0**
2	**User Fees and Charges**			**Total**	**0**
3	**Interest and Investment Revenues**			**Total**	**0**
4	**Other Revenues**			**Total**	**(100)**
	Public Order & Safety				
4(a)	*Capital Contribution from RFS*		- 100		
	This contribution is expected to be deferred to the next year				
	Original Budget	100,000			
	Revised Budget	-			
5	**Grants and Contributions - Operational**			**Total**	**0**
6	**Grants and Contributions - Capital**			**Total**	**(5,280)**
5(a)	Visitors Information Centre (VIC) Grant				
	This grant is expected to be deferred to the next year		- 1,000		
	Original Budget	1,000,000			
	Revised Budget	-			
5(b)	Bidgee Haven Hostel Grant		- 4,280		
	This grant is expected to be deferred to the next year				
	Original Budget	4,680,000			
	Revised Budget	400,000			
7	**Employee Costs**			**Total**	**0**
8	**Materials and Contracts**			**Total**	**80**
8(a)	*Euston Rec Reserve*		-6		
	Repairs and Maintenance to be reallocated to replace Cooktop at Euston Rec Reserve				
	Original Budget	22,000			
	Revised Budget	16,000			
			86		
8(b)	Covid - 19 Expenses				
	Provision of Covid - 19 Expenses into budget				
	Original Budget	-			
	Revised Budget	85,500			

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/2020 and should be read in conjuction with the total QBRS report

8(c)	Housing & Community Town Planning Consultancy Fees		0
	Original Budget	-	
	Revised Budget	-	

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/2020 and should be read in conjuction with the total QBRS report

Balranald Shire Council

Quarterly Budget Review Statement
for the period 01/01/21 to 31/03/21

Capital Budget Review Statement

Budget review for the quarter ended 31 March 2021
Capital Budget - Council Consolidated

($000's)	Original Budget	Approved Changes: Carry Forwards	Approved Changes: Other than by QBRS	Approved Changes: Sep QBRS	Approved Changes: Dec QBRS	Approved Changes: Mar QBRS	Revised Budget	Variations for this Mar Qtr	Notes	Projected Year End Result	Budget YTD figures	Actual YTD figures	Budget Remaining %
	2020/21						2020/21						
Capital Expenditure													
New Assets													
- Plant & Equipment	215	-	-	-	(12)		203	-		203		53	74%
- Land & Buildings	7,341	-	-	-	40		7,381	(5,230)		2,151		169	92%
- Roads, Bridges, Footpaths	510	-	-	(156)	-		354	-	3	354		859	-143%
- Water Assets	-	-	-	-	-		-	-	4	-		259	0%
- Sewer Assets	-	-	-	-	-		-	-		-		23	0%
- Other	424	-	-	972	-		1,396	-	2	1,396		326	77%
Renewal Assets (Replacement)					-			-					
- Plant & Equipment	473	-	-	-	-		473	(294)		179		57	68%
- Land & Buildings	287	-	-	20	-		307	-		307		183	40%
- Roads, Bridges, Footpaths	2,664	-	-	(1,296)	-		1,368	-	3	1,368		929	32%
- Water Assets	2,366	-	-	-	(40)		2,326	(555)	4	1,771		280	84%
- Sewer Assets	440	-	-	(50)	10		400	-		400		25	94%
- Other	414	-	-	-	-		414	(75)	5	339		352	-4%
Loan Repayments (Principal)	258	-	-	-	-		258	-		258		181	30%
Total Capital Expenditure	**15,392**	**-**	**-**	**(510)**	**(2)**	**-**	**14,880**	**(6,154)**		**8,726**	**0**	**3,696**	58%
Capital Funding													
Rates & Other Untied Funding	3,575	-	-	20	40		3,635	(269)	1,2,3,4,5	3,366		2,979	11%
Capital Grants & Contributions	9,385	-	-	829	-		10,214	(5,330)	1,2	4,884		7,027	-44%
Sale of assets	47	-	-	-	-		47	-		47		-	
Loan Borrowing	1,000			(1,000)	-		-	-					
Reserves:					-		-	-					
- External Restrictions/Reserves	675	-	-	334	(40)		301	(555)	4	(254)		3,336	1413%
- Internal Restrictions/Reserves	693	-	-	25	(2)		666	-		666		5,696	0%
Total Capital Funding	**15,375**	**-**	**-**	**510**	**(2)**	**-**	**14,863**	**(6,154)**		**8,709**	**-**	**19,038**	-119%
Net Capital Funding - Surplus/(Defici	**(17)**	**-**	**-**	**-**	**-**	**-**	**(17)**	**-**		**(17)**	**-**	**-**	-

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/2020 and should be read in conjuction with the total QBRS report

Balranald Shire Council

Quarterly Budget Review Statement
for the period 01/01/21 to 31/03/21

Capital Budget Review Statement
Recommended changes to revised budget

Budget Variations being recommended include the following material items:

		$'000
	Total Capital Expense Adjustments	6,154

Notes	Details			$'000
1	**New Assets - Land & Buildings**		**Total**	**5,230**
1(a)	*Bidgee Haven Hostel Extension*		4,280	
	This project is initiated and partially spent. To be carried to the FY 2021-22			
	Original Budget	4,680,000		
	Revised Budget	400,000		
1(b)	*Visitors Information Centre*		950	
	This project is initiated and partially spent. To be carried to the FY 2021-22			
	Original Budget	1,000,000		
	Revised Budget	50,000		
2	**New Assets - Other Structures**		**Total**	**0**

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/2020 and should be read in conjuction with the total QBRS report

3	**New Assets - Roads, Bridges & Footpaths**			**Total**	**0**
4	**Renewal Assets - Other Assets**			**Total**	**369**
4(a)	*Content Manager Upgrade* This project is to be carried to the FY 2021-22		25		
	Original Budget	25,000			
	Revised Budget	-			
4(b)	*Website Development Shire wide* This project is to be carried to the FY 2021-22		50		
	Original Budget	50,000			
	Revised Budget	-			
4(c)	*IT Architecture Refresh* This project is initiated and partially spent. To be carried to the FY 2021-22		150		
	Original Budget	200,000			
	Revised Budget	50,000			
4(d)	Rural Fire Service Capital This project is to be carried to the FY 2021-22		100		
	Original Budget	100,000			
	Revised Budget	-			
4(e)	Fire Hydrant Upgrade This project is to be carried to the FY 2021-22		30		
	Original Budget	30,000			
	Revised Budget	-			
4(f)	Community Services Capital works This project is to be carried to the FY 2021-22		20		
	Original Budget	20,000			
	Revised Budget	-			
4(g)	Euston Rec Reserve The Gas Oven/Cooktop is beyond economical reapirs and needs replacing		-6		
	Original Budget	-			
	Revised Budget	6,000			
5	**Renewal Assets - Land & Building**			**Total**	**0**
	Original Budget	-			
	Revised Budget	-			
6	**Renewal Assets - Water**			**Total**	**555**

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/2020 and should be read in conjuction with the total QBRS report

6(a)	Balranald Raw Water Tower Clean and Inspect This project is to be carried to the FY 2021-22	80

Original Budget	80,000
Revised Budget	-

6(b)	Water Meter Replacements This project is to be carried to the FY 2021-22	50

Original Budget	50,000
Revised Budget	-

6(c)	Balranald Filtered Tower Refurbishment This project is initiated and partially spent. To be carried to the FY 2021-22	425

Original Budget	475,000
Revised Budget	50,000

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/2020 and should be read in conjuction with the total QBRS report

Balranald Shire Council

Quarterly Budget Review Statement
for the period 01/01/21 to 31/03/21

Cash & Investments Budget Review Statement

Budget review for the quarter ended 31 March 2021
Cash & Investments - Council Consolidated

($000's)	Original Budget 2020/21	Approved Changes: Carry Forwards	Sep QBRS	Dec QBRS	Mar QBRS	Revised Budget 2020/21	Variations for this Mar Qtr	Notes	Projected Year End Result	Actual YTD figures
Externally Restricted (1)										
Specific purpose unexpended grants	-	-	-	-		-	-	1	-	222
Water supplies	1,185	-	334	- 40		1,479	- 555	1	924	1,814
Sewerage services	747	-	-	10		757	-	1	757	828
Domestic waste management	565	-	-	-		565	-	1	565	422
Other contributions	50	-	-	-		50	-		50	50
Total Externally Restricted	**2,547**	**-**	**334**	**-30**	**-**	**2,851**	**-555**		**2,296**	**3,336**
(1) Funds that must be spent for a specific purpose										
Internally Restricted (2)										
Plant and vehicle replacement	150	-	-	- 12		138	-	2	138	351
Infrastructure replacement	214	-	-	-		214	-		214	214
Employees leave entitlement	300	-	-	-		300	-		300	269
Deposits, retentions and bonds	110	-	-	-		110	-	2	110	128
Caravan park reserve	205	-	-	-		205	-	2	205	197
Carry over works	-	-	-	-		-	-		-	-
Euston cemetery	331	-	-	-		331	-		331	38
Gravel pits rehabilitation	275	-	-	-		275	-		275	234
Health reserve	6	-	-	-		6	-		6	6
Hostel Bonds	1,172	-	-	-		1,172	-	2	1,172	1,002
Lake Benanee Capital Improvements	-	-	-	-		-	-		-	1
Market St improvements	-	-	-	-		-	-		-	20
Other assets replacement	286	-	-	-		286	-		286	286
Theatre Royal Improvements	-	-	-	-		-	-		-	-
Town clock	-	-	-	-		-	-		-	3
Council Co-Contribution for Grant Funds	-	-	-	40		-	- 5,599		-5,599	2
Future Development Fund	390	-	25	-		415	-		415	415
Total Internally Restricted	**3,439**	**-**	**25**	**28**	**-**	**3,452**	**-5,599**		**-2,147**	**3,166**
(2) Funds that Council has earmarked for a specific purpose										
Unrestricted (ie. available after the above Restrictions	1,437	-	-	-	-	1,437	-	1,2	1,437	6,837
Total Cash & Investments	**7,423**	**0**	**359**	**-2**		**7,780**	**-6,154**		**1,586**	**13,339**

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/2020 and should be read in conjuction with the total QBRS report

Balranald Shire Council

Quarterly Budget Review Statement
for the period 01/01/21 to 31/03/21

Cash & Investments Budget Review Statement

Investments

Investments have been invested in accordance with Council's Investment Policy.

Cash

This Cash at Bank amount has been reconciled to Council's physical Bank Statements.
The date of completion of this bank reconciliation is 31/03/21

Reconciliation Status

The YTD Cash & Investment figure reconciles to the actual balances held as follows:	$ 000's
Cash at Bank (as per bank statements)	3,171
Inevstments on Hand	11,500
Reconciled Cash at Bank & Investments	14,671
Balance as per Review Statement:	13,339
Difference:	1,332

Recommended changes to revised budget

Budget Variations being recommended include the following material items:

	$'000
Total External Reserve	555
Total Internal Reserve	0
Net Adjustment for Operational	555

Notes	Details			$'000
1	**Externally Restricted**		**Total**	**555**
Water Fund	Reduction in reserve needed for capital works related expenditure as follows:		555	
-Balranald Raw Water Tower Clean and Inspect		80000		
-Water Meter Replacements		50000		
-Balranald Filtered Tower Refurbishment		425000		
Sewer Fund	Saving in reserve for capital works related expenditure for Balranald Sewer Switchboard Upgrade		0	
Waste Fund	Net movement back into Reserve for the operational and capital adjustments for the 3rd Qtr budget review. The waste fund is treated as self-funded.		0	

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/2020 and should be read in conjuction with the total QBRS report

2	**Internally Restricted**		**Total**	**0**
Plant Fund	Budget amendment to reflect updated Reserve balance for the Plant Replacement fund.	0		
Council Co funding	Saving in Council co funding for Capital grant application	0		

This statement forms part of Council's Quarterly Budget Review Statement (QBRS) for the quarter ended 31/12/2020 and should be read in conjuction with the total QBRS report

5.3 ENDORSEMENT OF THE DRAFT 2021/22 OPERATIONAL PLAN, LONG TERM FINANCIAL PLAN, FEES AND CHARGES AND REVENUE POLICY FOR PUBLIC EXHIBITION

File Number:	**D21.51289**
Reporting Officer:	**Terri Bilske, Director Corporate & Community Services**
Responsible Officer:	**Oliver McNulty, General Manager**
Operational Plan Objective:	**Pillar 6: Our Leadership – A community that values and fosters leadership, lifelong learning, innovation and good governance.**

OFFICER RECOMMENDATION

That Council:-

1. Endorses the Balranald Shire Council Draft Operational Plan 2021-22 for public exhibition inclusive of the proposed Statement of Revenue and the proposed 2021-22 Fees and Charges.
2. Endorses the Draft 10 year Long Term Financial Plan 2021-22 to 2030-31 to be placed on public exhibition.
3. Advertises the Draft Operational Plan and Long Term Financial Plan for a period of 28 days from Friday 28th of May and invites public submissions to be received by Council by close of business on Friday, 25th June 2021.

PURPOSE OF REPORT

The purpose of this report is to seek Council endorsement to place the 2021-2022 Draft Operational Plan, incorporating the proposed Annual Statement of Revenue and the proposed Fees and Charges and Draft Long Term Financial Plan on public exhibition as required under Sections 405 and 406 of the Local Government Act, 1993 and invite public submissions prior to formal adoption.

REPORT

The draft 2021/2022 Operational Plan and Budget has been prepared as required under the Local Government Act. The Operational Plan is a key component of the Integrated Planning and Reporting requirements. The budget process also included a review of Council's goals and strategies which have been updated to reflect Council's current operational requirements.

The Operational Plan & Budget outlines how Council will fund and resource the goals and strategies for 2021/22 financial year. This plan not only provides financial information, but also provides actions against the goals and strategies for 2021/22 and how Council will achieve them. The Operational Plan also provides analysis of certain financial ratios back against local government industry benchmarks.

The Long-Term Financial Plan has been compiled to show how Council will operate financially over the next ten years. The plan outlines the assumptions behind the financial data and presents an income statement, balance sheet and cashflow analysis.

The 2021/22 Operational Plan & Budget shows an Operating Surplus of $10,157,662, with an overall surplus of ($376,270) after capital expenditure and reserve movements but excluding non-funded depreciation.

The proposed 2021/22 year budget is one that is considered to be sustainable with the majority of capital works funded from external sources. Until such time that the current service levels are reviewed, and asset management plans are completed, the budgeting process can only be estimated on historical information and known grant funding.

The Long Term Financial Plan includes $14.764 million of Capital Work for 2021/22 then approximately $5 to $6 million for the additional 9 years. The cash injection through mining rates has also been considered and included together with the special rate variation which will end in 2024. The Long Term Financial Plan shows a surplus result for the additional nine years based on the above assumptions. The unprecedented inflow of grant funding may continue but has not been assumed and is an unknown factor. However, Council staff will always pursue grant funding opportunities. It would be difficult for the Balranald Shire Council to sustain ongoing maintenance costs associated with new assets and all grant funding should be considered and perhaps renewing existing assets would be preferable to accumulating additional new assets.

Skill shortages and inability to attract suitably qualified staff may also impact negatively on the long term outlook for Council as additional costs will be incurred to engage consultants to perform the critical functions of senior positions within Council.

Revenue streams continue to be squeezed with interest rates on investments currently at 0.40% and budgeted for future years at 1%. Employee salaries under the Local Government State Award 2020 increased by 2.00%, CPI or (Consumer Price Index) has been budgeted as 2.50% on materials and contracts and other expenses with the exception of insurances which have been estimated to increase by 10%.

The detail of Council's proposed revenue, expenditure and rating information is included in the attached Draft 2021/22 Operational Plan inclusive of the Revenue Statement.

Key highlights in the draft 2021/2022 Operational Plan include:-

- Projected Income from Continuing Operations of $25.823 million;
- Projected Expenditure from Continuing Operations of $15.665 million;
- Projected Net Operating Result from Continuing Operations surplus of $10.158;
- Planned Capital expenditure of $14.765 million and Capital Loan repayments of $189,530 funded by Grant funding and own source funding from Reserves and Investments;
- Council will not be borrowing funds in 2021/2022.

The following table highlights some of Council's proposed Capital Expenditure for 2021/22

Major Capital Works Project Description	Proposed Budget 2021-22
Web Site Development Shire wide	$50,000
IT Architecture Refresh	$200,000
Bidgee Haven Hostel Extension	$4,280,000
NSW SCCF Round 3 - Art Gallery - Balranald Creative Community Learning Centre	$134,380
NSW SCCF Round 3 - Greenham Park - Balranald Tennis Courts Upgrade Project	$200,000
Greenham Park - Inclusive Football Change rooms Upgrade	$470,000
Crown Reserve Improvement Fund - Lions Park Upgrade	$587,000
Euston Reserve Playground Renewal	$40,000
Euston Courthouse Refurbishment	$25,000
Euston Multicourt Upgrade	$180,000
Kyalite Riverfront Development	$30,000
Euston Town Approaches	$100,000
Our Rivers Our Region - Balranald Riverfront Revitalisation	$644,000
Local Roads and Community Infrastructure Program Rounds 1 & 2 - Multiple Projects	$832,930
Balranald Caravan Park Refurbishments and Upgrades	$126,850
FWJO Tourism Infrastructure Fund - Discovery Centre Complex Upgrade	$950,000
Roads Capital Works	$5,196,260
Water & Sewer Capital Works	$877,200
Plant Replacement	$223,000
Landfill Upgrades	$70,000
Balranald Cemetery Toilet	$60,000
Balranald Cemetery Masterplan	$20,000
Irrigation to Parks	$66,000
Theatre Royal Refurbishment	$84,000

CONCLUSION

These documents set clear direction for the Council moving forward. The Operational Plan & Budget communicates to the community and other stakeholders how Council will achieve the Delivery Program goals/strategies and the Long-Term Financial Plan provides the community with an understanding of how Council will operate financially over the next ten years.

FINANCIAL IMPLICATION

The Draft Operational Plan shows a surplus for 2021/22 of $376,270 and will not impact Council's working capital.

LEGISLATIVE IMPLICATION

Local Government Act Sections 402-406

POLICY IMPLICATION

Nil

RISK RATING

Low

ATTACHMENTS

1. **Draft Operational Plan 2021/22**
2. **Draft Long Term Financial Plan 2021/22 - 2030/31**

Balranald Shire Council
Operational Plan 2021-22

June 2021

Operational Plan 2021-2022

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The Integrated Planning and Reporting Framework

The Integrated Planning and Reporting (IP&R) framework recognises that communities share similar aspirations, a safe, healthy, and pleasant place to live, a sustainable environment, opportunities for education and employment, and reliable infrastructure. The difference is how each community responds to these needs. This framework allows Balranald Shire to draw their various plans together, including state and federal plans, and also show how they interact so that the community can get the maximum benefits from their efforts by planning holistically and sustainably for the future.

1. **Community Strategic Plan —** Community consultation during 2016—2017 led to the development of the 10 year Community Strategic Plan (CSP) for Balranald 2027 (adopted April 2017);
2. **Resourcing Strategy —** for resources required to implement the strategies established by the community plan that the council is responsible for including a long term financial plan, a workforce management strategy and an asset management plan policy, strategy and plans;
3. **Delivery Program —** detailing the principle activities to be undertaken by council to implement strategies established by the CSP within the resources available under the Resourcing Strategy over 4 years;
4. **Operational Plan —** (this document) detailing the activities to be engaged in by the council during the financial year towards the attainment of the Delivery Program;
5. **Annual Report —** is Councils way of reporting to the community on the progress of each of the strategies included in the delivery program.

Message from the Administrator

Council's fundamental goals for the period that it remains under administration (from February 2020 to September 2024) at the direction of the New South Wales Government, are to restore community confidence in Council as an organisation with appropriate service delivery, governance, asset, and financial management frameworks that are responsive to community needs and aspirations and that enhance their quality of life.

This is the second Operational Plan prepared with Council under administration. Together with the 2021-2022 Revenue Policy these documents continue to develop a platform for more effective leadership, planning and decision-making and for optimising the value for residents and ratepayers from Council's operations for the year. The Plan is a component of the integrated planning and reporting framework required of all councils under the Local Government Act 1993. It contains specific outcomes and continuous improvements throughout 2021-22. It envisages Council managing services, public facilities, and other assets so that current and future local community needs are affordably met.

The key components of this Plan are:

- An updated Action Plan for achieving the 2021-2022 objectives originally adopted in Council's Community Strategic Plan showing key performance measures. The actions reflect a wide diversity of community needs and interests;
- The 2021-2022 Revenue Policy (including proposed Rates, Fees & Charges);
- The 2021-2022 Budget; and
- The updated ten-year 2020-2030 Long-Term Financial Plan.

Council is the custodian of scarce community resources. The Plan aims to deliver a planning and spending framework that is just and fair with an equitable spread of these resources throughout the Shire. It includes almost $15M of capital programs, much of which will be funded from government grants. Council is bound to consider the long term and cumulative effects of actions on future generations. The Revenue Policy and the programs included in the Long-Term Financial Plan attempt to fairly apportion asset upgrade costs over time to avoid saddling future generations of residents with the full cost of expensive capital replacements and upgrades.

Considerable effort has been invested in continuing to restore Council's financial position through efficiencies and the ongoing review of Council's rates and charges. Adoption of the Plan coincides with the ongoing COVID-19 pandemic which we acknowledge has had a severe impact on local businesses and households, along with many others throughout Australia. Once again, payment arrangements will be allowed to enable ratepayers who are experiencing financial hardship to better align their rate payment schedules with anticipated cash flows.

Throughout 2021-2022, being a responsible employer and providing a supportive working environment for Council's staff remain fundamental to our approach, as does community engagement and participation, transparency in decision-making, and accountability to the community for our decisions..

Mike Colreavy
Administrator, Balranald Shire Council

Message from the General Manager

It's is my pleasure to present the Operational Plan and Budget on behalf of Balranald Shire Council for 2021 - 2022. These documents are our commitment to the community and are a plan that sets direction for Council for 2021 – 2022.

It has been a challenging 12 months for us all and I'm proud of my staff who have worked tirelessly to ensure Balranald Shire Council did what we could to assist in these times. These documents are our plan for the future and have been developed from continuous engagement with our community.

Into the next financial year it is forecast that there will be generous funding support from the NSW State Government which will enable Balranald Shire Council to plan, undertake and complete many projects that would otherwise be on a 'wish list'. To see such major projects as the Balranald Riverfront revitalisation progressing well in my first six months here despite an under-resourced team has been very heartening. It gave me great confidence as not only the general manager but also a new resident to Balranald in the commitment, dedication and experience of our staff.

The year ahead will see us continue with the special rate variation and, again, I have been pleased to see how much effort our staff have put in to ensuring the fairest outcome for our residents. We are also striding forward with the development of a number of policies and strategies designed to support business's and industry, to incentivise local investment and economic growth in Balranald Shire. From holding regular strategy meetings with state agencies, industry represesentatives, neighbouring shires and regional organisations to finalise planning and delivering on our own major projects such as the Bidgee Haven expansion and the Discovery Centre upgrade we are positioning ourselves to seize every advantage available to us.

2021/22 is expected to be a huge year for us at Balranald Shire Council. Our priorities are to work for the community within available resources, to advocate for priority projects and to support our residents in every way we can. Thank you and I welcome your feedback on the Operational Plan, Long Term Financial Plan or any other Council-related issue.

Ollie McNulty
Ganeral Manager

Introduction

It is hoped that you find the Balranald Shire Council Operational Plan informative and a useful guide to help with your understanding of how Council functions.

Councils Operational Plan is a one year plan which details the individual projects and activities that will be undertaken during 2021-2022 financial year to achieve the commitments as reported in the Council Delivery Program 2017-2021.

Council applied to the Independent Pricing and Regulatory Tribunal (IPART) for a Special Rate Variation (SRV) of 10% each year for seven years, commencing in 2018-19 financial year. Council was approved this special rate variation and the 2021-22 financial year will be its fourth year. This levy has only been applied to the Balranald General Rate category through our rating system and doesn't apply to water, sewer, waste or other charges.

Under the new integrated planning and reporting framework for local government, Council is required to adopt a 10 year Community Strategic Plan (Balranald 2027 adopted in April 2017), a 4 year Delivery Program (2017-2021 adopted April 2017) and a 1 year Operational Plan which is required to be adopted by 30 June 2021.

All activities in the Delivery Program and Operational Plan are aligned to the Community Strategic Plan – Balranald 2027.

Council staff will work to successfully implement the 2021/22 Operational Plan and will report on its progress via quarterly reports. These progress reports focus on keeping the community informed of Council's performance against the actions outlined in this Operational Plan.

Some of the highlights of the 2021/22 Operational Plan include:

- Total Operating Revenue $ 15.6 m
- Total Capital Revenue $ 10.2 m
- Transfers from Reserves $ 0.3 m

Total Funds $26.1 m

- Total Operating Expense $ 9.9 m
- Depreciation $ 5.3 m
- Transfers to Reserves $ 0.5 m

Total Expenses $15.7m

General Fund Surplus excluding unfunded depreciation of $5.3 m is $376,270

The net budget result is the key figure. This means Council will be in surplus by $376,270 and will not need to draw down working capital to fund the 2021/22 budget.

When setting the 2021/22 Long Term Financial Plan (LTFP), or budget, Council has taken a balanced budget approach or surplus and applied this approach over the ten year LTFP.

2021-2022 Snapshot: Major Capital Works

The following list contains the funded Major Capital works scheduled for 2021/22. The complete list of Capital Works budgeted for $14,954,520 inclusive of principal loan repayments, is included as an attachment to the Long Term Financial Plan.

Major Capital Works Project Description	Proposed Budget 2021-22
Web Site Development Shire wide	$50,000
IT Architecture Refresh	$200,000
Bidgee Haven Hostel Extension	$4,280,000
NSW SCCF Round 3 - Art Gallery - Balranald Creative Community Learning Centre	$134,380
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Roads Capital Works	$5,196,260
Water & Sewer Capital Works	$877,200
Plant Replacement	$223,000
Landfill Upgrades	$70,000
Balranald Cemetery Toilet	$60,000
Balranald Cemetery Masterplan	$20,000
Irrigation to Parks	$66,000
Theatre Royal Refurbishment	$84,000

*Projects funded through the LRCIP for 2021-22:

LOCAL ROADS AND COMMUNITY INFRASTRUCTURE		
Project	Value	
	Round 1	Round 2
MR67 traffic safety	$ 180,000	
Euston traffic calming	$ 120,000	
Euston trails	$ 60,000	
Euston town approaches		$ 100,000
Euston Rec Reserve playground		$ 40,000
Balranald cemetery toilet		$ 60,000
Kyalite Reserve		$ 30,000
Theatre Royal heating	$ 100,000	
Theatre Royal refurbishment		$ 84,000
Footpaths	$ 75,000	
Anzac Park fence	$ 25,000	
Anzac Park toilet	$ 30,000	
Purton Lane	$ 84,921	
Wampo corner upgrade	$ 80,000	
Greenham Park Hall furniture	$ 50,000	
Murrumbidgee Bridge path	$ 28,000	
Balranald Riverfront Reserve		$ 80,000
Seal off-street parking		$ 46,739
Irrigation upgrades		$ 66,000
Aerodrome fence		$ 110,000
	$ 832,921	$ 616,739

About Balranald Shire Council

Balranald Shire Council (BSC) is located in the south western district of NSW, approximately 850km south west from Sydney and 450km north of Melbourne. It covers an area of 21,699 square kilometres, making it the fifth largest Shire in the State. The main townships are Balranald (population 1,200) and Euston (population 600), located on the banks of the Murrumbidgee and Murray Rivers respectively. Other localities in the Shire include Kyalite, Oxley, Penarie (Homebush), Hatfield and Clare. The total population of Balranald Shire is just under 2300 persons. Approximately 7 percent of the Shire's population is Indigenous.

The Balranald Shire is often described as 'a potential geographer's living classroom' (Toohey, 2010). It is the pivotal place of two great Australian landscapes: to the east the Riverine Plain and to the west the Murray Darling Depression. Their respective formation processes have created today's unique vegetation landscape.

Balranald Shire's waterscape is unique with 5 Rivers meandering and converging within and around the shire (the Murrumbidgee, Murray, Lachlan, Wakool & Edward rivers). This makes the area an ideal destination for fishing, camping, boating, canoeing, kayaking or just chilling on the banks.

Culturally, the Shire is rich in both Indigenous and non-Indigenous history. Mungo National Park, which is part of the world heritage listed Willandra Lakes region, is primarily located in the Balranald Shire and has world archaeological significance with evidence of human occupation dating back at least 50,000 years. South-western NSW was settled by Europeans from the late 1840's, and the Shire has important sites showcasing pastoral industry, inland port heritage and colonial built infrastructure.

The economy of the Balranald Shire Council is strongly connected to agriculture including grains (dryland and irrigated), sheep and cattle. However, diversification has occurred to encompass horticulture, viticulture, organic agriculture, tree (fruit and nut), timber harvesting and tourism. The Sturt Highway provides the east west route for flow of goods, services and visitors to the Shire.

Our Council Organisation Structure

Council's organisational structure is based on a two director function with an executive services department.

Strategic Direction

The Strategic Direction sets out Council's high level outcomes, with objectives, projects, programs and services identifying what it is we are doing to achieve the objectives. Delivery measures, including key performance indicators are used to measure our progress towards the outcomes.

The Strategic Direction is set as the result of the following Pillars, as determined by Council:

1. **Our People** – A community that is pro-active, engaged, inclusive and connected;
2. **Our Place** – A liveable and thriving community that maintains lifestyle opportunities and addresses its disadvantages;
3. **Our Economy** – A community that ensures a strong and resilient economy;
4. **Our Culture** – A community that respects and celebrates its diverse cultures, heritage and arts;
5. **Our Infrastructure** – A community that maintains and strengthens its natural and built environment;
6. **Our Leadership** – A community that values and fosters leadership, lifelong learning, innovation and good governance.

Measuring our Progress

Progress on the activities and actions of Operational Plan 2021-2022 will be monitored carefully throughout the year. Council is committed to reporting its progress on a quarterly basis using a simple "traffic light" symbology classification:

Symbol	Descriptor
	Complete
	On Track
	Not Commenced
	Behind
	Urgent Action Needed / Stopped

Using this classification scheme, Council will summarise its progress in these quarterly reports to ensure the Community remains informed throughout the 2021-22 financial year.

The Following are the 2021-22 Operational Plan Actions Council is committed to achieving under each of its Six Strategic Pillars.

Operational Plan Actions, Performance Measures and Timeframes/Responsibilities

2021-22 OP - PILLAR ONE, OUR PEOPLE

DELIVERY PLAN		OPERATIONAL PLAN		
DP Action	Code	Actions	Performance Measure	Responsibility
CSP 1.1.1: Expand opportunities for social interaction				
Promote events that encourage community interaction	a	Promote community events	Promote a minimum of five (5) events	DCCS
		Support new event opportunities through identified communities-of-interest	1 new event supported in their promotion and development	DCCS
Support activities that encourage volunteering and active participation in community events	c	Foster volunteership of Advisory Committee projects within terms of reference	Council Advisory Committees meet 4 times per year	GM
		Recognise local volunteersand community participation	Facilitate Australia Day celebration and awards	GM
CSP 1.2.2: Encourage understanding, respect and				
Create opportunities to share and celebrate cultural diversity and achievements	a	Celebrate the many cultural backgrounds of our community during Harmony week and Australia Day	Promote Community events	DCCS
		Support the BLALC and our schools during their NAIDOC week activities	Attend NAIDOC week events	GM
CSP 1.2.3: Improve communications and information				
Provide quality Council websites	c	Update Councils three webpages (Council, Discover Balranald, Balranald Caravan Park)	Webpages Updated	DCCS
Continue to utilise print media to inform residents	e	Maintain the monthly "Community News" shire newsletter	Newsletter distributed to community	GM
CSP 1.2.4: Improve Council engagement with the community				
Utilise social media to inform and consult residents	a	Regular Facebook posts	Regular Facebook posts	DCCS
		Live video (via) Facebook of Council Meetings	Live video feed of all Council meetings	GM
Maintain Council engagement wth Advisory Committees	*	Continue to seek advice and facilitate the Council Advisory Committees	Advisory Committee minutes and recommendation reported to Council	GM
			Outcomes form recommendations reported back to committees	GM
Community Satisfaction Survey	c	Conduct a Shire Community Satisfaction survey, assess results and report back - "what you said"	New community satisfaction survey for 2022 developed	GM

2021-22 OP - PILLAR TWO, OUR PLACE

DELIVERY PLAN		OPERATIONAL PLAN		
DP Action	Code	Actions	Performance Measure	Responsibility
CSP 2.1.1: Prepare a population retention and attraction strategy				
Understand the needs/constraints of local industries and advocate with state and federal Government agencies for opportunities to address needs and mitigate challenges	a	Develop an Advocacy Strategy	Adocacy strategy adopted	GM/DID/DCCS
		Develop a Residential housing strategy	Residential Housing Strategy adopted	GM/DID/DCCS
		Develop an investment attraction Policy	Investment Attraction Policy adopted	GM/DID/DCCS
		Engage with State and Federal Governement seeking financial and political support for community aspirations as set out in Advocacy Strategy and CSP	Minimum 2 delegations to State and Federal government	GM
CSP 2.1.2: Promote opportunities from potential mining, horticultural and energy investments				
Support industry development and promote localised solutions	a	Engage with mining operations, Transgrid power corridor upgrade, solar farms development (batteries) and tree nut farms expansion and development (esp. processing) in line with advocacy strategy	Attend minimum of two meetings with Industry representatives	GM/DID
Identify and promote benefits of investing in the Shire	b	Engage with industry, schools and state agencies to focus employment opportunities and career development pathways aligned with industry needs	two forums on employment/careers conducted and facililtated by Training Services NSW and BEC	GM
		Partner with neighbouring shires to unlock regional solutions	Attend four Far West Joint Organisation Board Meetings	GM
			Attend any Western Murray Functional Economic Region workshop(s) to review/redraft the Regional Economic Development Strategy	GM
			Attend two Cross Border Meetings	GM/DID
CSP 2.1.3: Towns are safe and inviting for locals and visitors				
Maintain parks, public areas and facilities to ensure they are safe, attractive and accessible	a	Asset management and works programs developed in accordance with agreed service standards	Complete update Asset Management Strategy	DID
			Upate Asset Management Plans	DID
			Complete transport Asset revaluation	DID
Collaborate with Police and other agencies to ensure safety	b	Local Emergency Management Committee	Coordinate Local Emergency Management Committee Meetings	GM
			Facilitate an Emergency Management exercise	DID
CSP 2.2.1: Identify groups within our community facing hardship and disadvantage				
Engage with Advisory Committees to monitor hardship and gauge community needs/gaps	a	Engage with Strengthening Access, Inclusion and Wellbeing Advisory Committee on community disadvantage and hardship	Monthly meetings/minutes (recommendations to Council)	DCCS
		Engage with Balranald Local Aboriginal Land Council and Maari Ma on indigenous hardship and disadvantage	Quarterly catch-ups and report to Council	DCCS

2021-22 OP - PILLAR TWO, OUR PLACE

DELIVERY PLAN		OPERATIONAL PLAN		
DP Action	Code	Actions	Performance Measure	Responsibility
CSP 2.2.2: Plan for an ageing population				
Report on needs and options for an ageing population	a	Engage with Ageing Well, aged Care and facilities Advisory Committee on ageing/aged disadvantage	Monthly meetings/minutes (recommendations to Council)	DCCS
		Bidgee Haven Hostel facility - ensure positive outcomes	Complete redevelopment of Bidgee Haven Hostel high dependency ward	DID
Promote and encourage improvements and development of aged care and retirement facilities in both Balranald and Euston	b	Manage the organisational transition to the high-dependency Bidgee Haven Hostel extension - ensure positive community outcomes.	Review and recommend to Council any amendments to management structure	DCCS
CSP 2.2.3: Develop a Disability Inclusion Action Plan				
Develop Disability Inclusion Action Plan (DIAP) 2021-24	a	Renew DIAP in consultation with Advisory Committees and community	2021-24 DIAP developed adopted	DCCS
Implement strategies from the Disability Inclusion Action Plan to promote inclusion of those in our community with a disability	b	Begin to address strategies from the Disability Inclusion Action Plan to promote inclusion of those in our community with a disability	First year (2021-22) DIAP actions addressed	DCCS
CSP 2.3.1: Plan, construct and maintain community facilities				
Asset Management Planning - community spaces/facilities	*	Asset Management Plan renewal/ adoption	Asset Management Plan adopted by Council	GM/DID
			Euston Masterplan finalised and adopted; Balranald Masterplan draft progressed	GM/DID
		towns masterplanning to include community recreational subplans	Balranald Masterplan draft progressed	GM/DID
Community facilities designed, constructed, maintained and promoted	b	Renewal of community recreational facilities within Council's Asset Management Policy.	All community recreation facilities renewals/upgrades listed in the Major Capital Works Projects list completed	DID
		Maintenance of community recreation facilities within agreed service levels as defined in Council's Asset Management Plan	Development of site-specific service level plans for Council public reserves and facilities commenced	DID
CSP 2.3.2: Create and/ or promote events				
Develop in conjunction with community groups, events around current facilities	a	Engage/Support local organisations and engage with state/federal agencies to maximise event creation opportunities	Engage with Balranald Inc, Youth Council and GBITAC to create two new community events	DCCS
		Promote established community events and encourage collaboration between event organisers	Promotions supported for: Five Rivers Festival, Euston Salami Festival, Homebush Rodeo, Balranald Cup/Derby Day (Balranald Race Club), Balranald Goat Races/ Balranald Roo Ball (BFNC), Southern Eighty Ski Race	GM

2021-22 OP - PILLAR THREE, OUR ECONOMY

DELIVERY PLAN		OPERATIONAL PLAN		
DP Action	Code	Actions	Performance Measure	Responsibility
CSP 3.1.1: Implement regular business networking and training initiatives				
Expand and strengthen business and tourism activities	a	Support Growing Business, Industry & Tourism Advisory Committee(GBITAC) in the implementation of their Annual Action Plan	Development of the GBITAC Annual Action Plan supported	GM
		Research and promote State and Commonwealth business grants and programs and engage with our local businesses to realise their benefits	NSW Business Enterprise Centre, NSW Business Connect and Small Business Commission engaged and programs/schemes promoted to community via social media or at events/meetings	DCCS
CSP 3.1.3 Joint Community Initiatives				
Facilitate and establish joint initiatives between Euston and Robinvale	a	Investigate common challenges and opportunities for the Euston-Robinvale economy with Swan Hill Rural City Council and the Cross Border Commissioners	Attend two meetings with SHRCC and Cross Border Commissioner on issues	GM/DID
			Advocate for improved career/training opportunities for high school leavers	DCCS
CSP 3.2.1: Formulate and implement a Balranald Shire Tourism and Marketing Strategy				
Explore Collaborative approaches to marketing and promotion	e	Identify and promote State and Commonwealth tourism and destination programs and schemes for our Wetlands and Outback destinations to expand tourism operator opportunities	Destination NSW meetings attended and local tourism promoted using Destination NSW resources	DCCS
CSP 3.2.2: Improve Discovery Centre Precinct				
Undertake Works (FWJO Tourism Infrastructure Fund)	a	Progress the VIC Upgrade Design & Construction	VIC construction completed	DID
Operate Balranald Discovery Centre	b	Delivery Visitor Services within available resources	Positive feedback from visitors on service from Council	DCCS
		Promote local and regional tourism destinations/journeys and support local tourism operators	Destinations in/around Shire promoted in visitor handbook and other promotion material	DCCS
		Continue to publish Discover Balranald & Surrounds Visitor Handbook and maintain visitbalranald.com.au webpage and @discoverbalranald facebook page	Discover Balranald & Surrounds Visitor Handbook 2021-22 published; webpages updated regularly	DCCS
CSP 3.2.3: Develop an eco-trail in the Euston Forest (Euston Regional Park)				
Engage community and relevant stakeholders.	b	Engage with Euston Progressive Advisory Committee, Euston Primary School (Euston Regent Parrot Project) and NSW NPWS to establish project scope	Masterplan for development of Euston adopted	GM/DID
		Use LRCIP funding to complete first stages of the project as-well-as Euston-Robinvale trail objectives	Trail construction completed using LRCIP funding	DID
CSP 3.2.4: Improve links between Balranald communities and Mungo and Yanga National Parks				
Advocate for greater local and visitor awareness of Mungo & Yanga NP's rich offerings and support NSW NPWS in their management of	a	Advocate for cycling/walking trail linkages between Balranald and Yanga National Park destinations	Linkages established through engagement with stakeholders	GM/DID

2021-22 OP - PILLAR THREE, OUR ECONOMY

DELIVERY PLAN		OPERATIONAL PLAN		
DP Action	Code	Actions	Performance Measure	Responsibility
CSP 3.2.6: Develop and improve shire signage				
Undertake sign audit, and develop a sign plan.	a	Develop Shire-wide standard for interpretive and wayfinding signs and banners (styles templates) for place, trail and road objectives	public sign standard established.	DCCS
		audit service and tourism road signs, identify gaps and prioritise installation.	new/renewed tourism road sign(s) installed	DID/DCCS
CSP 3.3.1: Prepare an Economic Development Strategy				
Prepare strategies that aim to remove constraints services, businesses and industries and incentivise economic growth	a	Develop and adopt an Advocacy Strategy, Residential Housing Strategy, Investment Attraction Strategy, Industrial Lands Strategy	*as per 2.1.1 a*	GM/DID/DCCS
CSP 3.3.2: Utilise the Trade Training Centre (TTC) to enhance the range of local training programs.				
Build stakeholder relationships and advocate for local training solutions geared to our businesses and industries	e	Facilitate careers forums that links trainers/educators to employers and jobseekers	Forums organised by Training Services NSW advocated for by Council	DCCS
CSP 3.3.4: Maximise regional development opportunities				
Investigate opportunities to ensure developers contribute to local economy and infrastructure	a	Complete Developer Contribution Policy	co-funding agreement signed with mining/horticulture industries secured for improved infrastructure	DID
		Develop agreements with industry to support provision of improved enabling infrastructure for mining, energy and horticultural industries	two agreements signed with industry	GM/DID

2021-22 OP - PILLAR FOUR, OUR CULTURE

DELIVERY PLAN		OPERATIONAL PLAN		
DP Action	Code	Actions	Performance Measure	Responsibility
CSP 4.1.1. Identify, protect and interpret our significant				
Introduce additional historic interpretive signage	d	as per 3.2.6 a, engage with our locals to document historic and/or cultural narratives and place interpretive signs in-place	Two new historic/cultural narratives captured in-place on interpretive signs	DCCS
**** Celebrate cultural diversity and improve cultural awareness in our community***				
Support and/or participate in community cultural events and events that celebrate cultural diversity and build cultural awareness	*	Support and/or participate in World Harmony Day and NAIDOC Week	*As per 1.2.2 a*	GM
		Notify our cultural diversity at Euston and Balranald Australia Day events	"Welcome to Country" performed and aboriginal flag raised with Australian flag at events	GM
**** Investigate Indigenous Employment grant program opportunities to augment Council & community capacity***				
Research state/Commonwealth employment programs and engage with our local Indigenous communities to establish training/recruitment	*	Grant funding opportunities identified and indigenous community awareness developed (Maari Ma & BLALC)	Indigenous Grants programs for employment opportunities with Council or in local business/industry identified	GM

2021-22 OP - PILLAR FIVE, OUR INFRASTRUCTURE

DELIVERY PLAN		OPERATIONAL PLAN		
DP Action	Code	Actions	Performance Measure	Responsibility
CSP 5.1.1: Continual focus on reducing our environmental footprint and being environmentally sustainable				
Implement community education on environmentally friendly practices	a	Participate in Drummuster program	Drummuster program completed	DID
		Provide quality waste collection and disposal services	Compliant waste collection and disposal services maintained	DID
		Submit noxious weeds grant submission as part of the Weeds Advisory Group and undertake works committed to in approved Weeds Action Plan, promotional info included in newsletter/FB/Webpage	Managed in line with adopted Weeds Action Plan (incl. management of biodiversity and roadside vegetation)	DID
		Investigate funding opportunities for Council to develop Biodiversity Management Plan and Roadside Vegetation Management Plan	Biodiversity and roadside vegetation managed according to respective plans.	DID
CSP 5.1.2 Maintain healthy and clean river systems.				
Support community projects to protect river systems and enhance positive river interactions.	a	Continue to advocate for the upgrade to the Balranald Low-level Weir and advocate through the MDA Regions 4 & 8 and Murrumbidgee & Lachlan EWAGs	Advocated at all levels of Governement and via stakeholder groups.	GM/DID
CSP 5.2.2 Prepare Strategic Plans for Water And Sewer supply				
Make application to undertake Integrated Water Cycle Management Strategy.	a	Develop the Strategic Business Plan and advocate for improved infrastructure that increases quality and quantity	IWCMP completed and adopted by Council	
CSP 5.2.3 Prepare and implement plans and strategies in support of maintaining health standards in the Shire				
Inspect all food premises	a	Inspect all food premises in accordance with adopted schedules	Inspections undertaken	DID
Inspect private swimming pools	b	Undertake inspections as per adopted schedule	Private swimming pools inspected and community education about pool safety implemented/ reinforced	DID
Undertake approved water sampling program	c	Undertake approved water sampling programs to ensure compliance with relevant standards	Compliance with relevant standards achieved	DID
CSP 5.3.1 Identify and lobby for key transport and road infrastructure improvements.				
Continue to participate in R2R program	a	Council participates in Roads to Recovery program on a 4 year program	R2R objectives completed within agreed scope	DID
Finalise Council asset management plan	b	review roads maintenance program as per updated LOS framework	AMP adopted by Council	DID
Pursue opportunities to improve transport infrastructure options.	c	Apply for road infrastructure funding for priority road improvements	Funding secured for road priorities and scheduled in 2021-22 capital works program	DID
Lobby for increased road funding	d	Identify priority unfinded roads objectives and lobby with state and commonwealth agencies for increased funding	Funding secured for road priorities and scheduled in 2021-22 capital works program	DID

2021-22 OP - PILLAR FIVE, OUR INFRASTRUCTURE

DELIVERY PLAN		OPERATIONAL PLAN		
DP Action	Code	Actions	Performance Measure	Responsibility
CSP 5.3.5 Provide community infrastructure				
Provide and maintain infrastructure.	a	Maintain Shire assets within Councils available resources/capability	assets maintained in accordance with AMP	DID
		Complete road and road-related infrastructure capital works	90% of all works completed	DID
		Complete water & sewer infrastructure capital works	90% of all works completed	DID
		Complete all identified capital works funded through external funding programs in-line with signed agreements	Works completed or progressed as per agreement milestones	DID
		Seek to establish new or upgraded infrastructure within within Councils available resources	infrastructure upgrades planned,funded and completed	DID
		Establish masterplans for Euston, Kyalite & Balranald	as per 2.3.1	GM/DID

2021-22 OP - PILLAR SIX, OUR LEADERSHIP

DELIVERY PLAN		OPERATIONAL PLAN		
DP Action	Code	Actions	Performance Measure	Responsibility
CSP 6.1.1 Establish a Leadership Development Network and Strategy				
Create a quarterly event that brings together key directors and managers from public, private and community based organisations for networking and joint leadership development	b	Engage with the Executive of Chairs (EOC) on a quarterly basis	EOC meetings occur every quarter	GM
CSP 6.2.2 Seek collaborative approaches in both planning and delivery of community services				
Create a culture of collaboration and participatory approaches to planning and service delivery	a	Use community engagement outcomes to establish levels of service and inform Council's Asset Management Plan (AMP)	Process to document Council's Service Levels commenced	GM/DCCS
CSP 6.3.1 Encourage community member participation in decision making.				
Continue to encourage Committee and community involvement in Council activities	b	Continue to engage with and support the seven Advisory Committees (ACs) on Council and community matters	All minuted recommendations of ACs are reported to Council for consideration/ feedback	GM

OPERATIONAL BUDGET 2021/22 to 2024/25

CONSOLIDATED FUND

Income Statement

This shows all of Council funds, including General, Water and Sewer funds.

Note: the Long Term Financial Plan document provides the budget over ten (10) years.

CONSOLIDATED COUNCIL	Balranald Shire Council Income Statement			
	2021/22 Yr	2022/23 Yr	2023/24 Yr	2024/25 Yr
Income from Continuing Operations				
Rates and Annual Charges	4,652,450	5,041,090	5,445,030	5,885,440
User Charges and Fees	2,174,700	2,606,204	2,677,990	2,753,190
Interest and Investment Revenue	92,400	98,090	102,750	109,550
Other Revenues	417,242	426,880	439,430	452,480
Grants & Contributions - Operational Purposes	8,282,740	8,411,250	8,884,340	8,920,650
Grants & Contributions - Capital Purposes	10,178,380	1,093,250	1,096,540	1,099,860
Net Gain from Disposal of IPPE	25,000	25,630	26,280	26,940
Total Income from Continuing Operations	**25,822,912**	**17,702,394**	**18,672,360**	**19,248,110**
Expenses from Continuing Operations				
Employee Benefits and On-costs	(5,733,204)	(6,536,540)	(6,700,450)	(6,725,760)
Borrowing Costs	(115,170)	(106,110)	(96,630)	(84,805)
Materials and Contracts	(2,329,676)	(2,476,610)	(2,553,530)	(2,678,860)
Depreciation and Amortisation	(5,346,120)	(5,501,908)	(5,622,167)	(5,761,964)
Other Expenses	(2,141,080)	(2,249,690)	(2,322,530)	(2,547,000)
Total Expenses from Continuing Operations	**(15,665,250)**	**(16,870,858)**	**(17,295,307)**	**(17,798,389)**
TOTAL OPERATIONAL SURPLUS/ (DEFICIT)	**10,157,662**	**831,537**	**1,377,053**	**1,449,721**
Other Funding Movements				
Total Capital Expenditure	(14,764,989)	(5,678,805)	(5,775,345)	(5,861,375)
Total Transfers From/ (To) Reserves	(172,990)	(131,500)	(219,190)	(314,620)
Total Loan Repayments	(189,530)	(192,290)	(203,230)	(214,800)
Total Loan Borrowings	-	-	-	-
Depreciation Contra Income	5,346,120	5,501,908	5,622,167	5,761,964
TOTAL OTHER FUNDING MOVEMENTS SURPLUS/ (DEFICIT)	**(9,781,389)**	**(500,687)**	**(575,598)**	**(628,831)**
TOTAL BUDGET SURPLUS/ (DEFICIT)	**376,273**	**330,849**	**801,455**	**820,890**
NET OPERATING RESULT BEFORE CAPITAL ITEMS SURPLUS/ (DEFICIT)	**(20,718)**	**(261,713)**	**280,513**	**349,861**

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To see the full ten (10) year Consolidated Income Statement, please refer to the *Balranald Shire Council 2021/22 to 2030/31 Long Term Financial Plan.*

OPERATIONAL BUDGET 2021/22 to 2024/25

CONSOLIDATED FUND

Balance Sheet

CONSOLIDATED COUNCIL	Balranald Shire Council Balance Sheet			
	2021/22 Yr	2022/23 Yr	2023/24 Yr	2024/25 Yr
Assets				
Current Assets				
Cash & Cash Equivalents	8,023,230	7,716,195	8,390,135	8,724,240
Investments	8,242,190	1,650,000	1,450,000	1,950,000
Receivables	435,590	478,340	500,210	523,560
Inventories	52,000	53,300	54,640	56,020
Other	130,500	34,000	34,000	34,000
Total Current Assets	**16,883,510**	**9,931,835**	**10,428,985**	**11,287,820**
Non Current Assets				
Investments	400,000	400,000	400,000	400,000
Receivables	14,480	17,920	19,710	21,680
Infrastructure, Property, Plant and Equipment	173,792,508	175,707,330	175,860,508	177,718,524
Intangible	449,715	418,765	387,815	356,865
Total Non Current Assets	**174,656,703**	**176,544,015**	**176,668,033**	**178,497,069**
Total Asset	**191,540,213**	**186,475,850**	**187,097,018**	**189,784,889**
Liabilities				
Current Liabilities				
Payables	(668,500)	(685,220)	(702,380)	(719,970)
Borrowings	(189,530)	(192,290)	(203,230)	(214,800)
Provisions	(636,620)	(652,540)	(668,860)	(685,590)
Total Current Liabilities	**(1,494,650)**	**(1,530,050)**	**(1,574,470)**	**(1,620,360)**
Non Current Liabilities				
Payables	(400,000)	(400,000)	(400,000)	(400,000)
Borrowings	(1,330,850)	(1,138,575)	(935,170)	(720,560)
Provisions	(50,000)	(51,250)	(52,540)	(53,860)
Total Non Current Liabilities	**(1,780,850)**	**(1,589,825)**	**(1,387,710)**	**(1,174,420)**
Total Liabilities	**(3,275,500)**	**(3,119,875)**	**(2,962,180)**	**(2,794,780)**
Net Assets	**188,264,713**	**183,355,975**	**184,134,838**	**186,990,109**
Equity				
Retained Earnings	(41,914,369)	(43,543,861)	(44,925,404)	(46,379,764)
Revaluation Reserve	(146,350,344)	(139,812,115)	(139,209,435)	(140,610,345)
Total Equity	**(188,264,713)**	**(183,355,975)**	**(184,134,838)**	**(186,990,109)**

To see the full ten (10) year Consolidated Balance Sheet, please refer to the *Balranald Shire Council 2021/22 to 2030/31 Long Term Financial Plan.*

OPERATIONAL BUDGET 2021/22 to 2024/25

CONSOLIDATED FUND

Cashflow Statement

CONSOLIDATED COUNCIL	Balranald Shire Council Cash Flow Statement			
	2021/22 Yr	2022/23 Yr	2023/24 Yr	2024/25 Yr
Cash Flows from Operating Activities				
Receipts:				
Rates and Annual Charges	4,419,830	5,008,120	5,409,730	5,847,210
User Charges and Fees	2,065,970	2,584,550	2,663,170	2,737,930
Interest and Investment Revenue	92,400	98,090	102,750	109,550
Grants & Contributions	18,461,120	9,504,500	9,980,880	10,020,510
Other Revenues	417,242	426,880	439,430	452,480
Payments:				
Employee Benefits and On-costs	(5,618,540)	(6,405,810)	(6,834,460)	(6,591,250)
Borrowing Costs	(115,170)	(106,110)	(96,630)	(84,805)
Materials and Contracts	(2,248,140)	(2,389,930)	(2,464,160)	(2,585,100)
Other Expenses	(2,034,030)	(2,137,210)	(2,206,410)	(2,419,650)
Net Cash provided by (or used in) Operating Activities	**15,440,682**	**6,583,080**	**6,994,300**	**7,486,875**
Cash Flows from Investing Activities				
Receipts:				
Sale of Infrastructure, Property, Plant and Equipment	22,300	49,400	54,800	45,270
Payments:				
Purchase of Infrastructure, Property, Plant and Equipment	(14,764,990)	(5,678,805)	(5,775,345)	(5,861,375)
Net Cash provided by (or used in) Investing Activities	**(14,742,690)**	**(5,629,405)**	**(5,720,545)**	**(5,816,105)**
Cash Flows from Financing Activities				
Receipts:				
Proceeds from Borrowings and Advances	-	-	-	-
Payments:				
Repayment of Borrowings and Advances	(189,530)	(192,290)	(203,230)	(214,800)
Net Cash provided by (or used in) Financing Activities	**(189,530)**	**(192,290)**	**(203,230)**	**(214,800)**
Net Increase/ (Decrease) in Cash and Investments	508,462	761,385	1,070,525	1,455,970
Plus: Cash and Investments - Beginning of Year	9,014,785	9,523,247	10,284,632	11,355,157
Cash and Investments - end of Year	**9,523,247**	**10,284,632**	**11,355,157**	**12,811,127**

To see the full ten (10) year Consolidated Cash Flow Statement, please refer to the *Balranald Shire Council 2021/22 to 2030/31 Long Term Financial Plan.*

FINANCIAL SUSTAINABILITY RATIOS

2021/22 to 2024/25 - CONSOLIDATED FUND

Financial Ratios

The ratios listed below provide a snapshot on whether Council is meeting Local Government industry benchmarks. Where a benchmark is not met in the 2021/22 financial year, efforts have been made to improve this result over the ten year long term financial plan.

Council's financial sustainability is measured through the following financial ratios:

Ratio	Description	Benchmark
Operating Performance	The ability to contain operating expenditure within operating revenue	> 0%
Unrestricted Current Ratio	Assess the adequacy of working capital and its ability to satisfy short term obligations	> 1.5:1
Own Source Revenue	Measures fiscal flexibility – degree of reliance on external funding	> 60%
Debt Service Cover Ratio	Measures the times of discretionary revenue required to repay loans	< 2x
Rates and Annual Charges Outstanding	Measures outstanding rates and annual charges against rates and annual charges levied	< 10%
Building & Infrastructure Renewal	Shows the rate assets are being renewed compared to estimated annual rate of utilisation	> 100%
Operating Expenditure per capita	Assess trends in operating expenditure over the LGA population	Constant or declining for same level of service

Council meets the unrestricted current ratio, debt service cover ratio, rates and annual charges outstanding ratio and the Building & Infrastructure Renewal ratio over the 4-year period.

Council does not meet the Operating performance or the Own Source Revenue ratio in 2021/22 year.

Council's cost per capita using the current population of 2,200 based on the ABS Stats equates to over $7,120 per capita.

Ratio for Consolidate Council	Benchmark	2021/22	2022/23	2023/24	2024/25
Operating Performance	> 0.00%	-0.13%	-1.58%	1.60%	1.93%
Unrestricted Current Ratio	> 1.50x	4.63:1	4.35:1	4.22:1	4.13:1
Own Source Revenue	> 60.00%	28.51%	46.31%	46.55%	47.94%
Debt Service Cover	> 2.00x	51.27	55.33	70.74	85.66
Rates and Annual Charges Outstanding	< 10.00%	6.26%	6.49%	6.25%	6.03%
Building & Infrastruture Renewal	> 100%	276.10%	103.20%	102.70%	101.70%
Operating Expenditure per capita	Constant Based on ABS Stats	$7,120.00	$7,670.00	$7,860.00	$8,090.00

2021/2022 REVENUE POLICY INC. FEES AND CHARGES

STATEMENT OF REVENUE POLICY

Introduction

The Local Government 1993 (the Act) requires Council, under section 405, to include a Statement of Revenue Policy in its annual Operational Plan. In compiling this statement, significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council is continuing to face cost pressures while being relatively constrained with static revenue base. The 2021-22 Operational Budget has been formulated within these income and cost constraints. The Revenue Policy is a key component of the Operational Plan and lists Council's Rates, Fees and Charges for 2021-22, including all areas that support the generation of Council's income. Revenue categories include:

- Rates
- Annual charges for services
- Fees for services
- Commonwealth and State Government Grants
- Earnings on investments
- Borrowings
- Other revenues, including income from the sale of assets

Council adopts its Revenue Policy on an annual basis.

The following sections provide information regarding how Council will levy ordinary land rates, charges and fees in the 2021/22 financial year and the anticipated revenue that will be derived from each separate rate, charge and fee.

Rates

Rates are levied on the land value (as determined by the Valuer General) of the property and in accordance with the Act.

Categorisation of Land for the purposes of ordinary rates

Council has categorised all rateable properties in accordance with section 514 of the Act to be within one of the following rating categories.

- Farmland
- Residential
- Mining
- Business

Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area. A sub-category may be determined for the category:

• "Farmland" according to the intensity of the land use, the irrigability of the land, or economic factors affecting the land, or

• "Residential" according to whether the land is rural residential land or is within a centre of population, or

• "Mining" according to the kind of mining involved, or

• "Business" according to a centre of activity

Rating Methods

The Act provides Council with the following three alternative methods for levying rates:

• Solely ad valorem rating

• Minimum rate plus ad valorem rate

• A base amount of up to 50 per cent of the total yield required to be raised from a category or sub-category plus an ad valorem rate.

The ad valorem amount of a rate is an amount in the dollar determined for a specified year by the council and expressed to apply, in the case of an ordinary rate, to the Land Value of all rateable land in the council's area within the category or sub-category of the ordinary rate.

Land Valuations

Land valuations are supplied to Council by the NSW Valuer General's Office (VG) and are based on the unimproved capital value (ignore any developments) on the land. Land valuations are used by Councils to levy ordinary land rates. For equity purposes, the VG usually provides Council with updated land valuations every three years. July 2019 base date valuations were supplied by the VG and are used for rating from the 2020-21 financial year. The next general land valuation will be issued in 2022. Council uses land values to equitably levy ordinary land rates by applying a rate in the dollar to an individual property's land valuation. A different rate in the dollar applies to different rating categorisations. Effectively rates are an asset tax, the higher a property's land value, the more rates they will contribute based on the "ability to pay" taxation principle. An increase in total land valuations received from the VG does not increase Council's total permissible annual income; they simply redistribute the rate burden between individual properties based on that property's change in comparison to others. More information about land valuations and their use by councils is available from the Property NSW website at http://www.valuergeneral.nsw.gov.au/council rates.

Total Permissible Revenue – Rate Pegging and Special Rate Variation

The rate peg is a percentage determined by the Independent Pricing and Regulatory Tribunal (IPART) each year that limits the maximum general income NSW councils can collect above the income it collected in the previous year. The rate pegging limit for 2021/22 determined by IPART is 2.0 percent. General income comprises income from ordinary land rates and special rates.

Council applied for an increase above the rate peg limit under section 508 of the Local Government Act 1993, which was determined by IPART in 2017/18, for a 10% increase each year for a period of seven years and is currently levying rates based on a Special Rate Variation (SRV) approved by IPART. The SRV is in place for 7 years and commenced on 1 July 2018 for a 10% increase inclusive of any rate peg amount during this timeframe.

Total Permissible Revenue does not include income derived from fees or charges for water, sewer, waste management, stormwater, on-site sewage management fees etc. The rate peg applies to total income, and therefore individual property rates may fluctuate depending upon their rating categorisation, Council's adopted rating structure and their land valuation.

Table 1 – Rating Structure 2021-22

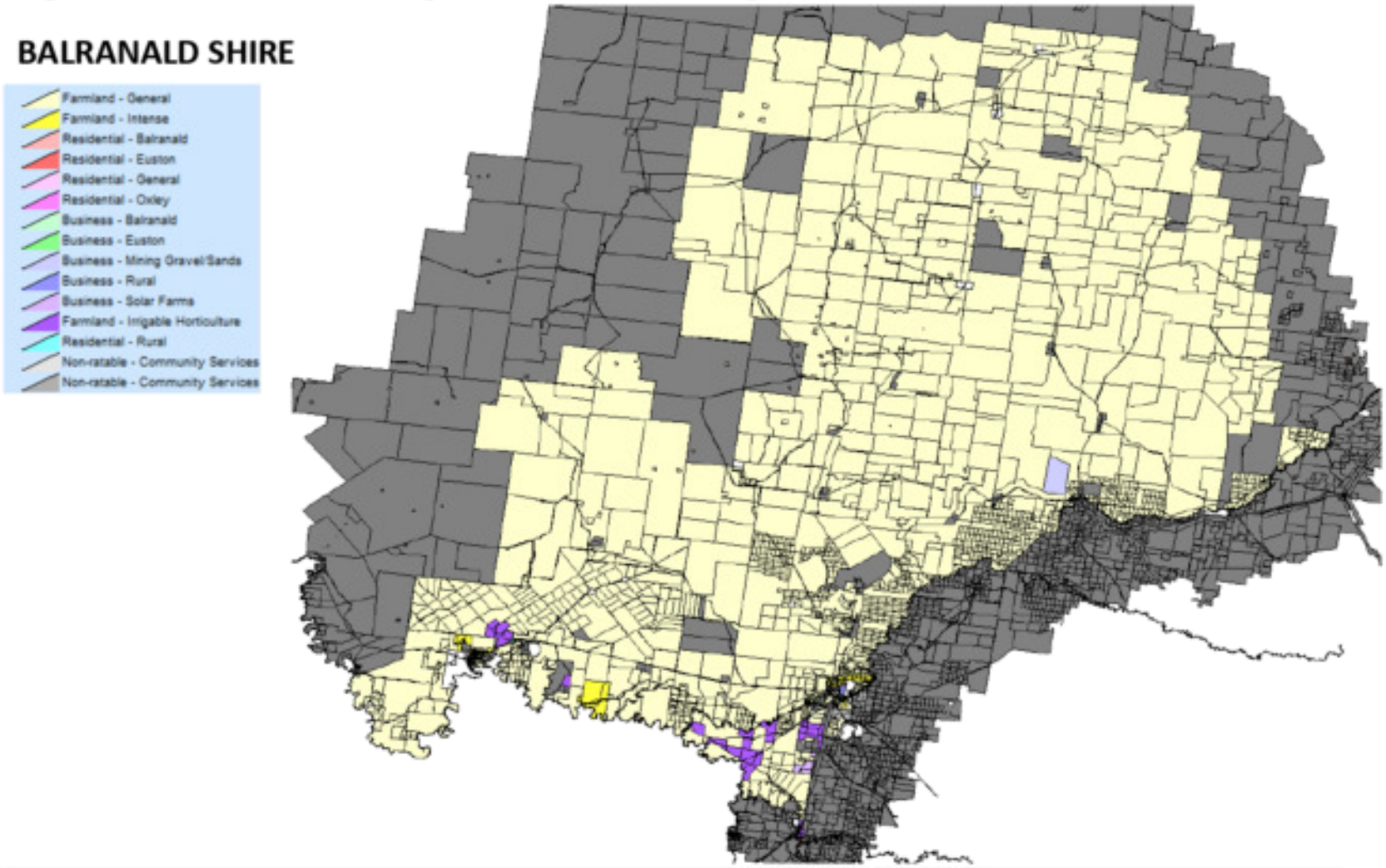
BALRANALD SHIRE COUNCIL

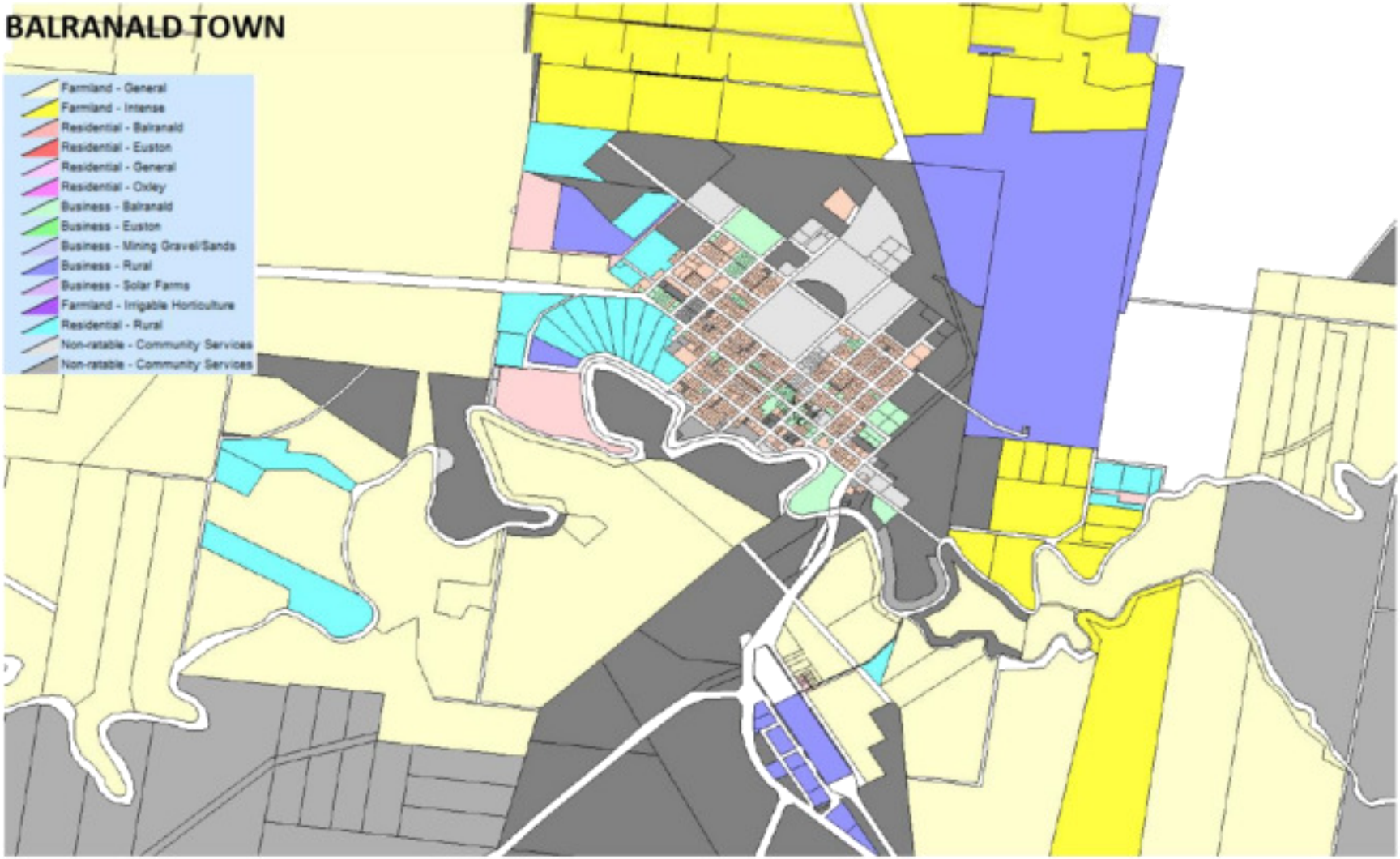
RATES & CHARGES
Proposed 2021/2022

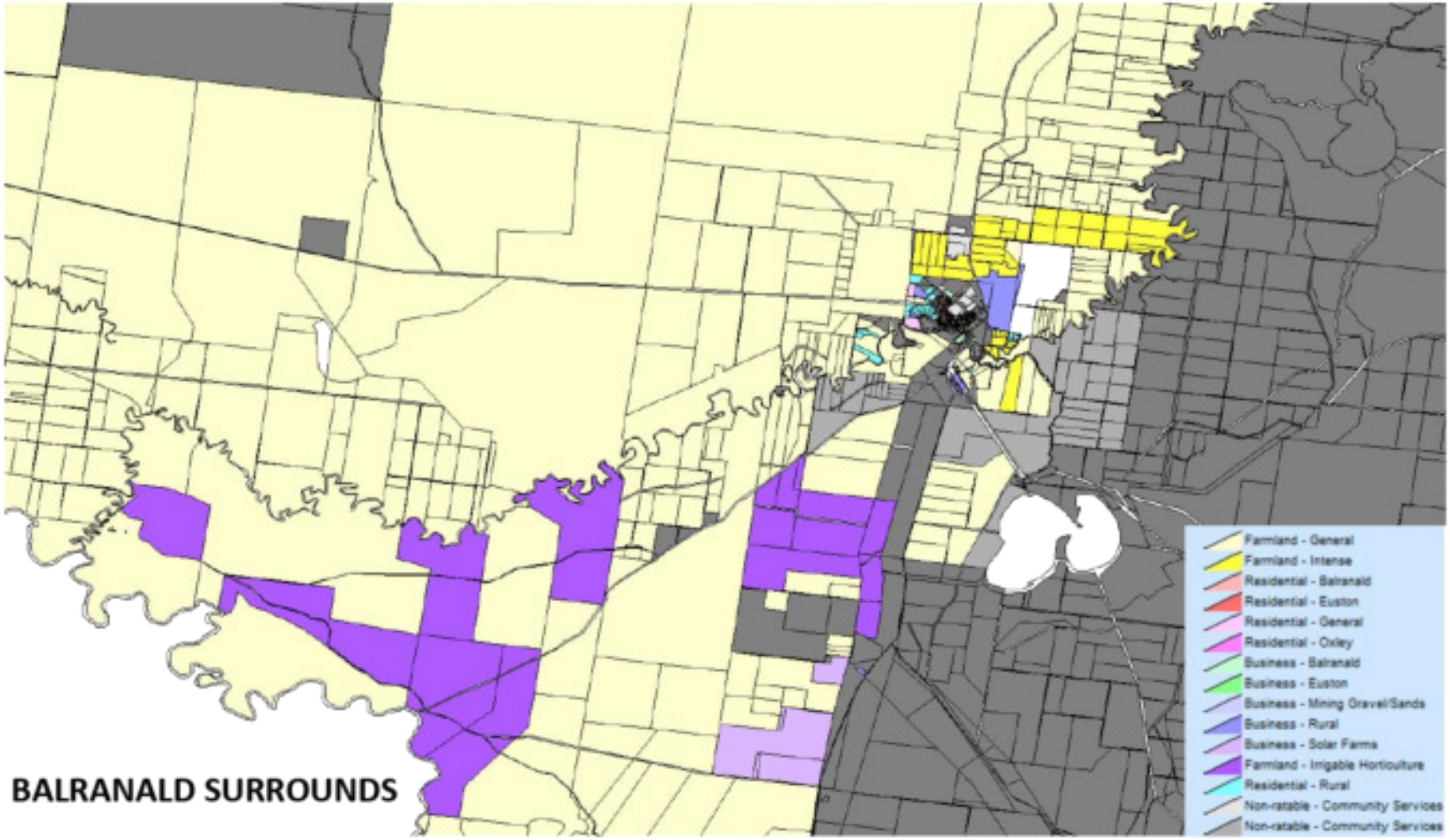
	No of Properties for 2021/22	Property Valuations 2021/22	Ad Valorem Rate 2021/22	Ad Valorem Value	Base Rate 2021/22	Base Rate Amount	Notional Income Yield	Base Rate %	Average Rate per Property
Farmland - General	254	$443,203,500	0.00187	$827,904	$600	$152,400	$980,304	15.55%	$3,859
Farmland - Irrigable Horticulture	6	$22,665,000	0.00640	$145,056	$605	$3,630	$148,686	2.44%	$24,781
Farmland - Intense	120	$33,419,300	0.00714	$238,614	$605	$72,600	$311,214	23.33%	$2,593
Farmland Total	380	$499,287,800		$1,211,574		$228,630	$1,440,204		$3,790
Residential - Balranald	532	$23,436,000	0.00500	$117,180	$200	$106,400	$223,580	47.59%	$420
Residential - Euston	253	$20,232,000	0.00290	$58,673	$185	$46,805	$105,478	44.37%	$417
Residential - Oxley	32	$118,000	0.04500	$5,310	$100	$3,200	$8,510	37.60%	$266
Residential - General 0-2ha	70	$3,383,000	0.00520	$17,592	$182	$12,740	$30,332	42.00%	$433
Residential Rural - 2-40ha	56	$7,274,500	0.00280	$20,369	$230	$12,880	$33,249	38.74%	$594
Residential - Total	943	$54,443,500		$219,123		$182,025	$401,148		$425
Business - Balranald	69	$3,572,000	0.02800	$100,016	$450	$31,050	$131,066	23.69%	$1,900
Business - Euston	16	$2,632,000	0.01850	$48,692	$450	$7,200	$55,892	12.88%	$3,493
Business - Rural	83	$2,290,300	0.01200	$27,484	$195	$16,185	$43,669	37.06%	$526
Business - Solar Farms	2	$4,139,000	0.03300	$136,587	$850	$1,700	$138,287	1.23%	$69,144
Business -Mining Gravel	5	$70,000	0.01600	$1,120	$110	$550	$1,670	32.93%	$334
Business - Parishes of Paida, Penarie, Woolpagerie & Majenta - Mining Gypsum	3	$782,000	0.05200	$40,664	$460	$1,380	$42,044	3.28%	$14,015
Business - Parishes of Willibah, Bidura, Solferina - Mineral Sands Mines	1	$8,520,000	0.07290	$621,108	$2,050	$2,050	$623,158	0.33%	$623,158
*Business - *Parishes of Pitapunga, Crokee, Muckee & Lawrence - Mineral Sands Mines*	*0*	*$5,000,000*	*0.16000*	*$800,000*	*$2,050*	$2,050			*$802,050*
Business - Total	179	$27,005,300		$1,775,671		$62,165	$1,035,786		$5,787
GRAND TOTAL	**1502**	**$580,736,600**		**$1,610,874**		**$472,820**	**$2,877,138**		$1,916

* $802,050 is expected rate revenue when property assessment is provided through supplimentary, increasing the notional yield by this amount.

Maps of Balranald Shire: Proposed Rates and Charges 2021-22




BALRANALD TOWN
Farmland - General
Farmland - Intense
Residential - Balranald
Residential - Euston
Residential - General
Residential - Oxley
Business - Balranald
Business - Euston
Business - Mining Gravel/Sands
Business - Rural
Business - Solar Farms
Farmland - Irrigable Horticulture
Residential - Rural
Non-ratable - Community Services
Non-ratable - Community Services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Farmland - Intense
Residential - Balranald
Residential - Euston
Residential - General
Residential - Oxley
Business - Balranald
Business - Euston
Business - Mining Gravel/Sands
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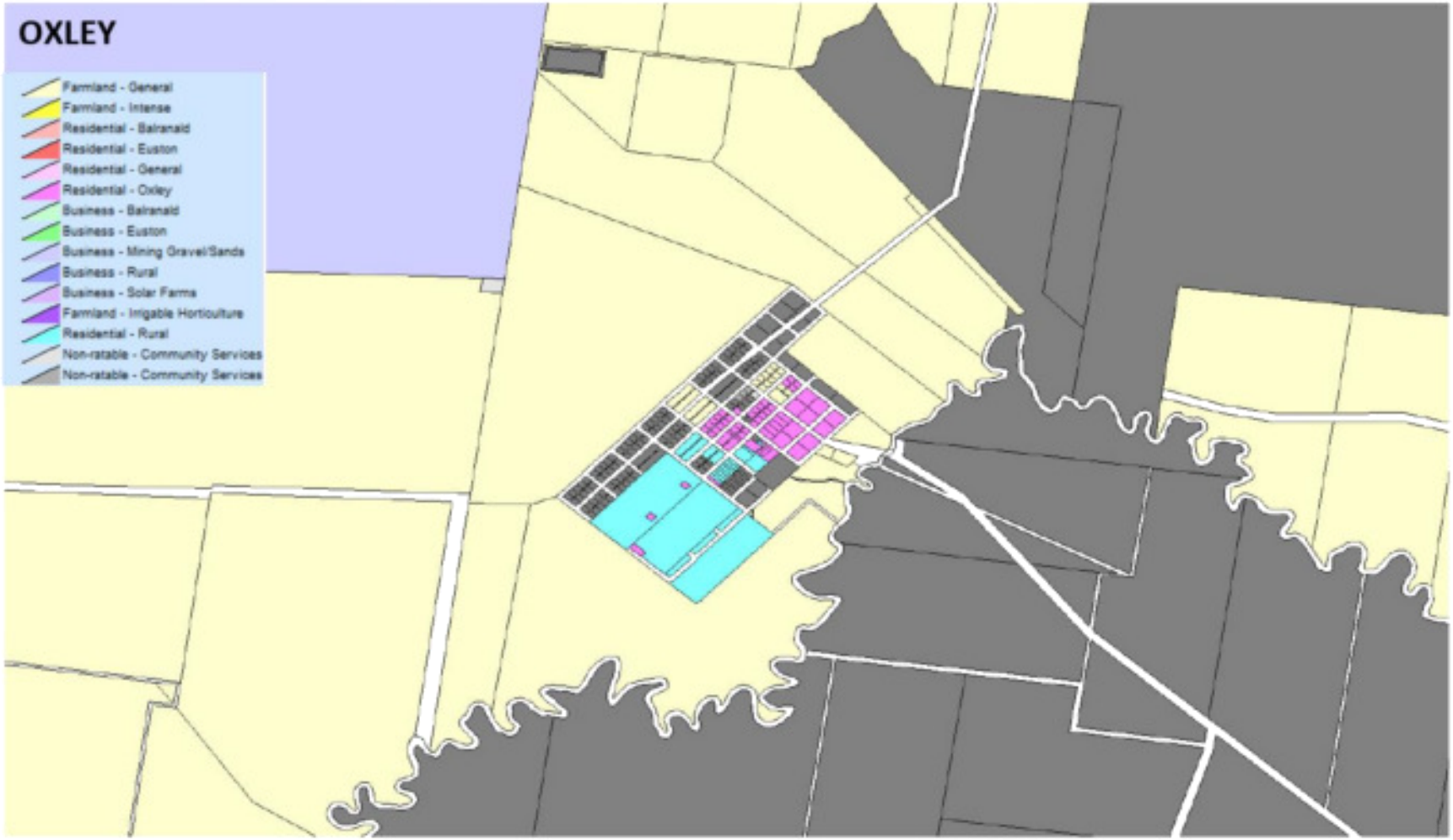
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Farmland - Intense
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Residential - Euston
Residential - General
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Business - Euston
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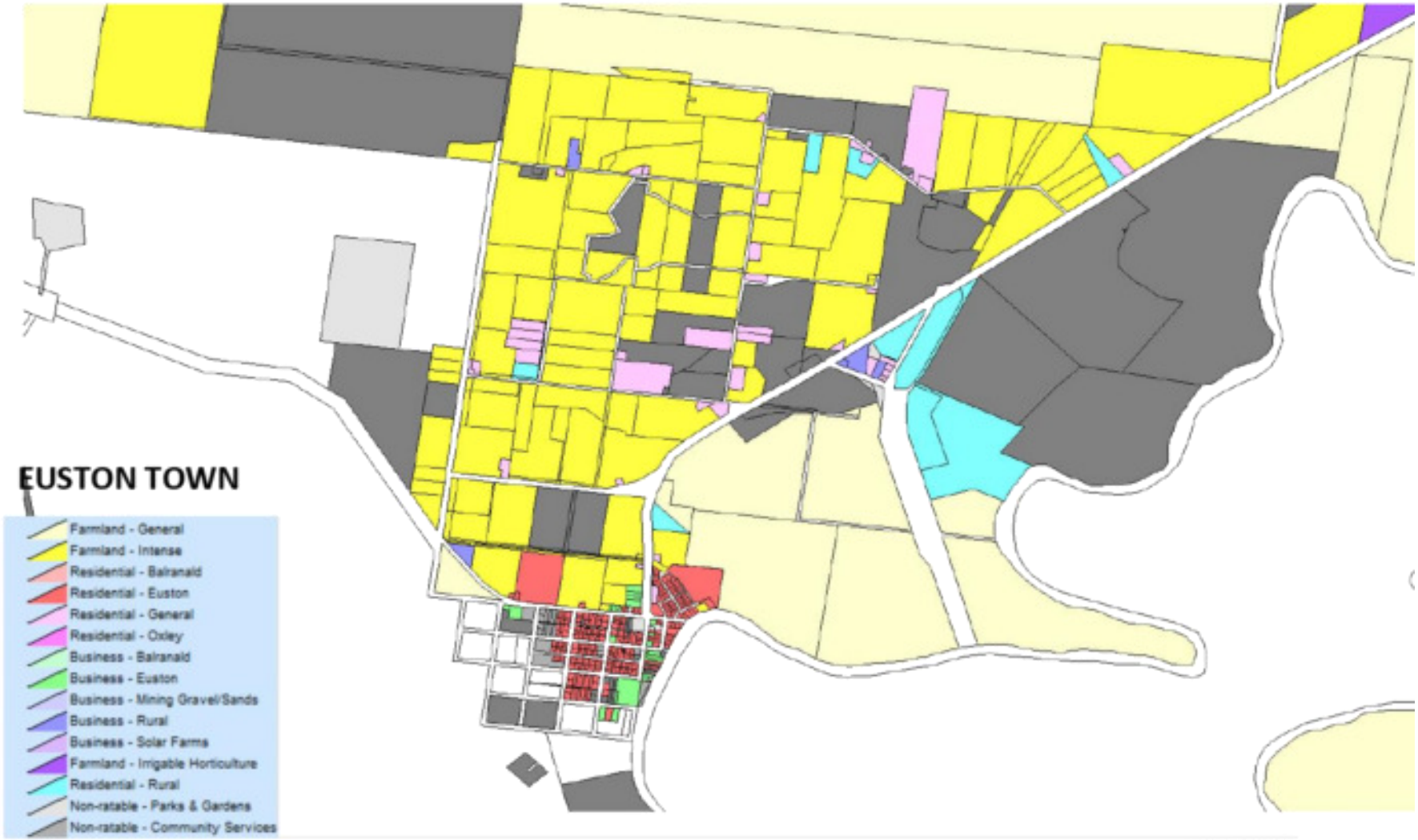
EUSTON TOWN
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Residential - Balranald
Residential - Euston
Residential - General
Residential - Oxley
Business - Balranald
Business - Euston
Business - Mining Gravel/Sands
Business - Rural
Business - Solar Farms
Farmland - Irrigable Horticulture
Residential - Rural
Non-ratable - Parks & Gardens
Non-ratable - Community Services

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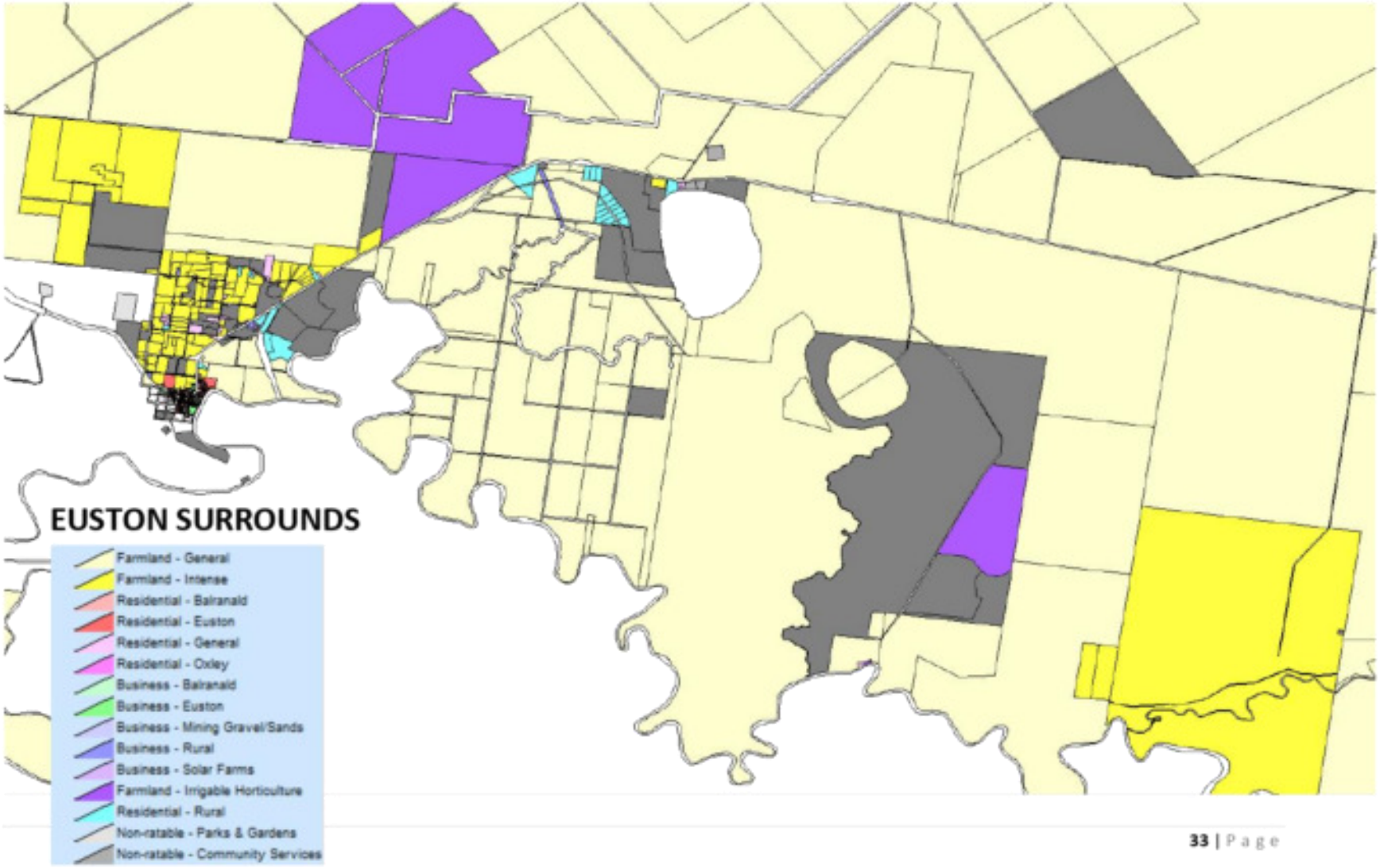
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Residential - Rural
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Non-ratable - Community Services

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How rates are calculated

"General Rates

The calculation used to ascertain the general rates for an individual property is:

Base Rate + (Land Value x Ad Valorem) = General Rate Payable (Unless < $Minimum Rate which then applies)

Base Rates

A set base rate applies to each property, dependent on the rating category, or sub-category.

Minimum Rates

The calculation used to ascertain if the minimum rate applies to an individual property is:

$Base Rate + $(Land Value x Ad Valorem) = $General Rate Payable if above the $Minimum;

If less than the $Minimum, then the $Minimum applies.

Note that the Minimum Rate for 2020/21 is $565.

Rate Instalment dates

Section 562 (3)(b) of the Act states "If payment is made by quarterly instalments, the instalments are payable by 31 August, 30 November, 28 February and 31 May", except as provided in subsection 4". It has been Council's practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend.

Charges

Under sections 496, 496A and 501 of the Act, a council may levy annual charges for the following services:

- Water
- Sewer
- Domestic Waste Management
- Non-Domestic Waste Management
- Stormwater Management

Under Section 502 of the Act, Council may levy charges for actual use for the following services:

- Water Usage
- Sewer Usage
- Liquid Trade Waste

Water, Sewer and Waste Management charges relating to non-rateable properties will be charged in accordance with sections 496, 501, and 502 of the Act. For the purposes of charging these non-rateable properties that actually use these services in accordance with section 503 (2) of the Act, the charges to be applied are the same as those charged against rateable properties as these charges are representative of use.

Best practice pricing

The introduction of best-practice pricing for water, sewer and trade waste services is essential for the effective and sustainable management of Council's water supply and sewerage businesses and minimisation of customer bills. The Guidelines for Best-Practice Management of Water Supply and Sewerage have been published by the Minister for Water Utilities pursuant to section 409(6) of the Local Government Act 1993. The Minister for Local Government has concurred with these guidelines. The guidelines encourage continuing improvement in performance and identify 6 criteria for best-practice management of water supply and sewerage. They also set out the outcomes local government Local Water Utilities (LWUs) need to achieve in order to be eligible for payment of a dividend from the surplus of their water supply or sewerage businesses. LWUs which achieve the outcomes required by these guidelines will have effective and sustainable water supply and sewerage businesses and will have demonstrated best-practice management of these businesses as well as their compliance with National Competition Policy and the National Water Initiative. The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and
- to promote sustainable water conservation practices and water demand management throughout NSW.

With increasing demands on the limited water resources of NSW, it is vital that these resources are managed in an efficient and sustainable manner.

Best-practice management is essential for efficient and sustainable management of water resources and the environment. It enables Council to achieve sustainable water supply and sewerage businesses and comply with the Australian Government's National Competition Policy (NCP) and National Water Initiative (NWI).

Best-practice water supply pricing requires that the usage charge recover those costs that vary with demand in the long-term (i.e. long-run marginal cost), through a usage charge.

Section 552 (1)(b) of the Act prescribes that Council may levy a special rate or charge on land that is situated within 225 metres of a water pipe of the council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and although the land is not actually supplied with water from any water pipe of the council.

Section 552 (3)(a) of the Act prescribes that Council may levy a special rate or charge relating to the sewerage on all land except land which is more than 75 metres from a sewer of the council and is not connected to the sewer. This section of the Act has been enacted by Council and is currently incorporated into the sewer charges.

Water access and usage charges

The water access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of consumption. The annual access charges for water are estimated to yield $819,600 for the 2021-22 financial year.

Set out in Table 2, below, are the annual water access and water usages charges for 2020-21

BALRANALD SHIRE COUNCIL
Water Charges 2020-21

Raw & Filtered Water Residential & Non Residential Access Charges based on pipe size:-	Actual 2020-21	Proposed 2021-22
20mm connection	$315.00	$345.00
25mm connection	$492.20	$539.00
32mm connection	$806.40	$883.00
40mm connection	$1,260.00	$1,380.00
50mm connection	$1,968.75	$2,156.00
80mm connection	$5,040.00	$5520.00
100mm connection	$7,875.00	$8,625.00
Raw Water Usage – Residential & Non-Residential		
Usage Charges up to 600kl per annum per kilolitre	$0.90	$1.00

Usage Charges from 601kl or greater per kilolitre	$1.30	$1.40
Filtered Water Usage – Residential & Non-Residential		
Usage Charges up to 400kl per annum per kilolitre	$1.45	$1.55
Usage Charges from 401kl or greater per kilolitre	$2.20	$2.30
Raw Water Usage Community Land per kilolitre	$0.40	$0.40

Residential Flats, Units and Multiple Dwellings up to 10 Dwellings for Raw and Filtered Water	Connection Charge + 50% of Connection per dwelling thereafter	Connection Charge + 50% of 20mm Access Charge per dwelling thereafter

Sewerage access charges

The sewer access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of usage. The annual access charges for sewer are estimated to yield $588,334 for 2021-22 financial year.

Table 3 – Sewer Charges for 2021-22

Sewer Access Charges Description	Charge 2020-21	Proposed Charge 2021-22
20mm connection	$510.00	$580.00
25mm connection	$796.85	$906.00
32mm connection	$1,305.60	$1,484.80
40mm connection	$2,040.00	$2,320.00
50mm connection	$3,187.50	$3,625.00
80mm connection	$8,160.00	$9,280.00
100mm connection	$12,750.00	$14,500.00
Unconnected Sewer Access Charge	$382.50	$435.00
Volumetric Sewer Discharge Rate		

Volumetric Sewer Discharge Rate per kilolitre	$1.00	$2.20
Pedestal Charges		
Non Residential Pedestal Charge for every dwelling with more than two Pedestals per Pedestal	$100.00	$105.00
Pedestal Charge for Accommodation and Mining Camps per Pedestal	$200.00	$200.00

Stormwater Management Service Charge

Council will levy a stormwater management service charge, under section 496A of the Act, against rateable properties for which the service is available in order to establish and sustain a funding source for improved storm water management. This charge appears as a separate charge on the rate notice.

The charging methodology used by Council was established under the guidelines released by the Office of Local Government. The guidelines provide Council with the opportunity to levy charges on a catchment area or global basis while ensuring that the total income generated does not exceed the level of expenditure for new and additional stormwater management services. Council will be developing a stormwater capital works program and as a result, a global approach will be used to enable significant works to be funded at a given time using all the revenue levied.

Table 4 – Stormwater Management Service Charges for 2021-22

Description	Charge 2019-20	Proposed Charge 2020-21
Residential Property per annum	$25.00	$25.00
Residential Strata Property per annum	$12.50	$12.50
Business Property per annum	$25.00	$25.00
Business Strata Property per annum	$12.50	$12.50

Funds derived from the Stormwater Management Service Charge must be spend on transparent works and the community must be advised of the proposed works and project as part of the Operational Plan consultation process. For 2021-22 financial year the estimated gross yield is $38,200.

Domestic Waste Management Charge

Council cannot apply income from ordinary rates towards the cost of providing Domestic Waste Management services. Therefore, Council levies a Domestic Waste Management Charge under section 496 of the Act. The charge applies uniformly to each separate residential occupancy of rateable land (including vacant land) for which the service is available (i.e. properties that are along the route of the waste collection truck). In determining the annual Domestic waste Management Charge, Council must include all expenditure that relates to the delivery of this service and may include provision for the future increases to allow for equalisation of pricing from year to year. This is considered a prudent approach as the waste management subject to changing industry regulation and cost and operational requirements that have a potential for significant variations in the future. The Domestic Waste Management Charge for 2021-22 is to yield $321,130.

Table 5 – Domestic Waste Management Charges for 2021-22

Description	Charge 2020-21	Charge 2021-22
Residential Domestic Waste Charge per property per annum	$345.00	$355.00
Domestic Waste Charge Vacant Land per property per annum	$55.00	$60.00
Commercial Waste Collection Euston – 1 Collection per week per approved bin	$390.00	$355.00
Commercial Waste Collection Balranald and Euston – 2 Collections per week per approved bin	$490.00	$550.00
Domestic and Commercial Euston – Additional Bin	$345.00	$250.00
Commercial Waste Collection Balranald Additional Bin	$390.00	$300.00

Sundry

Interest on Overdue Rates and Charges

Council has been notified by the Office of Local Government of the interest rate payable for overdue rates and charges, under section 566 of the Act, for the 2021-22 financial year is 6%.

Part Year Adjustments to Rates and Charges

Property rates and charges will be adjusted on a quarterly basis following a change in circumstances (e.g. subdivision or change in rating categorisation), in accordance with sections 527 and 546 of the Act. Relevant adjustments to rates and charges will be made from the next rating quarter following the effective date of the charge (subdivision plan registration date or date an application for categorisation review was made). The exception to this is for waste collection charges where adjustments are made either as above or on a pro-rata basis, whichever event is earlier.

Retrospective adjustments would usually be made for the current and previous years only however, Council may decide to make adjustments for a period outside this range in certain cases at its discretion depending upon equity and specific circumstances. Council may choose not to make current year adjustments if the value of the adjustment is less than $50 if Council considers that the account will be uneconomical to collect.

Making the rate and charges and setting the interest rate

In accordance with sections 533, 534, 535, 543 and 566 of the Act, Council must make the rates and charges and set the interest rate annually. Council must also give a short name to each rate and charge made. A separate report is presented to Council in June annually to adopt the rates, charges and interest to satisfy these legislative requirements.

Pensioner Concessions

Council provides concessions for eligible pensioners under section 575 of the Act as follows:

- 50 per cent of the combined ordinary land rate and domestic waste management charge up to a $250 maximum rebate.
- 50 per cent of water fixed and usage charges up to an $87.50 maximum rebate
- 50 per cent of sewerage fixed charge up to an $87.50 maximum rebate

Council funds 45 per cent of the total concession granted, with 50 per cent funded by the NSW Government and the remaining 5 per cent by the Australian Government.

- Holders of a Pensioner Concession Card (PCC);
- Holders of a gold card embossed with 'TPI' (Totally Permanently Incapacitated);
- Holders of a gold card embossed with 'EDA' (Extreme Disablement Adjustment)
- War widow or widower or wholly dependent partner entitled to the DVA income support supplement.

Borrowings

Council determines borrowing requirements in conjunction with the review of its Delivery Program each year.

The borrowing of funds if required, will be in accordance with Part 12 - Loans, Sections 621, 622, 623 and 624 of the Act and the 'Borrowing Order' issued by the Minister for Local Government, dated 27 September 1993.

Council will not be sourcing loan funding for the 2021/22 financial year.

Pricing Policy

Council's pricing policy aims to be equitable by recognising people's ability to pay and balancing expectation that some services will be cross-subsidised for the common good of the community.

Council's key pricing strategies are to:

- develop pricing structure that can be administered simply and inexpensively and be easily understood by members of the public
- explore all cost-effective opportunities to maximise Council's revenue base,
- balance the dependences on rates and grants against other funding sources, and
- full cost attribution be applied to all business activities considered to be of a commercial nature*
- The water programs are considered to be of a commercial nature – categorised under Competitive Neutrality as Category One Businesses (turnover of greater than $2m per annum).

Council's pricing principles are:

STATUTORY

The price for goods / services are a statutory charge set by government legislation.

FULL COST RECOVERY

The price for goods / services are set to recover the total operating costs, both direct and indirect, of providing this good / service. Indirect costs are to include taxation equivalent payments, where applicable, in accordance with the principles of National Competition Policy.

PARTIAL COST RECOVERY

The price for goods / services are set to make a significant contribution towards the operating costs, both direct and indirect, of providing the goods / services. The remainder of the costs are met from property rates and general-purpose income.

REFERENCE PRICE

The price for goods / services are set by reference to prices charged for similar goods / services by like councils or competitors. Council's schedule of Fees and Charges has been prepared using the best information available in relation to the GST impact on the fees and charges at the time of publication. If a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, the that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased, but only to the extent of the GST.

Revenue Policy Fees and Charges 2021/2022

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2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
* LEGISLATIVE FEES COULD CHANGE IN LINE WITH LEGISLATION					
ACCESS TO PUBLIC INFORMATION					
GIPA Application Fee	$30.00	$30.00	Exempt	Legislative	Includes first hour processing time, not charged where application is not decided in time
Processing Time	$30 per hour	$30 per hour	Exempt	Legislative	
Discount	50% of processing charges	50% of processing charges	Exempt	Legislative	Refer s65 & s66 of GIPA Act
Advance Deposit	50% of processing charges	50% of processing charges	Exempt	Legislative	Refer s50 of GIPA Act
Internal Review Processing Fee	$40.00	$40.00	Exempt	Legislative	Refer s83(1) & s85(1) of GIPA Act
Informal Access Application	$0.00	$0.00	Exempt		Copying charges may apply in accordance with Revenue Policy Charges
Personal Information	See Comment	See Comment	Exempt	Legislative	Up to 20 hours without additional charge
LEGAL FEES					
Legal Action	At Full Cost Recovery	At Full Cost Recovery	Inclusive	Full Cost	
Dishonoured Cheque/payment	$25.00	$25.00	Exempt	Full Cost	
Stop Cheque Fee	$25.00	$25.00	Exempt	Full Cost	
Subpoena	Reasonable expenses of the addressee of attending court as required by the subpoena	Reasonable expenses of the addressee of attending court as required by the subpoena	Exempt	Full Cost	Uniform Civil Procedure Rules Part 33 rule 33.6
INTEREST					
Interest charges payable on overdue rates and charges	7.50% per annum	6.00% per annum	Exempt	Legislative	Applied on simple interest basis
Interest charges on overdue debtors	7.50% per annum	6.00% per annum	Exempt	Legislative	Applied on simple interest basis
AGED CARE HOSTEL FEES					
Bond & Fees	By agreement subject to Dept. of Health and Ageing Guidelines				

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
ANIMAL CONTROL					
Companion Animals Lifetime Registration (Animals must be microchipped prior to registration, fees as per Legislation)					
Entire Animal*	$213.00	$213.00	Exempt	Legislative	*Pensioner rate not applicable for entire animal ** GST Exempt under CR2014/6
Desexed animal	$58.00	$58.00	Exempt	Legislative	** GST Exempt under CR2014/6
Desexed animal (pensioner with verification)	$25.00	$25.00	Exempt	Legislative	** GST Exempt under CR2014/6
Animal owned by recognised breeder	$58.00	$58.00	Exempt	Legislative	** GST Exempt under CR2014/6
Pound/ Shelter animal - desexed	$29.00	$29.00	Exempt	Legislative	** GST Exempt under CR2014/6
Assistance animal (with verification)	FREE	FREE	Exempt	Legislative	** GST Exempt under CR2014/6
Greyhound currently registered under the Greyhound Racing Act 2009	FREE	FREE	Exempt	Legislative	** GST Exempt under CR2014/6
Working dog (with verification)	FREE	FREE	Exempt	Legislative	** GST Exempt under CR2014/6
Late fee where registration fee not paid after 28 days of requirement to be registered	$16.00	$16.00	Exempt	Legislative	** GST Exempt under CR2014/6
Impounding Fees – Companion Animals					
Unregistered Dog					
Release Fee - First Offence	$102.00	$104.00	Exempt		** GST Exempt under CR2014/6
+ Microchipping and Vet Fee	Cost + 10%	Cost + 10%	Inclusive	Full cost	Fee for elected veterinary services
+ Appropriate Registration Fee	Cost + 10%	Cost + 10%	Inclusive	Full cost	Companion animals registration fee
Registered Dog					
Release fee	$72.00	$74.00	Exempt	Full cost	** GST Exempt under CR2014/6
If impounded again within 12 months (repeated offence)	$102.00	$104.00	Exempt	Full cost	** GST Exempt under CR2014/6
Maintenance per animal per day (includes sustenance)					
Dogs	$21.00	$21.00	Exempt	Full cost	** GST Exempt under CR2014/6

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Impounding Fees – Companion Animals cont.					
Adoption of animal					Registration Fees only apply
Impounding Fees – Livestock					
Administration per animal	$66.00	$70.00	Exempt	Full cost	** GST Exempt under CR2014/6
Maintenance per animal per day	$21.00	$21.00	Exempt	Full cost	** GST Exempt under CR2014/6
Transportation fee	Actual costs plus 15%	Actual costs plus 15%	Exempt	Full cost	** GST Exempt under CR2014/6
Release fee per animal	$102.00	$104.00	Exempt	Full cost	** GST Exempt under CR2014/6
Hire of Cat Traps					
Hire of Cat Trap Deposit	$30.00	$31.00	Exempt	Full Cost	Refundable Deposit
Hire of Cat Trap	$12.50	$12.50	Inclusive	Full cost	** GST Exempt under CR2014/6
CEMETERIES					
Purchase of Site. Includes interment, digging/backfilling, assistance of $446.00 towards supply & fixing of plaque			Inclusive	Full cost	
Purchase of Allotment	$1,100.00	$1,150.00	Inclusive	Part Cost	Includes maintenance
Internment	$1,000.00	$1,050.00	Inclusive	Part Cost	
Weekends Public Holidays additional	Cost plus 75% Penalty rate	Cost plus 75% Penalty rate	Inclusive	Part Cost	Saturday
	Cost plus 100% Penalty rate	Cost plus 100% Penalty rate			Sunday
Purchase of Plaque	Cost + 10%	Cost + 10%			
Ashes – Memorial Wall Interment & plaque	$750.00	$775.00	Inclusive	Part Cost	
Removal & replacement of headstone	$500.00	$600.00	Inclusive	Full cost	
Re-open & close Vault	$580.00	$600.00	Inclusive	Full cost	
Monumental Masonry Permits					
Permit to erect:					
Stone or concrete kerbing	$120.00	$125.00	Inclusive	Full cost	
Head or Foot stone	$120.00	$125.00	Inclusive	Full cost	
Place slab over grave	$120.00	$125.00	Inclusive	Full cost	
Erect tomb or memorial	$230.00	$235.00	Inclusive	Full cost	
Provide and install vase	$230.00	$235.00	Inclusive	Full cost	

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Rates					
Certificate Urgency Fee	$45.00	$50.00	Exempt	Partial	Certificate Processed within 24 hrs of payment
Section 603	$85.00	$85.00	Exempt	Legislative	S603 Rates Certificate
Special water meter reading per meter	$75.00	$80.00	Exempt	Full Cost	
Special water meter reading both meters (raw and drinking water)	$75.00	$80.00	Exempt	Full Cost	
Dishonoured Cheque Fee	$35.00	$35.00	Exempt	Full Cost	Includes bank fees
Debt collection process	Actual Costs	Actual Costs	Exempt	Full Cost	All fees and charges as incurred in the collection process
Environmental Health					
Food Shops :					
Annual Administration Charge Based on number of Food Handlers					
0 to 5	$180.00	$185.00	Exempt	Full Cost	
6 to 50	$625.00	$635.00	Exempt	Full Cost	
More than 50	$2,610.00	$2,660.00	Exempt	Full Cost	
Annual Inspection Fee (Min 1 hour and part thereafter)					
Hygiene Inspections	$130.00	$135.00	Exempt	Full Cost	
Pre-purchase and other special inspections	$130.00	$135.00	Exempt	Full Cost	
Improvement Notice Administrative Fee	$360.00	$370.00	Exempt	Legislative	Improvement Notice Admin Fee (Cl 11 Food Regulation)
Hairdressers/Beautician/Skin Penetration					
Inspection Fee	$130.00	$135.00	Exempt	Full Cost	
Outdoor Cafes					
Application for approval					DA Fees Apply
Protection of the Environment Operations Act					
Clean up Notice Administrative Fee	$577.00	$591.00	Exempt	Legislative	Clean up Notice Administrative Fee (Cl 99 POEO Regulation)
Prevention Notice Administrative Fee	$577.00	$591.00	Exempt	Legislative	Prevention Notice Administrative Fee (Cl 99 POEO Regulation)
Noise Control Notice Administrative Fee	$577.00	$591.00	Exempt	Legislative	Noise Control Notice Administrative Fee (Cl 99 POEO Regulation)

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Private Swimming Pools					
Application to grant exemption from Swimming Pools fencing requirements	Cost plus 10%	Cost plus 10%	Exempt	Legislation	Swimming Pools Act 1992 Regulation 13
Private requests for Water Sampling					
Standard drinking water test	as per quote	as per quote	Inclusive	Full Cost	
Standard chemical analysis	as per quote	as per quote	Inclusive	Full Cost	
Comprehensive chemical analysis	as per quote	as per quote	Inclusive	Full Cost	
Planning & Building					
Certificate Urgency Fee for S603 Certificates	$45.00	$50.00	Exempt	Partial	Certificate Processed within 24 hrs of payment
Section 10.7(2)	$53.00	$53.00	Exempt	Legislative	Clause 259 of EP&A Regs
Section 10.7(5)	$80.00	$80.00	Exempt	Legislative	Clause 259(2) of EP&A Regs
Section 735(a) Outstanding Notice	$85.00	$90.00	Exempt	Legislative	
Section 121ZP Outstanding Notice	$85.00	$90.00	Exempt	Legislative	
Drainage Diagram/ Sewer Reference Sheet	$25.00	$25.00	Exempt	Partial	
Copy of Building Certificate	$13.00	$13.00	Exempt	Legislative	Clause 261 of EP&A Regs
Certified Copy of a document, map or plan held by the department or Council	$53.00	$53.00	Exempt	Legislative	Clause 262 of EP&A Regs
Section 6.26 Certificate per house/site	$250.00	$250.00	Exempt	Legislative	Clause 260(1)(a) & (c) of EP&A Regs
Additional Building inspection for building certificate Clause 260(2) of EP&A Reg 2000	$90.00	$90.00	Exempt	Legislative	Clause 260(2) of EP&A Reg 2000
Swimming Pool Certificate - first inspection	$150.00	$150.00	Exempt	Legislative	
Swimming Pool Certificate - second inspection	$100.00	$100.00	Exempt	Legislative	
Noxious Weeds Certificate	$85.00	$90.00	Exempt	Legislative	Clause 28(2) of Schedule 7 of Biosecurity Act 2015

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Inspections					
Compliance Certificate – drainage inspection under floor	$90.00	$110.00	Exempt	Legislative	Inspection Fees
Compliance Certificate – connections to services	$90.00	$110.00	Exempt	Legislative	Inspection Fees
All other inspections – per visit	$110.00 per hour	$110.00 per hour	Inclusive	Full Cost	
Class 1 and 10	$110.00	$130.00	Inclusive	Full Cost	Per Hour
Class 2 to 9	$110.00	$130.00	Inclusive	Full Cost	
Additional Inspection	$110.00	$130.00	Inclusive	Full Cost	
Construction & Complying Development - Proposed Development involving the erection of a building or carrying out of work Including alterations and additions to existing buildings, the fee payable is based on the estimated cost of the proposed building or work as per below					
Issue of Construction Certificate and Complying Development Certificate	As per quote	As per quote			
Modification of Complying Development Certificate	50% of original Fee	50% of original Fee	Exempt	Legislative	
Section 68 LGA 1993 – Transportable dwelling					
Cost of works estimated to be $0 - $5,000	$65.00 + 0.5% of estimated cost	$65.00 + 0.5% of estimated cost	Exempt	Legislative	
Cost of works estimated to be $5,000 - $100,000	$90.00 + 0.3% of estimated cost	$90.00 + 0.3% of estimated cost	Exempt	Legislative	
Cost of works estimated to be $100,000 - $250,000	$375.00 + 0.2% of estimated cost	$375.00 + 0.2% of estimated cost	Exempt	Legislative	
Cost of works estimated to be $250,000 - $500,000	$675.00 + 0.1% of estimated cost	$675.00 + 0.1% of estimated cost	Exempt	Legislative	
Cost of works estimated to be $500,000 - $1,000,000	$675.00 + 0.1% of estimated cost	$675.00 + 0.1% of estimated cost	Exempt	Legislative	
Cost of works estimated to be >$1,000,000	$675.00 + 0.1% of estimated cost	$675.00 + 0.1% of estimated cost	Exempt	Legislative	

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
On-Site Sewer Management System (OSSM)					
On-site Sewerage Management System new installation - 1 to 10 equivalent persons	$450.00	$450.00	Exempt	Legislative	Includes 2 x inspection fee & approval to operate
On-site Sewerage Management System new installation - > 11 equivalent persons	$650.00	$650.00	Exempt	Legislative	Includes 2 x inspection fee & approval to operate
On-site Sewerage Management System new installation - non residential	$650.00	$650.00	Exempt	Legislative	Includes 2 x inspection fee & approval to operate
On-site Sewerage Management System - application to amend or alter	$55.00	$55.00	Exempt	Legislative	
On-site Sewerage Management System Inspection Fee	$140.00	$140.00	Exempt	Legislative	
Approval to operate an on-site sewerage management system	$55.00	$55.00	Exempt	Legislative	
Administration					
Lodgement Fee of PCA's, CC & OC	$36.00	$36.00	Exempt	Legislative	Cl 263 of EP&A Regs 2000
Processing Fee on Development Applications requiring referral to State Government Departments.	$140.00	$140.00	Exempt	Legislative	Clause 252A of EP&A Regs 2000
NB – Plus a concurrence/referral fee for payment to each concurrence authority as advised					
Plan FIRST FEE					
Payable on works > $50,000 Fee + (0.64 x E)/1000				where E = estimated cost	
Long Service Levy Fee					
Payable on works > $25,000 Fee = (0.35 x E)/1000	Long Service Levy Fee = Expense x 0.35% on amounts greater than $25,000			where E = estimated cost	

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
DEVELOPMENT APPLICATIONS					
Extracted from Environmental Planning and Assessment Act 1979 & Regs 2005. Currently as shown, subject to variation by statute (see Act for full listings)					
Any fees not listed in this publication will be set as per the EP&A Act 1979 and Regs 2005					
Development Fees					
Advertising Signs					
Advertising Signs (one or more)	$285.00 plus $93.00 for each advertisement in excess of one	$285.00 plus $93.00 for each advertisement in excess of one	Exempt	Legislative	Maximum fee that can be applied for the erection or display of advertisements. Alternatively fee based on value of works may be applied.
No Building, Works, Demolition or Subdivision					
Not involving the erection of a building, the carrying out of a work, the subdivision of land or the demolition of a building	$285.00	$285.00	Exempt	Legislative	Development applications NOT involving the erection of a building, carrying out of work, subdivision of land, or demolition
Building and Works					
Estimated Cost up to $5,000	$110.00	$110.00	Exempt	Legislative	Development Applications involving the erection of a building, carrying out of works or demolition of a building or works
Estimated Cost of $5,001 to $50,000	$170.00 plus an additional $3.00 per $1,000 (or part of $1,000) of the estimated cost	$170.00 plus an additional $3.00 per $1,000 (or part of $1,000) of the estimated cost	Exempt	Legislative	
Estimated Cost of $50,001 - $250,000'	$352.00 plus an additional $3.64 per $1,000 (or part of $1,000) of the estimated cost by which the estimated cost exceeds $50,000	$352.00 plus an additional $3.64 per $1,000 (or part of $1,000) of the estimated cost by which the estimated cost exceeds $50,000	Exempt	Legislative	

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Building and Works continued					
Estimated Cost of $250,001 to $500,000	$1,160.00 plus an additional $2.34 per $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000	$1,160.00 plus an additional $2.34 per $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000	Exempt	Legislative	
Estimated Cost of $500,001 to $1,000,000	$1,745.00 plus an additional $1.64 per $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000	$1,745.00 plus an additional $1.64 per $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000	Exempt	Legislative	
Estimated Cost of $1,000,001 to $10,000,000	$2,615.00 plus an additional $1.44 per $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000	$2,615.00 plus an additional $1.44 per $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000	Exempt	Legislative	
Estimated Cost more than $10,000,001	$15,875 plus an additional $1.19 per $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000	$15,875 plus an additional $1.19 per $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000	Exempt	Legislative	

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Advertisement of Development Applications					
Designated Development (fee payable in addition to any other charges)	$2,220.00	$2,220.00	Exempt	Legislative	Fees not expended for advertising development are to be refunded
Advertised Development (fee payable in addition to any other fees)	$1,105.00	$1,105.00	Exempt	Legislative	Fees not expended for advertising development are to be refunded
Prohibited Development (fee payable in addition to any other fees)	$1,105.00	$1,105.00	Exempt	Legislative	Fees not expended for advertising development are to be refunded
Required by CPP (fee payable in addition to any other fees)	$1,105.00	$1,105.00	Exempt	Legislative	Fees not expended for advertising development are to be refunded
Designated Development					
Designated Development (fee payable in addition to any other fees)	$920.00	$920.00	Exempt	Legislative	As defined and scheduled by EP&A Act 1979
Modification of Consent					
Section 4.55 (1)	$71.00	$71.00	Exempt	Legislative	Modifications involving minor error, misdescription or miscalculation
Section 4.55 (1A)	$645.00 or 50% of original fee, whichever is the lesser	$645.00 or 50% of original fee, whichever is the lesser	Exempt	Legislative	
Section 4.55(2) - Original fee under $100	50% of original fee	50% of original fee	Exempt	Legislative	
Additional inspections	$110.00	$130.00	Exempt	Full Cost	
SUBDIVISION					
Subdivision with new road	$665 + $65 per additional lot	$665 + $65 per additional lot	Exempt	Legislative	Clause 249 (a) (i)
Subdivision with no new road	$330 + $53 per additional lot	$330 + $53 per additional lot	Exempt	Legislative	Clause 249 (a) (ii)
Strata Subdivision	$330 + $65 per additional lot	$330 + $65 per additional lot	Exempt	Legislative	Clause 249 (b)

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
OTHER FEES					
Dwelling less than $100,000	Max fee $455	Max fee $455	Exempt	Legislative	s247 EP&A Regs
OTHER DEVELOPMENT APPLICATIONS					
Call out rate for staff / hour (Minimum 3 hours for out of hours call)	$130.00	$150.00	Exempt	Full Cost	Per Hour
Change of Use – no building works required	$110.00	$150.00	Exempt	Legislative	
IMPOUNDING FEES					
Abandoned Vehicle	Actual Cost+ 15%	Actual Cost+ 15%	Exempt	Actual cost	
Release Fee	$100.00	$100.00	Inclusive	Partial	
Impounded Vehicle Storage fee per day	$102.00	$102.00	Inclusive	Full cost	
Disposal Fee	Actual costs plus 10%	Actual costs plus 10%	Exempt	Full cost	
CARAVAN PARK INSPECTIONS					
Initial Caravan Park – New Parks - per site - 18 sites or more	$4.00 per site $70.00 minimum	$4.25 per site $75.00 minimum	Exempt	Regulation	Minimum charge is for 17 sites or less
Inspections	$4.00 per site $70.00 minimum	$4.25 per site $75.00 minimum	Exempt	Regulation	Minimum charge is for 17 sites or less
Any manufactured home on Site	$70.00	$75.00	Exempt	Regulation	
Non associated structure	$33.00	$33.50	Exempt	Regulation	

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
CARAVAN PARK RENEWAL OF APPROVAL					
Caravan Park / Camping Ground - per site - 13 sites or more	$4.00 per site $70.00 minimum	$4.25 per site $75.00 minimum	Exempt	Regulation	Minimum charge is for 12 sites or less
Re-inspections	$4.00 per site $70.00 minimum	$4.25 per site $75.00 minimum	Exempt	Regulation	Minimum charge is for 12 sites or less
Caravan Park / Camping Ground - per site - 18 sites or more	$4.00 per site $70.00 minimum	$4.25 per site $75.00 minimum	Exempt	Regulation	Minimum charge is for 17 sites or less
Re-inspections	$4.00 per site $70.00 minimum	$4.25 per site $75.00 minimum	Exempt	Regulation	Minimum charge is for 17 sites or less
Road Opening and Closing Permit					
Nature Strip	Deposit - $320.00 Fee – $135.00	Deposit - $330.00 Fee – $160.00	Exempt	Full Cost	Deposit is refundable
Unmade Roads	Deposit - $320.00 Fee – $135.00	Deposit - $330.00 Fee – $140.00	Exempt	Full Cost	Deposit is refundable
Plus Pavement Restoration	$75.00 Per m²	Actual Cost + 10%	Exempt	Full Cost	
Use Conduits of Boring	Deposit - $320.00 Fee – $135.00	Deposit - $330.00 Fee – $140.00	Exempt	Full Cost	Deposit is refundable
Road Closing Permit	$50.00	$160.00	Inclusive	Full Cost	Non-refundable
Assistance with preparation of Traffic Control Plans	$160.00 per hour	Cost plus 15%	Inclusive	Full Cost	Preparation of Traffic Control Plans, supply of signs or any other administrative works

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Road Opening and Closing Permit cont					
Open footpath Only	Deposit - $320.00 Fee – $135.00	Deposit - $330.00 Fee – $160.00	Exempt	Full Cost	Deposit is refundable upon satisfactoy inspection
Open Roadway (Seal Only)	Deposit – $560.00 Fee – $135.00	Deposit – $570.00 Fee – $160.00	Exempt	Full Cost	Deposit is refundable upon satisfactoy inspection
Open Roadway (Include Seal, Nature Strip, Kerb & Gutter, Footpath)	Deposit – $560.00 Fee – $135.00	Deposit – $570.00 Fee – $160.00	Exempt	Full Cost	Deposit is refundable upon satisfactoy inspection
Plus Pavement Restoration	$155.00 per m2	$160.00 per m2	Exempt	Full Cost	
Stormwater connection to Kerb & Gutter	Deposit – $300.00 Fee – $135.00	Deposit – $310.00 Fee – $160.00	Exempt	Full Cost	Deposit is refundable upon satisfactoy inspection
Stormwater Connection to Underground drain	Deposit – $560.00 Fee – $135.00	Deposit – $570.00 Fee – $160.00	Exempt	Full Cost	Deposit is refundable upon satisfactoy inspection
Standard Vehicle crossing	Deposit – $560.00 Fee – $135.00	Deposit – $570.00 Fee – $160.00	Exempt	Full Cost	Deposit is refundable upon satisfactoy inspection
Builder Temporary crossing (issued by Building Department)	Deposit – $560.00 Fee – $135.00	Deposit – $570.00 Fee – $160.00	Exempt	Full Cost	Deposit is refundable upon satisfactoy inspection

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Shire Maps / Plans					
Shire (A3)	$1.30	$1.40	Inclusive	Full cost	
A0	$11.50	$12.00	Inclusive	Full cost	
A1	$8.00	$8.50	Inclusive	Full cost	
A2	$6.00	$6.50	Inclusive	Full cost	
Copies of archived documents	As per photocopying charges	As per photocopying charges	Inclusive	Full cost	As per photocopying charges
Balranald Local Environmental Plan	Available on Council's website	Available on Council's website	Inclusive	Full cost	Available on Council's website
VISITOR INFORMATION CENTRE					
Advertising - Please note that acceptance of advertising promotional material will be at sole discretion of Council					
In House Advertising					
Pullup Banner display (1 banner)	$200 per year	220 per year	Inclusive	Market	
Brochure display (A4)	$165 per year	175 per year	Inclusive	Market	
Brochure display (DL)	$110 per year	120 per year	Inclusive	Market	
Digital Advertising (90 second clip of your business rotating inside the Visitor Centre)*	$400.00	$410.00	Inclusive	Market	
Radio and Other Advertising	by quote				
*Business supplies the 90 second clip and it is played through a loop with up to 5 other businesses - so business is displayed every 540 seconds (6 minutes).					
Government bodies such as National Parks, Local Government etc. are exempt from these charges					
Visitor Guide					
Advertising in Visitor Information Guide	$1,000.00 full page	$1,000.00 full page	Inclusive	Market	
Advertising in Visitor Information Guide	$650.00 half page	$650.00 half page	Inclusive	Market	
Advertising in Visitor Information Guide	$350.00 quarter page	$350.00 quarter page	Inclusive	Market	
Advertising in Visitor Information Guide	$200.00 eighth page	$200.00 eighth page	Inclusive	Market	

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
SALES AND SERVICES – GENERAL / ADMINISTRATION					
Printing / Photocopying - (100 sheets or less)					
Photocopies - Black & White					
A4 - Single sided	$0.40	$0.40	Inclusive	Market	
A3 - Single sided	$0.85	$0.85	Inclusive	Market	
A4 - Double sided	$0.60	$0.60	Inclusive	Market	
A3 - Double sided	$1.25	$1.25	Inclusive	Market	
Photocopies - Colour					
A4 - Single sided	$0.85	$0.85	Inclusive	Market	
A3 - Single sided	$1.10	$1.10	Inclusive	Market	
A4 - Double sided	$1.10	$1.10	Inclusive	Market	
A3 - Double sided	$1.60	$1.60	Inclusive	Market	
Bulk Copies using Council supplied paper - Above 100 sheets					
Photocopies - Black & White					
A4 - Single sided	$0.35	$0.35	Inclusive	Market	
A3 - Single sided	$0.80	$0.80	Inclusive	Market	
A4 - Double sided	$0.55	$0.55	Inclusive	Market	
A3 - Double sided	$1.15	$1.15	Inclusive	Market	
Photocopies - Colour					
A4 - Single sided	$0.80	$0.80	Inclusive	Market	
A3 - Single sided	$1.00	$1.00	Inclusive	Market	
A4 - Double sided	$1.00	$1.00	Inclusive	Market	
A3 - Double sided	$1.50	$1.50	Inclusive	Market	
Scanning					
Document Scanning	$2.60	$2.60	Inclusive	Market	
Binding					
Small < 25 pages	$6.60	$6.60	Inclusive	Market	
Medium 25-50 pages	$7.20	$7.20	Inclusive	Market	
Large > 50 pages	$7.60	$7.60	Inclusive	Market	
Laminating					
A4	$3.40	$3.40	Inclusive	Market	
A3	$6.75	$6.75	Inclusive	Market	

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Folding Machine					
Per 500	$22.40	$22.40	Inclusive	Market	
Per 1000	$40.70	$40.70	Inclusive	Market	
Facsimile Charges					
Send First Page	$3.60	$3.60	Inclusive	Market	
Subsequent pages	$1.55	$1.55	Inclusive	Market	
Receive	$1.55	$1.55	Inclusive	Market	
Credit Card Surcharge	0.01% of the transaction	0.1% of the transaction	Inclusive	Market	
New Truck Wash Facility					
Truck Wash Key	n/a	As per Avdata charges	Inclusive	Market	New and replacement keys
Truck Wash per minute charge	n/a	$0.80	Inclusive	Market	Minimum charge $11.00 GST Inclusive & 80 cents per minute
Avdata Truck Wash System	As per Avdata fees and charges	$0.80	Inclusive	Market	Minimum charge $11.00 GST Inclusive & 80 cents per minute
Tokens					
Truck Wash Token	$6.50	$11.00	Inclusive	Market	Old truck wash facility
Tip Token	$14.00	$15.00	Inclusive	Market	
SALES AND SERVICES – HIRE OF COUNCIL HALLS / FACILITIES					
Cleaning, Key & Security Deposits (applies to any hire)					
Greenham Park Hall					
Cleaning, Key & Security Deposits	$325.00	$350.00	GST Free		Retained by Council if Council does cleaning
Whole Building (including bar & kitchen)					
2 Hours Minimum	$158.00	$165.00	Inclusive		
Half Day (up to four hours)	$265.00	$270.00	Inclusive		
Night (6pm onwards)	$336.00	$350.00	Inclusive		
Full Day (9am to Midnight)	$382.00	$390.00	Inclusive		

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Main Hall Only (excluding bar & kitchen)					
2 Hours Minimum	$107.00	$110.00	Inclusive		
Half Day (up to four hours)	$190.00	$195.00	Inclusive		
Night (6pm onwards)	$265.00	$270.00	Inclusive		
Full Day (9am to Midnight)	$330.00	$335.00	Inclusive		
Other Rooms Only	$76.00	$77.00	Inclusive		
Other Costs					
Damaged Tables each	At cost	At cost	Inclusive		
Damaged Chairs each	At cost	At cost	Inclusive		
Theatre Royal Hall					
Hall & Reception Area					
Cleaning, Key & Security Deposits	$325.00	$350.00	GST Free		Retained by Council if Council does cleaning
Half Day (1 to 4 hours)	$158.00	$160.00	Inclusive		
Full Day (9am to 6pm)	$265.00	$270.00	Inclusive		
Night (6pm onwards)	$336.00	$345.00	Inclusive		
Additional charge per hour	$56.00	$57.00	Inclusive		

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Theatre Royal Hall Continued					
Reception Area					
Cleaning, Key & Security Deposits	$325.00	$350.00	GST Free	To be charged if only using Reception area	Retained by Council if Council does cleaning
Half Day (1 to 4 hours)	$97.00	$100.00	Inclusive		
Full Day (9am to 6pm)	$158.00	$160.00	Inclusive		
Night (6pm onwards)	$185.00	$190.00	Inclusive		
Additional charge per hour	$34.00	$35.00	Inclusive		
Use of Kitchen (additional Charges)					
Cleaning, Key & Security Deposits	$325.00	$350.00	GST Free	To be charged if only using kitchen	Retained by Council if Council does cleaning
Half Day (1 to 4 hours)	$107.00	$110.00	Inclusive		
Full Day	$158.00	$160.00	Inclusive		
Weekend - Thursday through Sunday	$209.00	$210.00	Inclusive		

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Use of Senior Citizens Kiosk					
Cleaning, Key & Security Deposits	$125.00	$125.00	GST Free		Retained by Council if Council does cleaning
Full Day	$25.00	$30.00	Inclusive		
Senior Citizens Building					
Cleaning, Key & Security Deposits	n/a	$350.00	GST Free		New Fee
Half Day (1 to 4 hours)	n/a	$150.00	Inclusive		New Fee
Full Day (Monday - Thursday)	n/a	$175.00	Inclusive		New Fee (per day)
Weekend - Friday through Sunday		$250.00	Inclusive		Per day
Council Chambers					
Half Day	$135.00	$140.00	Inclusive		
Full Day	$190.00	$200.00	Inclusive		
Second Day	$135.00	$140.00	Inclusive		
SALES AND SERVICES – HIRE OF COUNCIL FACILITIES					
SPORTING AND PLAYING FIELDS					
GREENHAM PARK GROUNDS					
Football Club					
Football Club Facilities and Reserve	Market Rental	Market Rental	Inclusive	Partial	To be charged at old rates until Plan of Management is completed
Junior - No.2 Oval per season	Market Rental	Market Rental	Inclusive	Partial	
Cricket Club					
Oval per season - not charging admission	$470.00	$480.00	Inclusive	Partial	To be revised in accordance with Plans of Management
Oval per season - charging admission	$790.00	$800.00			
Oval - Other Organisations And Persons per day	$250.00	$255.00	Inclusive	Partial	
Tennis Courts					
Courts per season	$215.00	$220.00	Inclusive	Partial	To be revised in accordance with Plans of Management

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Netball Club					
Courts per season	$470.00	$480.00	Inclusive	Partial	To be revised in accordance with Plans of Management
EUSTON RECREATION RESERVE					
Clubs Not Charging Admission - per day	$75.00	$78.00	Inclusive	Partial	To be revised in accordance with Plans of Management
Clubs Charging Admission - per day	$147.00	$150.00	Inclusive	Partial	
Euston Football Club per season	$2,250.00	$2,270.00	Inclusive	Partial	
Euston Football Club (2 Sessions Only)	$1,135.00	$1,155.00	Inclusive	Partial	For 2 Sessions Only
Cricket Clubs and similar per day	$73.00	$74.00	Inclusive	Partial	
Cricket Clubs and similar per season	$330.00	$335.00	Inclusive	Partial	
Netball Club - per season	$230.00	$235.00	Inclusive	Partial	
Other Organisations and persons - per day	$260.00	$265.00	Inclusive	Partial	
Sports Shed - per day	$75.00	$77.00	Inclusive	Partial	
RESERVE RENTALS					
Travelling Shows per day	$175.00	$300.00	Inclusive	Partial	$20m P/L Insurance - Circuses Or Similar Use and Workers Comp. Insurance
Security Deposit - Refundable If Reserve Left In Tidy Condition	$500.00	$1,000.00	Exempt		
Race Meetings					
Per meeting	$470.00	$480.00	Inclusive	Partial	
Swimming Pool					
Entrance fees - All Users*	Free	Free	Inclusive	Partial	Free Entry for 2020/21 Season
Single*	Free	Free	Inclusive	Partial	Free Entry for 2020/21 Season
Family*	Free	Free	Inclusive	Partial	Free Entry for 2020/21 Season
*Swimming Pool free use only applies to normal opening hours as set by Council					Subject to Council Report prior to commencement to Swimming Season
Lifeguard Service when available. Opening of Pool for School Events and lessons outside of normal Pool opening hours.	$99.00 per hour	Actual Cost plus 10%	Inclusive		Schools or Clubs to provide a fully qualified lifeguard and supervision or Council fees will apply

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
PROPERTY RENTALS					
CARAVAN PARK					
Ensuite Cabins					
Deluxe River View Cabins 18 & 19 - (Inc. linen)	$150.00 (Inc. linen)	$155.00	Inclusive	Partial	New Deluxe River View Cabins - Sleep up to 6 people, Queen Bed with electric blanket, Linen, Heating/Cooling, TV Fridge, Microwave, Hotplates, Complimentary Tea and Coffee, Balcony (Elevated cabins) - Extra Adult $10/Child $5
River View Cabins 14, 15, 16 & 17 - (Inc. linen)	$130.00 (inc. linen)	$130.00	Inclusive	Partial	River View Cabins - 2 People, Queen Bed with electric blanket, Linen, Second Bedroom (various configs) Heating/Cooling, TV, Fridge, Microwave, Hotplates, Complimentary Tea & Coffee, Verandah - Extra Adult $10/Child $5 under 12.
Standard Ensuite Cabins 6, 7, 8, 9, 10, 11 - (Inc. linen)	$110.00 (inc. linen)	$110.00	Inclusive	Partial	Standard Ensuite Cabin - 2 people, Double Bed, Linen, Heating/Cooling, TV, Fridge, Microwave, Hotplates, Complimentary Tea & Coffee - Extra Adult $10/Child $5 under 12.
Basic Cabins					
Cabin 1, 2, 3, 4 & 5 - (Inc. linen)	$90.00 (inc. linen)	$90.00	Inclusive	Partial	Budget Cabin - 2 people, Double Bed, Linen, No Bathroom, TV, Fridge, Heating/Cooling, Microwave, Hotplates - Extra Adult $10/Child $5 under 12.
Desposit for Domestic Animal at Caravan Park		$100.00	Exempt	Partial	Refundable upon satisfactory inspection of accomodation
Site Fees (Per Night)					
With power for two	$30.00 incl. GST Plus $8.00 incl. GST for each extra Adult .	$30.00 incl. GST Plus $10.00 incl. GST for each extra Adult and $5 per child under 12.	Inclusive		Stay for 7 nights and pay for 6 nights
Without power for two	$25.00 incl. GST Plus $6.00 incl. GST for each extra Adult .	$25.00 incl. GST Plus $10.00 incl. GST for each extra Adult and $5 per child under 12.	Inclusive		Stay for 7 nights and pay for 6 nights

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT	% Change on Previous Year	Responsible Officer
Weekly Rates - Site Fees & Cabins							
Longer term rates							
2- 6 Weeks			Inclusive		To be negotiated		
Aerodrome							
Landing fee - per landing	$25.00	$15.00	Inclusive				DID/DCCS
Overnight Apron Parking	$25.00	$10.00	Inclusive				DID/DCCS
Weekly Parking on Apron	$50.00	$50.00	Inclusive				DID/DCCS
Hangar Charges - per week (or Part)	$52.00	$55.00	Inclusive				DID/DCCS
Hangar Charges - per month (or Part)	$225.00	$200.00	Inclusive				DID/DCCS
Hangar Charges - per year (or Part)	$2,700.00	$2,000.00	Inclusive				DID/DCCS
Flying School Annual Fees		$10,500.00	Inclusive		New Fee for 2021/22		DID/DCCS
Library							
Overdue Books per day	$0.25	$0.25	Inclusive				DCCS
Lost Membership card	$6.75	$6.75	Inclusive				DCCS
Coffee	$2.50	$2.50	Inclusive		Per cup		
Membership	Free	Free					DCCS
WASTE MANAGEMENT							
240 litre bin purchase	$115.00	$125.00	Exempt				DID/DCCS
Domestic Waste Collection Balranald and Euston	$345.00	$355.00	Exempt		1 Collection per week per approved bin		DID/DCCS
Domestic Waste Collection Balranald and Euston	$345.00	$355.00	Exempt		For each extra approved bin collection		DID/DCCS
Commercial Waste Collection Euston	$390.00	$355.00	Exempt		1 Collection per week per approved bin		DID/DCCS
Commercial Waste Collection Balranald	$490.00	$550.00	Exempt		2 Collections per week per approved bin		DID/DCCS
Additional Bin (Commercial)		$250.00	Exempt				
Sale of obsolete bins	$45.00	$45.00	Inclusive				DID/DCCS
Domestic Waste Management Access Charge for Vacant Blocks	$55.00	$60.00	Exempt				DID/DCCS
DrumMuster containers	FREE *	FREE *	Inclusive	Partial	* By Appointment only		DID/DCCS

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Balranald And Euston Tip Charges – Material Originating Within The Balranald Shire					
One axle trailer or utility	$15.00	$15.00	Inclusive		
Two axle trailer	$25.00	$25.00	Inclusive		
Tyres - Car Tyres	$15.00	$15.00	Inclusive		
Tyres - Truck or large machinery	$25.00	$25.00	Inclusive		
Mixed Waste Material – Non-compactable (e.g. White goods, and furniture) per tonne (weighbridge docket required)	$130.00	$130.00	Inclusive		
Green Waste Non-Contaminated	FREE	FREE	Exempt		
DrumMuster containers	FREE *	FREE *	Inclusive	Partial	* By Appointment only
Asbestos	$220 per cubic metre plus burial fee	$250 per cubic metre plus burial fee	Inclusive	Full Cost	Maximum 10m³ in any wrapped parcel. See Council for further instruction
Illegal dumping	$130 per tonne plus 125% of Clean Up costs	$150 per tonne plus 125% of Clean Up costs	Inclusive	Full cost	Cost includes retrieval
Balranald commoner fees - *As per Schedule 2, Commons Management Regulations, 2018*					
Application to be a commoner	$50.00	$50.00	Exempt	Legislation	(clause 7)
Copy of minutes of proceedings of meetings - minutes not exceeding 10 pages	$20.00	$20.00	Exempt	Legislation	(clause 31)
Each additional pages	$1.00	$1.00	Exempt	Legislation	
Inspection of book recording disclosure of pecuniary interest	$20.00	$20.00	Exempt	Legislation	(clause 34)
Agistment for sheep per head per day	$0.25	$0.25	Exempt	Legislation	
Agistment any other animals per head per day	$1.50	$1.50	Exempt	Legislation	
Agistment of animals in stock pound per head per day	$1.50	$1.50	Exempt	Legislation	

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
*Water Charges					
Stormwater Management Service Charge					
Residential /Business Service Charge	$25.00	$25.00	Exempt	Legislation	
* Raw (Balranald & Euston)					
20mm connection	$315.00	$345.00	Exempt		Base Charge
25mm connection	$492.20	$539.00	Exempt		
32mm connection	$806.40	$883.00	Exempt		
40mm connection	$1,260.00	$1,380.00	Exempt		
50mm connection	$1,968.75	$2,156.00	Exempt		
80mm connection	$5,040.00	$5,520.00	Exempt		
100mm connection	$7,875.00	$8,625.00	Exempt		
* Raw (Balranald & Euston)					
Residential Flats, Units and Multiple Dwellings up to 10 Dwellings	Connection Charge + 50% of Base Connection per dwelling thereafter	Connection Charge + 50% of Base Connection per dwelling thereafter	Exempt		
Residential Flats, Units and Multiple Dwellings greater than 10 Dwellings	Connection Charge + 50% of Base Connection per dwelling thereafter	Connection Charge + 50% of Base Connection per dwelling thereafter	Exempt		
Raw Water Tariffs					
Tariff 1 - Up to 600kL	90cents/kL For the first 600kL/annum.	$1.00/kL For the first 600kL/annum.	Exempt		
Tariff 2 - 601kL and above	$1.30/kL for 601kL and above/ annum	$1.40/kL for 601kL and above/ annum	Exempt		

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Raw Water Parks & Gardens (Balranald & Euston)					
Raw Water Usage - Community Land (Parks & Gardens)	40 cents/kL Unlimited	40 cents/kL Unlimited	Exempt		No kL tariff - flat rate
* Filtered (Balranald & Euston)					
20mm connection	$315.00	$345.00	Exempt		Base Charge
25mm connection	$492.20	$539.00	Exempt		
32mm connection	$806.40	$883.00	Exempt		
40mm connection	$1,260.00	$1,380.00	Exempt		
50mm connection	$1,968.75	$2,156.00	Exempt		
80mm connection	$5,040.00	$5,520.00	Exempt		
100mm connection	$7,875.00	$8,625.00	Exempt		
* Filtered (Balranald & Euston)					
Residential Flats, Units and Multiple Dwellings up to 10 Dwellings	Connection Charge + 50% of Base Connection per dwelling thereafter	Connection Charge + 50% of Base Connection per dwelling thereafter	Exempt		
Residential Flats, Units and Multiple Dwellings greater than 10 Dwellings	Connection Charge + 50% of Base Connection per dwelling thereafter	Connection Charge + 50% of Base Connection per dwelling thereafter	Exempt		
Filtered Water Tariff					
Tariff 1 - Up to 400kL	$1.45cents/kL For the first 400kL/annum.	$1.55cents/kL For the first 400kL/annum.	Exempt		
Tariff 2 - 401kL and above	$2.20/kL for 401kL and above/ annum	$2.30/kL for 401kL and above/ annum	Exempt		

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
*Sewerage charges					
***Sewerage rates Balranald & Euston**					
Access Charge 20 mm connection	$510.00	$580.00	Exempt		Base Charge
25mm connection	$796.85	$906.00	Exempt		
32mm connection	$1,305.60	$1,485.00	Exempt		
40mm connection	$2,040.00	$2,320.00	Exempt		
50mm connection	$3,187.50	$3,625.00	Exempt		
80mm connection	$8,160.00	$9,280.00	Exempt		
100mm connection	$12,750.00	$14,500.00	Exempt		
***Commercial sewerage rates**					
Charge Consumption	2.20 per kL	2.20 per kL	Exempt		
Access Charge per equivalent 20mm water connection	$510.00	$580.00	Exempt		
Access Charge per equivalent 25mm water connection	$796.85	$906.00	Exempt		
Access Charge per equivalent 32mm water connection	$1,305.60	$1,485.00	Exempt		
Access Charge per equivalent 40mm water connection	$2,040.00	$2,320.00	Exempt		
Access Charge per equivalent 50mm water connection	$3,187.50	$3,625.00	Exempt		
Access Charge per equivalent 80mm water connection	$8,160.00	$9,280.00	Exempt		

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
*Sewerage charges cont					
Access Charge per equivalent 100mm water connection	$12,750.00	$14,500.00	Exempt		
Pedestal Charge for Accommodation and Mining Camp	$200.00	$200.00	Exempt		Pedestal charge for accommodation and mining camps
Pedestal Charge Residential and Non-Residential with more than 2 Pedestals	$100.00	$105.00	Exempt		Pedestal charge for Residential and Non-Residential with more than 2 Pedestals
Residential Flats, Units and Multiple Dwellings up to 10 Dwellings	Connection Charge + 50% of Connection per dwelling thereafter	Connection Charge + 50% of Connection per dwelling thereafter	Exempt		
Residential Flats, Units and Multiple Dwellings greater than 10 Dwellings	Connection Charge + 50% of Connection per dwelling thereafter	Connection Charge + 50% of Connection per dwelling thereafter	Exempt		
Access Sewerage Charge per equivalent 20mm water connection for Granny Flats for residential purposes	50% of Sewer Access Charge	50% of Sewer Access Charge	Exempt		Charge per Granny Flat for residential purposes
Note: All units (whether strata or not) are levied the sewerage access charge in accordance with the fee above where a property has more than one occupancy (e.g. a granny flat) excluding non rateable properties, 50% of the normal access charge shall be levied per property. This complies with the requirements under best practice management of Water Supply and Sewerage Guidelines.					

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Sewerage service charges					
Septic Tank Inspections	$170.00	$180.00	Exempt		
Sewerage Connection Point – Extension per point	$1,000.00	$1,050.00	Exempt		
Balranald & Euston					
Connection Fee – House	$725.00	$750.00	Exempt		
Other Buildings – 1st Closet	$725.00	$750.00	Exempt		
Water service charges					
Connections – Standard 20mm Only					
Raw water	$780.00	$580.00	Exempt		
Filtered Water	$780.00	$580.00	Exempt		
Connections – Standard 25mm Only					
Raw water	$780.00	$906.00	Exempt		
Filtered Water	$780.00	$906.00	Exempt		
Connections – Standard 40mm Only					
Raw water	$780.00	$2,320.00	Exempt		
Filtered Water	$780.00	$2,320.00	Exempt		
Water from Council's Standpipe – Raw (per 1000 litres)	$4.80	$5.00	Exempt		
Water from Council's Standpipe – Filtered (per 1000 litres)	$9.50	$9.80	Exempt		
Water Supply System					
Water Supply Charges (Miscellaneous):					
Preparation of Water Pressure Letter	$195.00	$195.00	Exempt		
Disconnection Fee	$625.00	$625.00	Exempt		
Lower or Raise Services	Actual Cost plus 25%	Actual Cost plus 25%	Exempt		
Repair of Water Services including new Meter Cock	Actual Cost plus 25%	Actual Cost plus 25%	Exempt		
Repair of Water Services (20mm diameter)	Actual Cost plus 25%	Actual Cost plus 25%	Exempt		
Installation of Reduced capacity raw water supply to residential premises	$180.00	$185.00			
Water Meter Test Fee	$125 per hour	$125 per hour	Exempt		No Charge if Meter is Faulty
Water Back Flow Prevention:					
Initial Device Inspection & Registration (per Visit)	$125.00	$125.00	Exempt		
Purchase of Back flow Test and Maintenance Report Books (per bin)	Please Contact Council for Quote	Please Contact Council for Quote	Inclusive		

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Reconnection Fee					
Normal Business Hours	$500.00	$500.00	Exempt		
After Business Hours	$800.00	$800.00	Exempt		
Purchase of PVC Meter Box and Install - 20mm Connection Only	$165.00	$165.00	Exempt		
NOTE: Special arrangement need to be made for large users and fire mains.					
Connections Larger Than 20mm By Arrangement					
LIQUID TRADE WASTE					
Excess Mass and Non-compliant Excess Mass Charges (for Category 3 Dischargers) are set annually by Council. The following table lists the category of charges.					
Application Fee					
All Classifications	$85.00	$85.00	Inclusive		
Application Withdrawal or Modification Fee					
All Classifications	Based on work completed prior to withdrawal. (% of application fee)		Inclusive		
Annual Trade Waste Fee	Charge/Annum	Charge/Annum			
Category 1	$117.00	$117.00	Inclusive		
Category 2	$117.00	$117.00	Inclusive		
Category 3	$528.00	$528.00	Inclusive		
Food Waste Disposal Charge	Unit Charge/bed	Unit Charge/bed			
Nursing Home	$22.00	$22.00	Inclusive		
Hospital	$22.00	$22.00	Inclusive		
Trade Waste Usage Charge (Category 2 Dischargers)	Unit Charge/kl	Unit Charge/kl			
Compliant	$2.00	$2.00	Inclusive		
Non-compliant	$15.00	$15.00	Inclusive		
Re-inspection Fee	Charge/Inspection	Charge/Inspection			
All Categories	$80.00	$80.00	Inclusive		
Approval Renewal Fee (5 Yearly)	Charge/Renewal	Charge/Renewal			
All Categories	$80.00	$80.00	Inclusive		

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Application for Exception of Installing Standard Pre-treatment Equipment	Charge/Exception	Charge/Exception			
All Categories	$85.00	$85.00	Inclusive		
Application for Trade Waste Discharge Factor Variation	Charge/Application	Charge/Application			
All Categories	$85.00	$85.00	Inclusive		
EXCESS MASS & NON-COMPLIANT EXCESS MASS CHARGES Unit Charge $/KG					
Substance DWE					
Aluminium	$0.70	$0.70	Inclusive		
Ammonia	$1.85	$1.85	Inclusive		
Arsenic	$64.00	$64.00	Inclusive		
Barium	$32.00	$32.00	Inclusive		
Biological Oxygen Demand (BOD)	$0.70	$0.70	Inclusive		
Boron	$0.70	$0.70	Inclusive		
Bromine	$12.85	$12.85	Inclusive		
Cadmium	$295.00	$295.00	Inclusive		
Chloride	$0.00	$0.00	Inclusive		
Chlorinated Hydrocarbons	$32.00	$32.00	Inclusive		
Chlorinated Phenolics	$1,278.00	$1,278.00	Inclusive		
Chlorine	$1.35	$1.35	Inclusive		
Chromium	$22.80	$22.80	Inclusive		
Cobalt	$13.20	$13.20	Inclusive		
Copper	$13.20	$13.20	Inclusive		
Cyanide	$63.90	$63.90	Inclusive		
Fluoride	$3.25	$3.25	Inclusive		
Formaldehyde	$1.40	$1.40	Inclusive		
Oil & Grease	$1.20	$1.20	Inclusive		
Herbicides/defoliants	$638.80	$638.80	Inclusive		
Iron	$1.35	$1.35	Inclusive		
Lead	$32.00	$32.00	Inclusive		
Lithium	$6.40	$6.40	Inclusive		
Manganese	$6.40	$6.40	Inclusive		
Mercaptans	$63.90	$63.90	Inclusive		
Mercury	$2,124.00	$2,124.00	Inclusive		
Methylene Blue Active Substance (MBAS)	$0.70	$0.70	Inclusive		
Molybdenum	$0.70	$0.70	Inclusive		
Nickel	$21.75	$21.75	Inclusive		
Nitrogen (Total Kjeldahl Nitrogen - TKN)	$0.25	$0.25	Inclusive		
Organic compounds	$638.70	$638.70	Inclusive		

2021/2022 Proposed Fees and Charges

ACTIVITY	ADOPTED FEES/CHARGES 2020/2021 GST Inc.	PROPOSED FEES/CHARGES 2021/2022 GST Inc.	GST STATUS	PRICING POLICY	COMMENT
Pesticides General (excludes organochlorines & organophosphates)	$638.70	$638.70	Inclusive		
Petroleum Hydrocarbons (non-flammable)	$2.20	$2.20	Inclusive		
pH Coefficient	$0.40	$0.40	Inclusive		
EXCESS MASS & NON-COMPLIANT EXCESS MASS CHARGES Unit Charge $/KG (Continued)					
Phenolic Compounds (non-chlorinated)	$6.45	$6.45	Inclusive		
Total Phosphorus	$1.35	$1.35	Inclusive		
Poly Aromatic Hydrocarbons	$13.10	$13.10	Inclusive		
Selenium	$45.40	$45.40	Inclusive		
Silver	$1.25	$1.25	Inclusive		
Sulphate	$0.20	$0.20	Inclusive		
Sulphide	$1.40	$1.40	Inclusive		
Sulphite	$1.45	$1.45	Inclusive		
Suspended Solids	$0.90	$0.90	Inclusive		
Thiosulfate	$0.30	$0.30	Inclusive		
Tin	$6.40	$6.40	Inclusive		
Total Dissolved Solids	$0.10	$0.10	Inclusive		
Zinc	$13.10	$13.10	Inclusive		
PRIVATE WORKS					
Noxious Weeds					
Contract Spraying	As quoted		Inclusive	Full Cost	If regulatory not GST exempt
Labour & Plant Hire					
Plant Hire					
	* ONLY TO BE HIRED WHEN OPERATED BY A QUALIFIED SHIRE OPERATOR				
	*Quotations to be obtained at time of work				

Acronyms and Abbreviations

The following acronyms and abbreviations are used within this document

BLALC	Balranald Local Aboriginal Land Council
BIG	Balranald Interagency Group
BEAR	Business Expansion and Retention Program
CDO	Community Development Officer
DCCD	Director of Corporate and Community Services
DID	Director of Infrastructure and Development
ETO	Engineering Technical Officer
GM	General Manager
ICAS	Indigenous Capital Assistance Scheme
IFP	Indigenous Funding Program
MADEC	Mildura and District Educational Council
MMT	Murray Mallee Training
NAIDOC	National Aborigines and Islander Day Observance Committee
NBB	National Broadband
NEIS	New Enterprise Incentives Scheme
NPWS	NSW National Parks and Wildlife Service
OE	Operations Engineer
TO	Tourism Officer
WC	Works Coordinator

BALRANALD SHIRE COUNCIL

DRAFT 2021-2022 TO 2030-2031 LONG TERM FINANCIAL PLAN

May 2021

Long Term Financial Plan 2021 – 2031

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Introduction

The Long Term Financial Plan, hereafter referred to as LTFP, outlines how Council will deliver on its obligations now and into the future. This plan factors in resourcing requirments, including (but not limited to) asset utilisation, workforce needs and funding sources.

The LTFP is one document that makes up Council's Resourcing Strategy, which provides the link between Council's Community Strategic Plan and Council's Delivery Program and Operational Plan. These plans come together to provide the community with a strategy that focuses on how Council can deliver services that are sustainable into the future, as well as best meet community expectations given the level of resources available to Council.

The Resourcing Strategy and the associated documents are prepared in accordance with the requirements of the Integrated Planning and Reporting (IPR) framework, under the Local Government Amendment (Planning & Reporting) Act 2009.

The diagram below outlines the interaction of the Resourcing Strategy and the elements of the overall framework:

The LTFP is important to the Council and the community because:

- The LTFP reflects the projected financial position of Council based on service levels;
- Reviews and assesses the service levels provided by Council and the impact these levels have on Council finances through sensitive analysis;
- Long term strategy and decisions are included in the LTFP, allowing them to be quantified and benchmarked against certain ratios;

What is a Long Term Financial Plan

The Long Term Financial Plan (LTFP) covers a period of ten (10) years and it outlines, in financial dollars, the short, medium and long term proposed actions with reference to current and future service levels, as well as maintain future sustainability of the Council.

The LTFP is one document that can be used by various stakeholders to assess and determine what resources Council requires to deliver the Community Strategic Plan. The LTFP is one component of the overall Resourcing Strategy and it includes the financial information to show how differnet sensitive scenarios can have an impact on Council's overall resourcing and future direction.

The LTFP includes the following:

- Proposed budget for 2021-2022 through to 2030-2031 (over ten years);
- The assumptions used to develop and deliver the plan, including how revenue is raised;
- Assessment of financial performance against industry benchmarks;
- Review and testing of the impact of different scenarios and how they impact on future Council budgets;
- Capital expenditure.

The LTFP is updated and adopted by Council on an annual basis, along with Council's Operational Plan. The Community Strategic Plan is required to be updated every 4 years (Council's current plan is required to be reviewed during the 2021/22 financial year).

Financial modelling within this LTFP is based on an income statement, balance sheet and cashflow statement. Each sensitive scenario analysis also has an income statement, balance sheet and cashflow statement, which show how that scenario will impact on the bottom line and its impact over the long term.

Forecasting Future Budgets

When the 10 year Long Term Financial Plan (LTFP) was compiled, there have been assumptions made on factors which are beyond Council's control. Some of these assumptions include wage increases, rate capping expectation and inflation.

Council's revenue sources are made up of three main funding sources; namely, rates and annual charges, fees and charges and grant funding. There can be a fourth source of funding Council could utilise, and this is borrowings.

Revenue Forecasts

Rating Capacity

On average, rates and annual charges make up around 25% to 30% of Council's revenue. Annual charges include those charges for water, sewer and waste services. When assumptions are made with regards to rates and annual charges, various factors are considered and these include (but not limited to) community capacity to pay rates and the community willingness to pay rates.

Council, when assessing the rates and annual charges for the 2021/22 year and beyond, has reviewed the potential limit reliance on rates through:

- Ensuring that the rate capping has been applied to rates;
- Increasing revenue from other sources like fees and charges;

Special Rate Variation

In 2018/19, Council applied for, and was granted, a 10% increase in rates over the next seven years (2018/19 to 2024/25 financial years). It is Council's intention to put these additional funds towards renewal and maintenance works relating to infrastructure.

Fees and Charges

A number of services provided by Council are done so on a user-pay basis. These fees include statutory like development application fees and council own fees, like private works. In preparing the LTFP, Council considers the cost-recovery approach when setting fees. In some cases, where a fee is a statutory fee, any change to the fee amount can only occur when allowed under the applicable Act or Regulation.

Grant Funding

Council receives many grants each year. In some cases, these are recurring on an annual basis like the Financial Assistance Grant from the Commonwealth Government through to one-off specific grants. As an example, in the 2021/22 year, Council will receive specific grants relating to the Bidgee Haven Hostel extension, Lions Park Upgrade, Greenham Park Changeroms, Balranald Tennis Courts Upgrade, the Balranald Creative Community Learning Centre, Local Roads and Community Infrastructure and Fixing Local Roads funding.

In preparing the LTFP, an assumption has been made that Council will continue to receive some grant funding and where there is a high probability Council to receive a particular grant for the 2021/22 year, Council has included this as well. The grants assumed to be received on a yearly basis included:

- Financial Assistance Grant;
- Certain Roads and Maritime Grants including the block, supplementary and traffic grant;
- Roads to Recovery grant funding; and,
- NSW Rural Fire Service maintenace grant funding.

Borrowings

There will be no new borrowings for 2021/22.

Expenditure Forecasts

In developing expenditure forecasts, new and existing expenditure items have been considered. Expenditure of an operational and capital nature are considered. Operational expenditure includes things such as maintenance, whilst capital expenditure includes infrastructure replacement.

Some expenditure, like employee costs, incur both at an operational and capital level and assumptions have been applied in how these costs are applied.

Consideration has been given to all types of expenditure, their impact on each year of the LTFP, their increase/ decrease over the ten year LTFP and how they are applied in terms of phasing. The LTFP is prepared on an accurals basis.

Financial Modelling

The development process for the LTFP has included financial modelling taking into acount how certains changes in the LTFP assumptions result in a different budget outcome. These changes are consdiered and presented in the sensitivity analysis section of this document.

Long Term Financial Plan Assumptions

In preparing not only the 2021/22 year budget, but also the other nine years to 2030/31 financial year, consideration was given to a range of economic factors which could impact on budget forecasting.

Market Driven Planning Assumptions

Growth

Balranald Shire's future growth has been considered, as part of the NSW Planning and Environment's Final 2016 Local Government Area Population, Household and Dwelling Projections.

According to this report, the report shows a population projection for the Balranald Shire local govenrment area as follows:

	2016	2021	2026	2031	2036
Population Projection	2,250	2,200	2,150	2,100	2,050
Average Annual Household Growth	(0.5%)	(0.2%)	(0.1%)	(0.1%)	(0.2%)

The population projections provide information on how the Balranald Shire's population might change over the 20 year period of 2016-2036

It should be noted that the data above does not factor in recent developments in the region, including solar farms, nut farms and mineral sand mining. Such developments have been projected to bring to the Balranald Shire region 280 permanent jobs once fully operational.

Inflation

Inflation, also called the consumer price index (CPI), measures changes in the price level of market basket of consumer goods and services purchased by households. When preparing the long term financial plan (LTFP), assumption has been applied that inflation will be projected to change as follows:

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

Revenue and Expenditure Assumptions

The following tables outline the financial planning assumptions by revenue and expenditure types. These tables also include a brief descritption as to how they have been determined.

Revenue

1. Rates

Council has a special rate variation of 10.00% each year in place for the period 2021/22 through to 2024/25 financial year. If Council did not have a special rate variation in place, then the rate cap for 2020/21 is based on IPART's advice, which is 2.00%. For the year 2025/ 26 through to 2030/31, a rate peg rate of 2.50% will be assumed.

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
10.00%	10.00%	10.00%	10.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

2. Annual Charges

Annual charges are caluclated to ensure total revenue received for each fund listed above is sufficient to fund the operating and maintenance expenses associated with providing the service including provisions for major infrastructure replacement.

Water Fund

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
9.00%	3.50%	3.50%	3.00%	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%

Sewer Fund

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
13.70%	7.50%`	7.50%	7.50%	7.50%	5.00%	5.00%	5.00%	5.00%	5.00%

Waste Fund

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
4.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

3. User Fees and Charges

User fees come as one of two types: statutory and non-statutory. Statutory fees are determined under relevant legislation and cannot be increased above the determined amount. Non-statutory fees are set by Council and are based on cost recovery in some cases. Where cost recovery has not been applied, CPI has been used to project Council's revenue for future years from User Fees and Charges.

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

4. Interest and Invesment Revenues

When projecting the future rate of return on investments, the current low cash rate as well as future economic data has been used. Reliance of past data is not prudent in this situation.

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
1.00%	1.41%	1.35%	1.26%	1.24%	1.18%	1.20%	1.25%	1.24%	1.24%

5. Other Revenues

Other revenue includes, but not limited to, lease revenue, tourism sales, park hire and other incidential revenue. CPI has been used to project Council's revenue for future years from Other Revenue.

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

6. Grants and Contributions - Operating

Council receives a number of oprational grants from both Commonwealth and State govenrment bodies. The largest of these is the Financial Assistance Grant and the Long Term Financial Plan (LTFP) assumes that this will continue over the next ten years. We have also assume that some other grants will continue to be received as well, namely roads to recovery. Council has also factored in one-off specific grants in the year in which we anticipate to receive them.

With the Financial Assistane Grant, for 2021/22 year has been assumed that no increase to the 2021/22 actual allocation will occur based on the advice Council has received form the Office of Local Government, whereby caution was to be exercised when setting the budget.

Financial Assistance Grant

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

All Other Re-Current Grants excluding Roads to Recovery

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%

7. Grants and Contributions – Capital

This source of revenue can be significant in size of overall Council revenue sources. Prediciting the amount of revenues received from capital revenue can be difficult to determine, especially when it comes to timing of receiving the funding. However, capital revenue has been based on known projects that have either been entered

into or have been announced as been successful. Any re-current cpaital grants have been increased on a small percentage so as to not overstate possible revenue stream. Some capital grants, like the Roads and Maritime Services block and traffic facility grants have been assumed to continue into the future. Other capital grants received for specific purposes have been included in the year we anticipate they will be received.

Re-Current Grants excluding One-Off Funding

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%

8. Net Gain from Disposal of IPPE

Predominately received from the sale of plant and fleet. Future years are based on the assumption that plant/ fleet will maintain a rolling replacement program and will vary year to year dependant on the plant/ fleet sold.

Expenditure

1. Employee Benefits and On Costs

For the 2021/22 year, it has been assumed that a 2.5% will apply to employee wages. Council has assumed that this rate of 2.50% per annum over the remaining nine years of the Long Term Financial Plan (LTFP). Other assumptions relating to employee costs included in the LTFP are:

- Average increase as a result of Award based salary Band step of 0.25% per annum;
- Superannuation statutory contribution will be 10% from 2021/22 and it then incremetally increase to 12.00% by 2025/26;
- A 5.00% vacancy in established permanent positions in each financial year.

Local Government Award Increase – Base Rate

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
3.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

Superannuation – Statutory Contribution

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
10.00%	10.50%	11.00%	11.50%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%

2. Borrowing Costs

Interest incurred on borrowings for infrastructure projects is based on current interest rate indentified in the Loan Agreements.

Average Interest Rate for all Loans

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
5.98%	5.98%	5.98%	5.98%	5.98%	5.98%	5.98%	0.00%	0.00%	0.00%

3. Materials and Contracts

Unless otherwise identified to increase at a differnet rate, all materials and contracts expenditure , which represent the costs to deliver services to the community like road maintenance and waste facility management, are forecast to increase in line with CPI.

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

4. Depreciation and Amortisation

The depreciation methodology is based on useful lifes and revaluation cycles. The depreciation useful lives methodology can be found in Council's financial statements. When estimating depreciation, Council has considered future depreciation costs on capital infrastructure replacement and also on new infrastructure, the revaluation cycle of asset classes and disposals.

5. Other Expenses

These heading includes electricity, insurances, emergency services contributions, donations, information technology and other related epxenditure. CPI has been used to project Council's other expenses for future years.

21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

Long Term Financial Plan 2021 – 2031

Budget Summary

Council's proposed 2021/22 to 2030/31 long term financial plan (LTFP) is as per Attachment 1, which represents the Consolidated Council (all activities of Council). A balance sheet and cashflow are also provided. Council considers the Water Supply and Sewerage Services to be separate business units of Council. All other functions of Council come under the General Fund.

Council's operating result for 2021/22 is estimated to be $10.158 million surplus. When you remove the effect of capital grants and contributions, the operating result is ($20,000) deficit. The net budget surplus is $376,270 after accounting for all funding movements.

The table below breaks down the Consolidated Council income statement into the three separate funds for the 2021/22 year:

	General Fund	Water Fund	Sewer Fund	Consolidated Total
	('$000)	('$000)	('$000)	('$000)
Income Continuning Operations	13,304	1,594	747	15,645
Capital Revenue	10,178	0	0	10,178
Expenses Continuning Operations	(14,072)	(1,119)	(474)	(15,665)
NET OPERATING RESULT FROM CONTINUING OPERATIONS SURPLUS/ (DEFICIT)	**9,410**	**475**	**273**	**10,158**
Other Funding Movements				
Capital Expenditure	(13,955)	(390)	(420)	(14,765)
Reserves Movement	164	(302)	(35)	(173)
Loans Repayment	(123)	(67)	0	(190)
New Loan Borrowings	0	0	0	0
Depreciation Contra	4,880	284	182	5,346
Total Other Funding Movements	**(9,034)**	**(475)**	**(273)**	**(9,782)**
Net Budget Surplus/ (Deficit)	**376**	**0**	**0**	**376**
NET OPERATING RESULT BEFORE CAPITAL ITEMS SURPLUS/ (DEFICIT)	**(768)**	**475**	**273**	**(20)**

Performance Monitoring

Council not onlys monitors it's LTFP and annual budget in terms of meeting budget expectation, but it also monitors measures to assess its long term financial sustainability. To achieve this montinoring process, Council uses financial performance indicators including:

- Operating performance ratio;
- Unrestricted current ratio;
- Own source revenue ratio;
- Debt servicing cover ratio;
- Rates and annual charges outstanding ratio; and,
- Cash expense coverage ratio.

The financial indicators are in accordance with Local Government Code of Accounting Practice and Financial Reporting. Council is required to report on these financial indicators as part of its annual financial statements and will also report on a quarterly basis as part of the budget review process.

These indicators, or ratios, are used by the NSW Local Government industry as the minimum benchmarks for reporting. The ratios and their description/ purpose are listed below for the 2021/22. A full ten year analysis can be located at Attachment 3.

	Benchmark	Council 2021/22
Operating performance ratio	>0.00%	(0.13)%
Unrestricted current ratio	>1.50x	4.63x
Own source revenue ratio	>60.00%	28.51%
Debt servicing cover ratio	>2.00x	51.27x
Rates and annual charges outstanding ratio	<10.00%	6.26%

Understanding the ratios

Operating performance ratio - This ratio measures Council's achievement of containing operating expenditure within operating revenue;
Unrestricted current ratio - To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council;
Own source revenue ratio - the measurement of a local government's ability to cover its costs through its own revenue efforts, namely rates, annual charges and fees and charges;
Debt servicing cover ratio - This ratio measures the availability of operating cash to service debt including interest, principal and lease payments;
Rates and annual charges outstanding ratio - To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts;

Attachments

The following attachments form part of the Long Term Financial Plan documents:

Attachment 1	10 Year Long Term Financial Plan for Consolidated Council
Attachment 2	2021/22 Budget by Function for Consolidated Council
Attachment 3	Ratio Analysis for Consolidated Council
Attachment 4	2021/22 Capital Works Program for Consolidated Council

Attachment 1: 10 Year Long Term Financial Plan

CONSOLIDATED COUNCIL		Balranald Shire Council - Long Term Financial Plan - Income Statement									
		2021/22 Yr	2022/23 Yr	2023/24 Yr	2024/25 Yr	2025/26 Yr	2026/27 Yr	2027/28 Yr	2028/29 Yr	2029/30 Yr	2030/31 Yr
Income from Continuing Operations											
Rates and Annual Charges	R	4,652,450	5,041,090	5,445,050	5,885,440	6,076,070	6,274,510	6,454,130	6,639,350	6,830,360	7,027,370
User Charges and Fees	U	2,174,700	2,606,204	2,677,990	2,753,190	2,826,900	2,902,190	2,973,330	3,046,360	3,121,380	3,198,540
Interest and Investment Revenue	I	92,400	98,090	102,750	109,550	113,650	126,650	135,410	154,770	171,820	185,990
Other Revenues	OR	417,242	426,880	439,430	452,480	465,340	477,180	489,300	501,730	514,460	527,520
Grants & Contributions for Operational Purposes	GO	8,282,740	8,411,250	8,884,340	8,920,650	9,006,470	9,045,850	9,134,780	9,177,360	9,269,610	9,315,560
Grants and Contributions for Capital Purposes	GC	10,178,380	1,093,250	1,096,540	1,099,860	1,103,210	1,106,600	1,110,020	1,113,480	1,116,970	1,120,490
Net Gain from Disposal of IPPE	PS	25,000	25,630	26,280	26,940	27,620	28,320	29,030	29,760	30,510	31,280
Total Income from Continuing Operations		**25,822,912**	**17,702,994**	**18,672,360**	**19,248,110**	**19,619,260**	**19,961,280**	**20,326,000**	**20,662,810**	**21,055,110**	**21,406,550**
Expenses from Continuing Operations											
Employee Benefits and On-costs	E	(5,793,200)	(6,536,540)	(6,700,450)	(6,725,760)	(6,886,610)	(7,060,710)	(7,240,010)	(7,424,590)	(7,614,670)	(7,810,370)
Borrowing Costs	BC	(115,170)	(106,110)	(96,630)	(84,805)	(72,340)	(59,105)	(42,960)	-	-	-
Materials and Contracts	MC	(2,329,680)	(2,476,610)	(2,553,530)	(2,678,860)	(2,756,690)	(2,894,300)	(2,959,360)	(3,084,420)	(3,172,110)	(3,302,520)
Depreciation and Amortisation	DEP	(5,346,120)	(5,501,908)	(5,622,167)	(5,761,964)	(5,869,391)	(5,988,646)	(6,140,525)	(6,278,458)	(6,406,078)	(6,523,320)
Other Expenses	OE	(2,141,080)	(2,249,690)	(2,322,530)	(2,547,000)	(2,629,820)	(2,720,470)	(2,808,820)	(2,899,910)	(2,994,060)	(3,091,330)
Total Expenses from Continuing Operations		**(15,665,250)**	**(16,870,858)**	**(17,295,307)**	**(17,798,389)**	**(18,214,791)**	**(18,723,231)**	**(19,191,675)**	**(19,687,378)**	**(20,186,918)**	**(20,727,540)**
NET OPERATING RESULT FROM CONTINUING OPERATIONS SURPLUS/ (DEFICIT)		**10,157,662**	**831,537**	**1,377,053**	**1,449,721**	**1,404,469**	**1,238,049**	**1,134,325**	**975,432**	**868,192**	**679,010**
Other Funding Movements											
Total Capital Expenditure	CE	(14,764,989)	(5,678,805)	(5,775,345)	(5,881,375)	(6,017,767)	(5,957,340)	(6,193,070)	(6,007,650)	(6,296,090)	(6,101,420)
Total Transfers From/ (To) Reserves	RES	(172,990)	(131,500)	(219,190)	(304,620)	(405,870)	(504,980)	(575,410)	(760,035)	(829,440)	(933,690)
Total Loan Repayments	PMT	(189,530)	(192,290)	(203,230)	(214,800)	(227,090)	(239,960)	(253,610)	-	-	-
Total Loan Borrowings	LOAN	-	-	-	-	-	-	-	-	-	-
Depreciation Contra Income	NDEP	5,346,120	5,501,908	5,622,167	5,761,964	5,869,391	5,988,646	6,140,525	6,278,458	6,406,078	6,523,320
TOTAL OTHER FUNDING MOVEMENTS SURPLUS/ (DEFICIT)		**(9,781,389)**	**(500,687)**	**(575,598)**	**(628,831)**	**(781,276)**	**(713,634)**	**(881,565)**	**(489,227)**	**(719,452)**	**(511,790)**
TOTAL BUDGET SURPLUS/ (DEFICIT)		**376,273**	**330,849**	**801,455**	**820,890**	**623,193**	**524,415**	**252,760**	**486,205**	**148,740**	**167,220**
NET OPERATING RESULT BEFORE CAPITAL ITEMS SURPLUS/ (DEFICIT)		**(20,718)**	**(261,713)**	**280,513**	**349,861**	**301,259**	**131,449**	**24,305**	**(138,048)**	**(248,778)**	**(441,480)**

Attachment 1: 10 Year Long Term Financial Plan (Continued)

CONSOLIDATED COUNCIL		Balranald Shire Council - Long Term Financial Plan - Balance Sheet									
		2021/22 Yr	2022/23 Yr	2023/24 Yr	2024/25 Yr	2025/26 Yr	2026/27 Yr	2027/28 Yr	2028/29 Yr	2029/30 Yr	2030/31 Yr
Assets											
Current Assets											
Cash & Cash Equivalents	CAS	8,023,230	7,716,195	8,990,135	8,724,240	9,239,005	9,686,050	9,970,125	11,217,580	12,380,950	13,188,155
Investments	INV	8,242,190	1,650,000	1,450,000	1,950,000	1,950,000	2,800,000	3,000,000	2,950,000	2,950,000	3,550,000
Receivables	REC	435,590	478,940	500,210	523,560	588,370	553,700	568,070	582,850	598,040	613,670
Inventories	INT	52,000	53,300	54,640	56,020	57,430	58,880	60,360	61,880	63,440	65,040
Other	OTH	130,500	34,000	34,000	34,000	34,600	35,220	35,860	36,510	37,180	37,860
Total Current Assets		**16,883,510**	**9,931,835**	**10,428,985**	**11,287,820**	**11,819,405**	**12,883,850**	**13,634,415**	**14,848,820**	**16,029,010**	**17,454,725**
Non Current Assets											
Investments	NINV	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Receivables	NREC	14,480	17,920	19,710	21,680	22,230	22,780	23,350	23,940	24,530	25,150
Infrastructure, Property, Plant and Equipment	NINF	173,792,509	175,707,331	175,860,509	177,718,525	177,866,901	179,614,264	179,666,809	181,192,669	181,082,680	182,471,607
Intangible	NINT	449,715	418,765	387,815	356,865	325,915	320,000	320,000	320,000	320,000	320,000
Total Non Current Assets		**174,656,704**	**176,544,016**	**176,668,034**	**178,497,070**	**178,615,046**	**180,357,044**	**180,410,159**	**181,936,609**	**181,827,210**	**183,216,757**
Total Asset		**191,540,214**	**186,475,851**	**187,097,019**	**189,784,890**	**190,434,451**	**193,240,894**	**194,044,574**	**196,785,429**	**197,856,220**	**200,671,482**
Liabilities											
Current Liabilities											
Payables	PAY	(668,500)	(685,220)	(702,380)	(719,970)	(738,000)	(756,470)	(775,430)	(794,850)	(814,740)	(835,140)
Borrowings	BOR	(189,530)	(192,290)	(203,230)	(214,800)	(227,030)	(239,960)	(253,610)	-	-	-
Provisions	PRO	(636,620)	(652,540)	(668,860)	(685,590)	(702,740)	(720,320)	(738,330)	(756,800)	(775,730)	(795,130)
Total Current Liabilities		**(1,494,650)**	**(1,530,050)**	**(1,574,470)**	**(1,620,360)**	**(1,667,770)**	**(1,716,750)**	**(1,767,370)**	**(1,551,650)**	**(1,590,470)**	**(1,630,270)**
Non Current Liabilities											
Payables	NPAY	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
Borrowings	NBOR	(1,330,850)	(1,138,575)	(935,170)	(720,560)	(493,540)	(253,595)	-	-	-	-
Provisions	NPRO	(50,000)	(51,250)	(52,540)	(53,860)	(55,210)	(56,600)	(58,020)	(59,480)	(60,970)	(62,500)
Total Non Current Liabilities		**(1,780,850)**	**(1,589,825)**	**(1,387,710)**	**(1,174,420)**	**(948,750)**	**(710,195)**	**(458,020)**	**(459,480)**	**(460,970)**	**(462,500)**
Total Liabilities		**(3,275,500)**	**(3,119,875)**	**(2,962,180)**	**(2,794,780)**	**(2,616,520)**	**(2,426,945)**	**(2,225,390)**	**(2,011,130)**	**(2,051,440)**	**(2,092,770)**
Net Assets		**188,264,714**	**183,355,976**	**184,134,839**	**186,990,110**	**187,817,931**	**190,813,949**	**191,819,184**	**194,774,299**	**195,804,780**	**198,578,712**
Equity											
Retained Earnings	RE	(41,914,369)	(43,543,861)	(44,925,404)	(46,379,764)	(47,788,983)	(49,081,902)	(50,171,212)	(51,151,789)	(52,025,210)	(52,709,601)
Revaluation Reserve	RR	(146,350,345)	(139,812,116)	(139,209,436)	(140,610,346)	(140,028,948)	(141,782,047)	(141,647,972)	(143,622,510)	(143,779,570)	(145,869,112)
Total Equity		**(188,264,714)**	**(183,355,976)**	**(184,134,839)**	**(186,990,110)**	**(187,817,931)**	**(190,813,949)**	**(191,819,184)**	**(194,774,299)**	**(195,804,780)**	**(198,578,712)**

Attachment 1: 10 Year Long Term Financial Plan (Continued)

CONSOLIDATED COUNCIL	Balranald Shire Council - Long Term Financial Plan - Cash Flow Statement									
	2021/22 Yr	2022/23 Yr	2023/24 Yr	2024/25 Yr	2025/26 Yr	2026/27 Yr	2027/28 Yr	2028/29 Yr	2029/30 Yr	2030/31 Yr
Cash Flows from Operating Activities										
Receipts:										
Rates and Annual Charges	4,419,830	5,008,120	5,409,730	5,847,210	6,061,880	6,239,170	6,418,280	6,602,460	6,792,400	6,988,310
User Charges and Fees	2,065,970	2,584,550	2,663,170	2,737,930	2,811,300	2,886,180	2,957,050	3,029,670	3,104,280	3,180,810
Interest and Investment Revenue	92,400	98,090	102,750	109,550	113,650	126,650	135,410	154,770	171,820	185,990
Grants & Contributions	18,461,120	9,504,500	9,980,880	10,020,510	10,109,680	10,152,430	10,244,800	10,290,840	10,386,580	10,436,050
Other Revenues	417,240	426,880	439,430	452,480	465,340	477,180	489,300	501,730	514,460	527,520
Payments:										
Employee Benefits and On-costs	(5,618,540)	(6,405,810)	(6,834,460)	(6,591,250)	(7,024,350)	(6,919,500)	(7,384,820)	(7,276,100)	(7,766,970)	(7,654,170)
Borrowing Costs	(115,170)	(106,110)	(96,630)	(84,805)	(72,340)	(59,105)	(42,960)	-	-	-
Materials and Contracts	(2,348,150)	(2,389,930)	(2,464,160)	(2,585,100)	(2,660,150)	(2,793,000)	(2,855,790)	(2,976,470)	(3,061,090)	(3,186,940)
Other Expenses	(2,084,030)	(2,137,210)	(2,206,410)	(2,419,650)	(2,498,330)	(2,584,450)	(2,668,380)	(2,754,920)	(2,844,360)	(2,936,770)
Net Cash provided by (or used in) Operating Activities	**15,480,670**	**6,581,080**	**6,994,300**	**7,486,875**	**7,286,680**	**7,525,555**	**7,292,890**	**7,571,980**	**7,297,120**	**7,540,800**
Cash Flows from Investing Activities										
Receipts:										
Sale of Infrastructure, Property, Plant and Equipment	22,300	49,400	54,800	45,270	52,900	45,000	65,000	45,000	65,000	45,000
Payments:										
Purchase of Infrastructure, Property, Plant and Equipment	(14,764,990)	(5,678,805)	(5,775,345)	(5,861,375)	(6,017,767)	(5,957,340)	(6,193,070)	(6,007,650)	(6,296,090)	(6,101,420)
Net Cash provided by (or used in) Investing Activities	**(14,742,690)**	**(5,629,405)**	**(5,720,545)**	**(5,816,105)**	**(5,964,867)**	**(5,912,340)**	**(6,128,070)**	**(5,962,650)**	**(6,231,090)**	**(6,056,420)**
Cash Flows from Financing Activities										
Receipts:										
Proceeds from Borrowings and Advances	-	-	-	-	-	-	-	-	-	-
Payments:										
Repayment of Borrowings and Advances	(189,530)	(192,290)	(203,230)	(214,800)	(227,030)	(239,960)	(253,610)	-	-	-
Net Cash provided by (or used in) Financing Activities	**(189,530)**	**(192,290)**	**(203,230)**	**(214,800)**	**(227,030)**	**(239,960)**	**(253,610)**	-	-	-
Net Increase/ (Decrease) in Cash and Investments	508,450	761,385	1,070,525	1,455,970	1,094,783	1,373,255	911,210	1,609,330	1,066,030	1,484,380
Plus: Cash and Investments - Beginning of Year	9,014,785	9,523,235	10,284,620	11,355,145	12,811,115	13,905,898	15,279,153	16,190,363	17,799,693	18,865,723
Cash and Investments - End of Year	**9,523,235**	**10,284,620**	**11,355,145**	**12,811,115**	**13,905,898**	**15,279,153**	**16,190,363**	**17,799,693**	**18,865,723**	**20,350,103**

Attachment 2: 2021/22 Budget by Function for Consolidated Council

FUNCTION OF COUNCIL	Governance	Administration	Public Order & Safety	Health	Environment	Community Services & Education	Housing & Community Amenities	Water Supplies	Sewerage Services	Recreation & Culture	Mining, Manufacture &	Transport & Communication	Economic Affairs	General Purpose Income	Total
Balranald Shire Council - Long Term Financial Plan - Income Statement - 2021/22 Year															
Income from Continuing Operations															
Rates and Annual Charges	0	0	0	0	0	0	392,990	817,000	609,560	0	0	0	0	2,838,960	4,652,450
User Charges and Fees	0	37,000	4,500	450	18,870	392,500	108,700	699,150	134,630	0	8,400	130,000	640,500	0	2,174,700
Interest and Investment Revenue	0	0	0	0	0	6,000	1,500	11,000	2,000	0	0	0	0	71,900	92,400
Other Revenues	12,000	160,952	0	8,200	0	500	73,790	56,000	0	7,400	0	10,400	88,200	0	417,242
Grants & Contributions for Operational Purposes	0	26,000	155,000	30,000	0	851,500	9,500	10,600	6,320	187,400	0	1,652,460	950,000	4,403,960	8,282,740
Grants and Contributions for Capital Purposes	0	0	100,000	0	0	4,280,000	60,000	0	0	2,262,380	0	3,476,000	0	0	10,178,380
Total Income from Continuing Operations	**37,000**	**223,952**	**259,500**	**38,650**	**18,870**	**5,530,300**	**646,420**	**1,593,750**	**746,510**	**2,457,180**	**8,400**	**5,268,860**	**1,678,700**	**7,314,820**	**25,822,912**
Expenses from Continuing Operations															
Employee Benefits and On-costs	-887,880	-2,071,479	-21,875	-93,330	-52,175	-928,700	-196,450	-176,785	-67,160	-112,350	-74,330	-936,425	-224,267	0	-5,793,200
Borrowing Costs	0	0	0	0	-25,200	0	-6,770	-43,500	0	0	0	0	-39,700	0	-115,170
Materials and Contracts	-90,000	-241,591	-109,275	-12,750	-74,325	-141,000	-294,170	-413,915	-106,140	-259,340	0	-430,123	-157,750	0	-2,329,680
Depreciation and Amortisation	0	-424,800	-10,500	-3,500	-57,500	-96,300	-153,920	-284,500	-182,500	-584,100	0	-3,687,300	-61,200	0	-5,546,120
Other Expenses	-152,500	-956,370	-409,900	-9,750	-34,500	-183,900	-110,380	-201,100	-117,700	-285,470	-4,030	-38,580	-257,100	0	-2,141,080
Total Expenses from Continuing Operations	**-1,080,380**	**-3,694,235**	**-551,550**	**-59,330**	**-243,700**	**-1,349,900**	**-761,690**	**-1,119,200**	**-473,500**	**-1,041,160**	**-78,360**	**-5,092,228**	**-720,017**	**0**	**-15,665,250**
NET OPERATING RESULT FROM CONTINUING OPERATIONS SURPLUS/ (DEFICIT)	**-1,043,380**	**-2,870,283**	**-292,050**	**-20,680**	**-224,830**	**4,180,400**	**-115,270**	**474,550**	**273,010**	**1,416,020**	**-69,960**	**176,632**	**958,683**	**7,314,820**	**10,157,662**
Other Funding Movements															
Total Capital Expenditure	-25,000	-485,000	-130,000	0	0	-4,304,500	-190,000	-390,000	-420,000	-2,549,380	0	-5,196,259	-1,076,850	0	-14,764,989
Total Transfers From/ (To) Reserves	0	200,000	0	0	0	0	-125,060	-301,850	-34,710	50,000	0	38,630	0	0	-172,990
Total Loan Repayments	0	-16,350	0	0	-62,200	0	0	-67,200	0	0	0	0	-43,800	0	-189,550
Total Loan Borrowings	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation Contra Income	0	424,800	10,500	3,500	57,500	96,300	153,920	284,500	182,500	584,100	0	3,687,300	61,200	0	5,546,120
TOTAL OTHER FUNDING MOVEMENTS SURPLUS/ (DEFICIT)	**-25,000**	**125,470**	**-119,500**	**3,500**	**-4,700**	**-4,208,200**	**-161,140**	**-474,550**	**-272,210**	**-2,115,280**	**0**	**-1,470,329**	**-1,059,450**	**0**	**-9,781,389**
TOTAL BUDGET SURPLUS/ (DEFICIT)	**-1,068,380**	**-2,744,813**	**-411,550**	**-17,180**	**-229,530**	**-27,800**	**-276,410**	**0**	**800**	**-699,260**	**-69,960**	**-1,293,697**	**-100,767**	**7,314,820**	**376,273**
NET OPERATING RESULT BEFORE CAPITAL ITEMS SURPLUS/ (DEFICIT)	**-1,043,380**	**-2,870,283**	**-392,050**	**-20,680**	**-224,830**	**-99,600**	**-175,270**	**474,550**	**273,010**	**-846,360**	**-69,960**	**-3,299,368**	**958,683**	**7,314,820**	**-30,758**

Attachment 3: 10 Year Ratio Analysis for Consolidated Council

CONSOLIDATED COUNCIL	Balranald Shire Council Statement of Financial Ratios										
	Benchmark	2021/22 Yr	2022/23 Yr	2023/24 Yr	2024/25 Yr	2025/26 Yr	2026/27 Yr	2027/28 Yr	2028/29 Yr	2029/30 Yr	2030/31 Yr
1. Operating Performance											
Total continuing operating revenue excluding capital grants and contributions less operating expenses / Total continuing operating revenue excluding capital grants and contributions	> 0.00%	-0.13%	-1.58%	1.60%	1.93%	1.63%	0.70%	0.13%	-0.71%	-0.71%	-1.25%
2. Unrestricted Current Ratio											
Current assets less all external restrictions / Current liabilities less specific purpose liabilities	> 1.50x	4.63	4.35	4.22	4.13	4.29	4.22	5.21	5.24	5.24	5.35
3. Own Source Revenue											
Total continuing operating revenue excluding all grants and contributions / Total continuing operating revenue inclusive of capital grants and contributions	> 60.00%	28.51%	46.31%	46.55%	47.94%	48.47%	49.14%	49.60%	50.20%	50.67%	51.25%
4. Debt Servicing Cover Ratio											
Operating results before capital excluding interest and depreciation, impairment and amortisation / Principal repayments plus borrowing interest costs	> 2.00x	51.27	55.33	70.74	85.66	105.63	143.84	N/a	N/a	N/a	N/a
5. Rates and Annual Charges Outstanding											
Rates and annual charges outstanding / Rates and annual charges collectable	< 10.00%	6.26%	6.49%	6.25%	6.03%	5.97%	5.90%	5.85%	5.80%	5.75%	4.97%
6. Cash Expense Cover Ratio											
Current period's cash and cash equivalents plus term deposits / Payments from cash flow of operating and financial activities	> 3 months	19.11	10.00	9.97	10.76	10.72	11.65	11.75	13.06	13.41	14.57

Attachment 4: 2021/22 Capital Works Program for Consolidated Council

BALRANALD SHIRE COUNCIL
CAPITAL WORKS & LOAN PAYMENTS

PROPOSED BUDGET 2021/22

	PROJECT DESCRIPTION	Proposed Budget 2021-22
CAPITAL WORKS		
GOVERNANCE		
	Content Management Upgrade	$25,000
	Sub - Total	**$25,000**
CORPORATE & ADMINISTRATIVE SERVICES		
	Web Site Development Shire wide	$50,000
	IT Architecture Refresh	$200,000
	Furniture & Fittings	$10,000
	Corporate & Administrative Services Sub - Total	**$260,000**
ENGINEERING OPERATIONS		
	Major Plant Acquisition Costs	
	4.5T Side Tipper including dog capture facility	$55,000
	Town maintenance supervisor utility	$35,000
	New Sign Trailer	$15,000
	Ride on Mower Euston	$28,000
	5t smooth drum roller	$10,000
	Small linemaker	$20,000
	Water tanker relining	$20,000
	Upgrde light vehicles for traffic safety compliance	$10,000
	Traffic control stop/go light sets (1)	$20,000
	Workshop Upgrade	$10,000
	Engineering Administration Sub - Total	**$223,000**
PUBLIC ORDER & SAFETY		
	Rural Fire Service Capital	$100,000
	Fire Hydrant Upgrade	$30,000
	Public Order & Safety Sub-Total	**$130,000**

Attachment 4: 2021/22 Capital Works Program for Consolidated Council – Continued

COMMUNITY SERVICES		
	Capital Works	$20,000
	Hostel Extension	$4,280,000
	Community Services Sub-Total	**$4,300,000**
HOUSING & COMMUNITY AMENITIES		
	Flood Mitigation Loan 132 Principal Repayments	$16,330
	West Balranald Drainage Loan	$62,200
	CWA Building Air Conditioning replacement	$3,000
	CWA Building Lighting replacements	$1,500
	Council Chamber Foyer - Air conditioning replacement	$10,000
	Minor Upgrades - Council Buildings & Facilities	$30,000
	Balranald Landfill	$50,000
	Euston Landfill Security Upgrade	$20,000
	Balranald Cemetery Toilet	$60,000
	Balranald Cemetery Masterplan	$20,000
	Housing & Community Amenities Sub - Total	**$273,030**
RECREATION & CULTURE		
	Art Gallery - Balranald Creative Community Learning Centre	$134,380
	Greenham Park - Balranald Tennis Courts Upgrade Project	$200,000
	Greenham Park - Football Changerooms	$470,000
	Library Book replacement	$16,000
	Library Building Works	$70,000
	Art Acquisition (Bal Archies Sponsorship)	$3,000
	Theatre Royal Refurbishment	$84,000
	Lions Park Upgrade	$587,000
	Euston Reserve Playground	$40,000
	Euston Courthourt Refurbishment	$25,000
	Kyalite Riverfront	$30,000
	Euston Town Approaches	$100,000
	Balranald Riverfront Reserve	$80,000
	Our Rivers Our Region	$644,000
	Irrigation to Parks	$66,000
	Recreation & Culture Sub-Total	**$2,549,380**
BUSINESS UNDERTAKINGS		
	Information Centre Loan	$43,800
	Caravan Park Powered Sites Power Poles (20)	$30,000
	Site Upgrade (10)	$21,850
	Reburbish Ablution block	$25,000
	Caravan Park refurbish cabins	$50,000
	Joint Organisation Discovery Centre Complex	$950,000
	Business Undertakings Sub-Total	**$1,120,650**

Attachment 4: 2021/22 Capital Works Program for Consolidated Council – Continued

TRANSPORT		
	MR67 North Heavy Patching	$120,000
	MR67 - Culverts	$200,000
	MR67 - Formation Widening	$650,000
	FLR8R - Marma Box Creek Road	$1,200,000
	FLR8R - Weimby Kyalite Road	$1,770,000
	Bertram - Taylor Traffic Calming	$50,000
	Footpath Construction	$40,000
	Street Light Upgrade	$157,500
	Balranald Aerodrome Fencing	$110,000
	Off Street Parking - Council Property	$46,840
	Leslie Drive Upgrade	$290,000
	Tapalin Mail Road R2R	$221,920
	Oxley Road Culvert Extension	$20,000
	MR67 Reseals - Capital	$320,000
	Transport Sub-Total	**$5,196,260**
WATER SERVICES		
	Minor pumps and metering equipment	$10,000
	Balranald AC Mains Replacement	$45,000
	Euston Replace AC Mains	$45,000
	Balranald Filtered Water Tower Repaint Int & Ext	$100,000
	Balranald Raw Water Tower Clean & Inspect	$80,000
	Water Meter Replacements	$50,000
	Valves and Meters	$30,000
	VSD Pumps to maintain emergency supply	$20,000
	Hand Held Water Meter Readers	$10,000
	Euston Water Loan	$67,200
	Water Services Sub - Total	**$457,200**
SEWERAGE SERVICES		
	Balranald Sewer PS Upgrades	$30,000
	Balranald Sewer Excavation & Renewals inc Manholes	$20,000
	Balranald Sewer Relining	$280,000
	Euston Pond and channels clean out	$10,000
	ES PS Switchboard Upgrade	$80,000
	Sewerage Services Sub-Total	**$420,000**
TOTAL CAPITAL WORKS & PRINCIPAL LOAN PAYMENTS		**$14,954,520**

6 CLOSURE OF MEETING